

Santa Fe International Finance Corporation

9 1/2% Guaranteed Bonds due 1986

Notice is hereby given that, pursuant to the provisions of the Indenture dated as of July 15, 1976 among Santa Fe International Finance Corporation, Santa Fe International Corporation and The Chase Manhattan Bank (National Association), as Trustee, \$3,000,000 in principal amount of the above Bonds will be redeemed from the Sinking Fund on July 15, 1978 at the principal amount thereof together with accrued interest thereon to said redemption date.

The serial numbers of the Definitive Bonds to be redeemed, all bearing the prefix M, are as follows:

1	1354	3642	4174	5685	7095	8566	10195	11741	12857	14153	15789	17172	18725	19999	21264	22782	24345	25950	27586	28238
2	1355	3643	4175	5686	7096	8567	10196	11742	12858	14154	15790	17173	18726	20000	21265	22783	24346	25951	27587	28239
3	1356	3644	4176	5687	7097	8568	10197	11743	12859	14155	15791	17174	18727	20001	21266	22784	24347	25952	27588	28240
4	1357	3645	4177	5688	7098	8569	10198	11744	12860	14156	15792	17175	18728	20002	21267	22785	24348	25953	27589	28241
5	1358	3646	4178	5689	7099	8570	10199	11745	12861	14157	15793	17176	18729	20003	21268	22786	24349	25954	27590	28242
6	1359	3647	4179	5690	7100	8571	10200	11746	12862	14158	15794	17177	18730	20004	21269	22787	24350	25955	27591	28243
7	1360	3648	4180	5691	7101	8572	10201	11747	12863	14159	15795	17178	18731	20005	21270	22788	24351	25956	27592	28244
8	1361	3649	4181	5692	7102	8573	10202	11748	12864	14160	15796	17179	18732	20006	21271	22789	24352	25957	27593	28245
9	1362	3650	4182	5693	7103	8574	10203	11749	12865	14161	15797	17180	18733	20007	21272	22790	24353	25958	27594	28246
10	1363	3651	4183	5694	7104	8575	10204	11750	12866	14162	15798	17181	18734	20008	21273	22791	24354	25959	27595	28247
11	1364	3652	4184	5695	7105	8576	10205	11751	12867	14163	15799	17182	18735	20009	21274	22792	24355	25960	27596	28248
12	1365	3653	4185	5696	7106	8577	10206	11752	12868	14164	15800	17183	18736	20010	21275	22793	24356	25961	27597	28249
13	1366	3654	4186	5697	7107	8578	10207	11753	12869	14165	15801	17184	18737	20011	21276	22794	24357	25962	27598	28250
14	1367	3655	4187	5698	7108	8579	10208	11754	12870	14166	15802	17185	18738	20012	21277	22795	24358	25963	27599	28251
15	1368	3656	4188	5699	7109	8580	10209	11755	12871	14167	15803	17186	18739	20013	21278	22796	24359	25964	27600	28252
16	1369	3657	4189	5700	7110	8581	10210	11756	12872	14168	15804	17187	18740	20014	21279	22797	24360	25965	27601	28253
17	1370	3658	4190	5701	7111	8582	10211	11757	12873	14169	15805	17188	18741	20015	21280	22798	24361	25966	27602	28254
18	1371	3659	4191	5702	7112	8583	10212	11758	12874	14170	15806	17189	18742	20016	21281	22799	24362	25967	27603	28255
19	1372	3660	4192	5703	7113	8584	10213	11759	12875	14171	15807	17190	18743	20017	21282	22800	24363	25968	27604	28256
20	1373	3661	4193	5704	7114	8585	10214	11760	12876	14172	15808	17191	18744	20018	21283	22801	24364	25969	27605	28257
21	1374	3662	4194	5705	7115	8586	10215	11761	12877	14173	15809	17192	18745	20019	21284	22802	24365	25970	27606	28258
22	1375	3663	4195	5706	7116	8587	10216	11762	12878	14174	15810	17193	18746	20020	21285	22803	24366	25971	27607	28259
23	1376	3664	4196	5707	7117	8588	10217	11763	12879	14175	15811	17194	18747	20021	21286	22804	24367	25972	27608	28260
24	1377	3665	4197	5708	7118	8589	10218	11764	12880	14176	15812	17195	18748	20022	21287	22805	24368	25973	27609	28261
25	1378	3666	4198	5709	7119	8590	10219	11765	12881	14177	15813	17196	18749	20023	21288	22806	24369	25974	27610	28262
26	1379	3667	4199	5710	7120	8591	10220	11766	12882	14178	15814	17197	18750	20024	21289	22807	24370	25975	27611	28263
27	1380	3668	4200	5711	7121	8592	10221	11767	12883	14179	15815	17198	18751	20025	21290	22808	24371	25976	27612	28264
28	1381	3669	4201	5712	7122	8593	10222	11768	12884	14180	15816	17199	18752	20026	21291	22809	24372	25977	27613	28265
29	1382	3670	4202	5713	7123	8594	10223	11769	12885	14181	15817	17200	18753	20027	21292	22810	24373	25978	27614	28266
30	1383	3671	4203	5714	7124	8595	10224	11770	12886	14182	15818	17201	18754	20028	21293	22811	24374	25979	27615	28267
31	1384	3672	4204	5715	7125	8596	10225	11771	12887	14183	15819	17202	18755	20029	21294	22812	24375	25980	27616	28268
32	1385	3673	4205	5716	7126	8597	10226	11772	12888	14184	15820	17203	18756	20030	21295	22813	24376	25981	27617	28269
33	1386	3674	4206	5717	7127	8598	10227	11773	12889	14185	15821	17204	18757	20031	21296	22814	24377	25982	27618	28270
34	1387	3675	4207	5718	7128	8599	10228	11774	12890	14186	15822	17205	18758	20032	21297	22815	24378	25983	27619	28271
35	1388	3676	4208	5719	7129	8600	10229	11775	12891	14187	15823	17206	18759	20033	21298	22816	24379	25984	27620	28272
36	1389	3677	4209	5720	7130	8601	10230	11776	12892	14188	15824	17207	18760	20034	21299	22817	24380	25985	27621	28273
37	1390	3678	4210	5721	7131	8602	10231	11777	12893	14189	15825	17208	18761	20035	21300	22818	24381	25986	27622	28274
38	1391	3679	4211	5722	7132	8603	10232	11778	12894	14190	15826	17209	18762	20036	21301	22819	24382	25987	27623	28275
39	1392	3680	4212	5723	7133	8604	10233	11779	12895	14191	15827	17210	18763	20037	21302	22820	24383	25988	27624	28276
40	1393	3681	4213	5724	7134	8605	10234	11780	12896	14192	15828	17211	18764	20038	21303	22821	24384	25989	27625	28277
41	1394	3682	4214	5725	7135	8606	10235	11781	12897	14193	15829	17212	18765	20039	21304	22822	24385	25990	27626	28278
42	1395	3683	4215	5726	7136	8607	10236	11782	12898	14194	15830	17213	18766	20040	21305	22823	24386	25991	27627	28279
43	1396	3684	4216	5727	7137	8608	10237	11783	12899	14195	15831	17214	18767	20041	21306	22824	24387	25992	27628	28280
44	1397	3685	4217	5728	7138	8609	10238	11784	12900	14196	15832	17215	18768	20042	21307	22825	24388	25993	27629	28281
45	1398	3686	4218	5729	7139	8610	10239	11785	12901	14197	15833	17216	18769	20043	21308	22826	24389	25994	27630	28282
46	1399	3687	4219	5730	7140	8611	10240	11786	12902	14198	15834	17217	18770	20044	21309	22827	24390	25995	27631	28283
47	1400	3688	4220	5731	7141	8612	10241	11787	12903	14199	15835	17218	18771	20045	21310	22828	24391	25996	27632	28284
48	1401	3689	4221	5732	7142	8613	10242	11788	12904	14200	15836	17219	18772	20046	21311	22829	24392	25997	27633	28285
49	1402	3690	4222	5733	7143	8614	10243	11789	12905	14201	15837	17220	18773	20047	21312	22830	24393	25998	27634	28286
50	1403	3691	4223	5734	7144	8615	10244	11790	12906	14202	15838	17221	18774	20048	21313	22831	24394	25999	27635	28287
51	1404	3692	4224	5735	7145	8616	10245	11791	12907	14203	15839	17222	18775	20049	21314	22832	24395	26000	27636	28288
52	1405	3693	4225	5736	7146	8617	10246	11792	12908	14204	15840	17223	18776	20050	21315	22833	24396	26001	27637	28289
53	1406	3694	4226	5737	7147	8618	10247	11793	12909	14205	15841	17224	18777	20051	21316	22834	24397	26002	27638	28290
54	1407	3695	4227	5738	7148	8619	10248	11794	12910	14206	15842	17225	18778	20052	21317	22835	24398	26003	27639	28291
55	1408	3696	4228	5739	7149	8620	10249	11795	12911	14207	15843	17226	18779	20053	21318	22836	24399	26004	27640	

WORLD TRADE NEWS

Holland favours aircraft co-operation with France

BY CHARLES BATCHELOR IN AMSTERDAM

AMSTERDAM, June 25.

HOLLAND is in favour of closer links between the Dutch and French aircraft industries, according to the Economics Minister Mr. Gijb van Aardenne. The French view Dutch participation in the development of the Airbus B-10 project as essential if France is to join with the Dutch aircraft manufacturer Fokker in producing the Super F-28 short-haul jet, he said in a note to the standing Parliamentary committee on economic affairs.

The failure of the VFW-614 short-range jet liner, project, which was being carried out at Fokker's Bremen factory, and the German Government's plans to merge the German side of Fokker with Messerschmitt-Boelkow-Blohm have brought into question the Dutch aircraft industry's links with Germany.

But the Dutch Government sees closer links with France as complementing the co-operation

with Germany rather than as an alternative. The Economics Ministry said.

France is willing to take a risk-bearing share in the development of the Super F-28 and has an engine, the CFM-56, which could be modified to go in the new aircraft, Mr. Van Aardenne said.

If British Aerospace were to put the HS 148 into production this would be a potential competitor for the Super F-28 market. Development of the HS-148 would run counter to European aircraft development thinking, he said.

The Parliamentary committee will next week discuss the Minister's note and a decision on the Airbus B-10 by the Government is expected shortly.

A Fokker spokesman said the company welcomed the clear indication from the Minister that the Government would support Fokker's participation in the B-10. Government assistance

will be needed with the expected participation costs of Fl 100m (\$48m).

Fokker supplies the moveable wing parts for the present Airbus generation and has already done much development work on the shorter wing required for the B-10.

Fokker would be quite happy for more partners in the Super F-28 project. The present F-28, which is a smaller aircraft, involves Holland, Germany and the UK.

But while it is true that Fokker is looking for an engine for the new aircraft at present, its thinking is more on the lines of a Rolls-Royce engine, or of a joint Rolls-Royce-Japanese engine.

Rolls-Royce already has an engine on paper but has recently begun preparing a new design together with Ishikawajima-Harima Heavy Industries of Japan at Fokker's suggestion.

Brazil aluminium deal signed

BY DIANA SMITH

RIO DE JANEIRO, June 25.

BRAZILIAN and Japanese partners in the Albras-Alunorte aluminium-alumina project have now signed the formal agreements establishing their joint venture.

Brazil's national mining conglomerate Companhia Vale do Rio Doce (CVRD) will hold 51 per cent of Albras (primary aluminium) and 60 per cent of Alunorte (alumina). NALCO (Nippon Amazon Aluminium Company) will hold 49 and 40 per cent respectively.

NALCO is a joint enterprise in which the Japanese Government holds 40 per cent and the Light Metal Smelters' Association of Japan, and major Japanese aluminium product consumers the remainder.

The projects are located in the state of Para in northern Brazil. Bauxite will be supplied by the Trombetas mines of Para, which CVRD holds 31 per cent (forecast output 4.5m tonnes a year).

The Albras plant requires a total investment of \$955m. The Alunorte plant, \$409m. Initial output, starting in 1981, will be 40,000 tonnes from Albras (rising to a maximum of 320,000 tonnes a year), and 135,000 tonnes of alumina from Alunorte (rising to the maximum of 800,000 tonnes in 1982).

Electrical energy for the projects will be supplied by the mammoth Tucuruí hydroelectric scheme planned for Para state, requiring an investment of close to \$2bn, to which a consortium of French banks led by Credit Commercial will contribute \$250m for purchases of equipment from Creusot-Loire and other French concerns.

Brazil's National Economic Development Bank (BNDE), which, after long hesitation, agreed to finance \$513m of the Albras-Alunorte investment, held back its approval because it felt too many concessions were being made to the Japanese partners.

These reservations have been echoed by private Brazilian aluminium producers like Votorantim, who maintain that the CVRD-NALCO association will, on the one hand, solve Japan's aluminium supply problems at low cost to the Japanese, drawing on subsidised Brazilian electricity, whereas the cost of Japanese electric energy is the most aggravating factor of production costs and, on the other, enable NALCO to form an aluminium cartel of producers and distributors, at Brazil's expense.

Such arguments are strenuously refuted by the Brazilian Government, which maintains that the combined projects of Trombetas, Tucuruí, Albras and Alunorte will greatly benefit Para, one of the nation's most underdeveloped areas, and turn Brazil, in the foreseeable future, from an aluminium importer into a major exporter, thus saving foreign currency.

Under the terms of the memorandum of agreement signed between Brazil's steel agency, Siderbrás, Italy's Finisider and Kawasaki Steel of Japan, the Japanese partners, who have a 33.3 per cent share in the Tubarão venture, undertook to provide \$700m of the total \$2.6bn investment required.

So far, the Brazilians have been unable to persuade the Japanese bankers to commit themselves to more than a \$150m tranche, to be delivered in the next few weeks, or to clearly lay down terms of payment and interest rates for the full amount.

After two days of inconclusive meetings in Brasília last week with the Japanese bankers, the Brazilian Government negotiators, led by the Trade and Industry Minister, Sr. Angelo Calmon de Sa, have laid down an ultimatum.

If a positive answer—involving delivery of the full \$700m, plus watertight details on terms of payment, interest and repayment of principal—is not forthcoming by July 31, Brazil will "review the entire part of the agreement involving Japan."

Ultimatum to Japan on steel project

By Our Own Correspondent

RIO DE JANEIRO, June 25.

THE BANK OF Tokyo, Long Term Credit Bank of Japan and the Dai-Ichi Kangyo Bank are still refusing to lay out, in one go, the \$700m to which they have committed themselves as financing for the Brazilian-Japanese-Italian Tubarão steel project destined to be set up in Espírito Santo state.

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Optimism on electronics

Financial Times Reporter

THE LATEST round of talks between the British and Japanese electronics industries, which ended last week, has created some optimism that Japan's policy of orderly marketing is being helpful in curbing imports.

The talks, led by Lord Thornycroft on the British side and Mr. N. Yoshii for the Japanese, led to a confirmation of this policy by Japan and assurances in particular on small screen black and white television sets.

However, the most significant development was broad agreement on closer commercial co-operation between the two industries, which could lead to Japanese companies importing British electronic components.

Mr. Michael Meacher, Under Secretary of State for Trade, said this development could provide "an exciting opportunity" for the UK industry.

Lower beer imports for third year running

By John Moore

LESS than one in 25 pints of beer drunk in the UK comes from overseas. And 1977 was the third successive year that beer imports have declined. But beer drinkers in Britain downed 112m fewer pints (some 389,139 bulk barrels) than in 1976, the first annual fall in beer drinking since 1955.

Latest statistics published today by the Brewers' Society show that beer imports last year dropped 17 per cent to 156m bulk barrels (some 34 per cent less than 1973's peak figure). Over two-thirds of the beer imported came from the Republic of Ireland and was mostly stout.

On the employment front the number of women working in pubs rose by 5 per cent to 161,000, while the overall total of employees in the brewing industry rose by 3 per cent to 230,000.

The amount the Government collected last year in beer duty and VAT rose by 13 per cent to £1.16m. Beer taxes in the early months of 1978 were on average of 91p on the price of a pint, says the Society.

But although the overall trend in beer consumption is down, the number of full-on-licenses given to pubs and hotels increased by 866 to 74,322.

HK watch sales up

Hong Kong's export of watches and clocks in the first quarter of this year rose to £75.71m, a jump of more than 60 per cent over the £47m achieved in the similar period last year. The U.S. and West Germany were the biggest markets followed by the UK which bought £3.7m worth, an increase of 63 per cent over the same period last year. Sales to the U.S. were up 77 per cent and those to West Germany by 74 per cent.

WORLD SHIPPING

Casualty on the S. African route

BY JOHN STEWART IN CAPE TOWN

CAPE TOWN, June 25.

A COMBINATION of intense competition, depressed trading conditions and soaring costs in seaborne cargo trades between Europe and South Africa has claimed its first victim.

Enterprise Container Lines (ECL), the Norwegian-controlled, general purpose cargo liner operator, will discontinue its South Africa-Europe container service and its operation will be absorbed by the Conference Lines. It will, however, be paid commission on cargo it contributes to the Conference and continues its bulk cargo service.

ECL, controlled by the Skjeltved family in Norway, had been active on South Africa-Europe trades for about five years and provided a regular fortnightly service which flourished in the period 1972-1975 when it won solid support from many shippers and receivers who were impressed with its highly competitive freight rates.

It was one of the first liner operators to introduce users to the intricacies of containerisation with its mixed-configuration freighters which carried 300-500 boxes in addition to normal break-bulk cargoes.

The disappearance of ECL reflects tough trading conditions, in which only owners with fat liquidity cushions can be expected to survive.

Non-conference cargo liner operators trading on the spot market may be just about covering operating costs, but are unlikely to be covering depreciation or interest charges.

Owners under pressure to sell off ships to meet debt and interest commitments have to face the added hardship that second-hand prices have fallen from many shippers and receivers who were impressed with its highly competitive freight rates.

But now that conference has overcome most of its teething troubles and is providing a fast, regular door-to-door service at what one conference ship-owner describes as the "cheapest rates in the world," outsiders cannot match the conference service, at least not at viable rates of freight.

Conference members predict that, as soon as the consortium's

four RoRo ships are commissioned, probably sometime next year, even residual cargo trades which Polish, Spanish and Portuguese lines are presently surviving on, will disappear. This will mean that South African shippers' and receivers' requirements will be served in excess of 80 per cent by conference ships.

In the view of users both in South Africa and abroad this really amounts to a kind of Government-sanctioned cartel. As such it is the target of constant criticism by shippers' councils who say that, because of conference's special relationship with the South African government under the Ocean Freight Agreement, it is not possible to negotiate meaningfully with shipowners. European shippers accuse South Africa of using the OFA as a device to protect domestic industry and boost exports.

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SHIPPING REPORT

Dry bulk rates declining

BY OUR SHIPPING CORRESPONDENT

FREIGHT rates for dry bulk carriers continued their predictable, seasonal decline last week as the volume of grain movement slowed down, but this trend has not so far weakened prices for second-hand bulk carriers.

It is too early to say whether ship values will eventually follow the market downwards, but the sale last week of the five-year-old 26,000 dwt Cunard Chieftrain for \$4.8m—\$200,000 better than for her sister-ship a week earlier—is evidence of sustained confidence.

In the oil tanker markets, brokers are somewhat puzzled by a rare improvement in freight rates for very large and ultra-large crude carriers. Inquiry from oil companies in the U.S. and Europe was strong last week and this, combined with a reduc-

£12m refinery orders

BY RAY DAFTER, ENERGY CORRESPONDENT

BRITISH companies have won over £12m worth of orders in Yugoslavia where they will provide consultative and managerial services, as well as equipment, for the construction of an oil refinery catalytic cracking complex.

Foster Wheeler of Reading, Berkshire, has been awarded a contract for the engineering design, procurement, construction, supervisory and commissioning services by Naftgas, Radnerija Nafta Pancevo of Yugoslavia. The UK company was chosen from a short list of four major international engineering groups.

The overall cost of the oil upgrading facilities is about £29m, of which the value of Foster Wheeler's services, together with UK-supplied equipment, is estimated at £12.2m. A Eurodollar loan for 85 per cent of the total—backed by the Export Credits Guarantee Department—is being provided by Barclays International in association with other banks. A similar syndicated Eurodollar loan will cover the balance.

Work on site will begin this autumn and the project is expected to take three years to complete.

Foster Wheeler's U.S. parent, Foster Wheeler Corporation, is to finance and own a \$25m (£13.5m) electricity generating plant on the island of Kauai, Hawaii; a power station to be fuelled by bagasse, the fibrous residue of milled sugar cane. Lihue Plantation Company is to provide the fuel and operate the facility, while Kauai Electric will purchase and distribute the power. The plant, representing the largest single construction job in Kauai's history, is expected to be producing electricity by late 1980.

(Advertisement)

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Labor's relative share in Japan is due to maintain rising keynote in future

Preface

The Japanese economy appears to have entered a transitional stage after the high of the long period of its half growth.

In the high growth period for years after the end of World War II, the high increase of the real income of wage earners was conspicuous. As a result, it was possible for the Government to avert the intensification of the income distribution problem, at least for the time being, by dividing increased income.

However, the situation has made a notable change. Now that the economic growth pace has begun to slow down perceptibly, the upswing of income has started to dwindle. At the same time, the tempo of the income growth has become conspicuously lopsided. Against this background, the income distribution problem has come rapidly into the limelight.

Labor's relative share is generally taken as an indicator of the ratio of labor's income (receivable personal income) to value added.

Inasmuch as labor's income includes in its composition personal income from unincorporated enterprises (including income of family workers), however, it is liable to represent a different value, depending on the process of handling such personal income from unincorporated enterprises.

In this report, it is assumed that labor's relative share of personal income from unincorporated enterprises is equal in value to labor's relative share of other sectors.

In comparing labor's relative share in major industrial countries, the share on a national income basis stood at 81 per cent for the United States (1976), 85 per cent for the United Kingdom (1976) and 82 per cent for France (1975). In contrast, comparable share registered 74 per cent for Japan (fiscal 1976).

However, labor's relative share is regulated to a great extent by such factors as the industrial structure and the corporate capital composition.

Particularly in the case of Japan, the rate of dependence on borrowed capital on the part of enterprises markedly heightened during the high economic growth period, compared with other countries. Consequently, the financial

expense increased sharply. Under its impact, labor's relative share resultantly declined. This point deserves specific attention. Naturally, the level of labor's relative share cannot be simply and directly linked with the problems of fair distribution and wage levels.

In other words, it cannot be said that the levels of fair distribution and wages in Japan are lower simply because of the low level of wages.

Influencing factors

According to Industrial Statistics compiled by the Ministry of International Trade & Industry, labor's relative share of workshops (with over 30 workers on payroll) in the manufacturing sector: total cash pay divided by the net amount of value added) has begun to follow an upturn from around 1971 after the continued slowdown until 1970.

Considered primarily responsible for the changing trend of labor's relative share are two major factors:

—The fluctuation of major component factors of labor's relative share particularly wages and labor productivity (that is, cyclical factors).

—The changing pattern of the types and scales of industries in the manufacturing sector (that is, structural factors).

With reference to the first group of factors, the following formula is considered reasonably available by taking the net amount of value added as V, the labor expense as W, prices as P, production as Q and the number of employees as L:

$W/V = W/L \cdot (V/P \cdot O/L \cdot P)$
(Reference: W/V = labor's relative share; W/L = wage; $V/P \cdot O$ = ratio of value added; O/L = labor productivity; P = prices)

In other words, labor's relative share tends to increase (or decrease) when wages advance (or decline). It also tends to rise (or dip) when the rate of value added, labor productivity and prices rise (or sag).

In this connection, principal factors working to cause the fluctuations of labor's relative share since 1966 are roughly as follows:

1 The advance of wages has functioned to raise labor's relative share by 7-10 per cent since 1966, except in 1973 and 1974.

2 The impact of the price advance was not particularly

heavy, except in 1973 and 1974.

3 The effect of the changing pattern of the rate of value added served to raise labor's relative share by around 4-5 per cent because of the soaring cost of raw and processed materials for about two years following the oil crisis in late 1973. As a whole, however, it had no vital influence.

4 In contrast, the influence of labor productivity on course of labor's relative share sharply fluctuated in different years.

It is thus noted that the upswing of wages and labor productivity have had a great influence in changing the course of labor's relative share. In this process, the elevation of wages has contributed to boost labor's relative share by 7-10 per cent almost without a break, except in 1973 and 1974.

On the other hand, the increasing tempo of labor productivity has changed markedly in accordance with the trend of business. It thus may be said that the fluctuation of labor's relative share has been more decisively regulated by the change of labor productivity.

For example, labor's relative share advanced in 1974 and 1975 when labor productivity declined under the impact of the recession.

As stated, labor's relative share has tended to decline during the period of business upswing and to advance during the period of business downswing. It thus has followed a course contrary to the general business cycles.

A decline of labor productivity usually stems from the gap in the process of adjustment of production and employment in a recession period.

This serves to indicate that enterprises have managed to maintain employment during the recession period by coping with the decline of labor productivity by elevating labor's relative share.

Reference may be made next

to the second factor responsible for the fluctuation of labor's relative share. The sizes of labor's relative share are widely different according to the types of industries against the background of disparity in labor productivity (See Table). At the same time, labor's relative share is liable to be higher in minor enterprises and lower in major industries.

Under such circumstances, labor's relative share as a whole is apt to be influenced by the changes in the scale and structure phases of industries concerned. However, the change of the industrial structure has not been exercising a particularly strong influence on the fluctuation of labor's relative share in recent years.

In this connection, let us estimate labor's relative share in 1976 on the basis of the industrial structure.

From a medium-range viewpoint, however, the current surplus of the labor force is not expected to be rapidly rectified in view of the established employment practice in this country and unless domestic business starts a swift recovery.

In view of attendant circumstances, however, the trend of labor's relative share starting to decline because of a sharp upswing of labor productivity, as was the case during the high economic growth period, is likely to weaken from a medium-range viewpoint. Instead, labor's relative share is bound to follow a steady rising keynote.

In view of the growing need to maintain employment at a proper level, it is deemed essential for enterprises to pay close attention to the policy for replenishing internal reserves.

Assuming that there were some notable change in the scale of component industries in the interim, on the other hand, it is estimated to have registered 40.8 per cent in 1976. The actual size of labor's

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HOME NEWS

Inflation rate will rise, say brokers

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

A SLIGHT acceleration in the rate of price inflation back into double figures during the first half of next year is forecast today in two stockbrokers' reviews.

The brokers—Wood Mackenzie and Montagu Loeb, Stanley—both expect a buoyant level of output for the rest of this year with some slowdown in the rate of growth during 1979.

Wood Mackenzie expects a rise in real gross domestic product of 3.7 per cent in the year to the second half of 1978 and of 2.2 per cent in the following 12 months.

On inflation, Montagu Loeb expects a rise in the 12-month rate of increase to 11 per cent in the first half of next year, compared with less than 8 per cent at present, although some moderation is expected subsequently.

A broadly similar view is taken by Wood Mackenzie which expects that the rate will be around 10 per cent for a short period in mid-1979, before declining later.

On the current account, Wood Mackenzie is expecting only balance this year with Montagu

Loeb looking for a surplus of £500m in 1978 as a whole. Both brokers expect there will be a surplus next year with figures of £300m and £150m respectively.

A relatively pessimistic view of the prospects for interest rates and the gilt-edged market is taken by Montagu Loeb.

"Although short-term interest rates may fall slightly in the next two or three months, the decline is not expected to be substantial."

"The ratchet effect of the artificial manipulation of interest rates will probably mean that Minimum Lending Rate will have to go above 10 per cent before the end of 1978-79, may be up to 12 per cent."

The brokers are relatively bearish about long-term interest rates as well. They suggest that domestic credit expansion in 1978-79 will exceed the ceiling of £60m by £750m.

The most bearish factor is reckoned to be the size of the borrowing requirement with life assurance companies and pension funds having to invest around £4.1bn in gilt-edged stock this year compared with the record £2.9bn in 1977.

Home freezer stocks raided

BY CHRISTOPHER PARKES

THE HIGH price of red meat has prompted housewives in Britain to delve into their freezers to use stocks they bought last year.

During the first three months of the year they used about half of their reserves of pork, according to figures published today in the latest National Food Survey from the Ministry of Agriculture.

They also ate more chicken and sausages—cheaper alternatives to beef and lamb. Consumption of poultry was about 18 per cent higher than a year earlier at 6.38 oz per person per week.

Beef consumption slipped below levels reached in the final three months of 1977 but was still 3 per cent higher than in the first three months of last year.

Lamb eating was 2 per cent down on the previous three months but 4 per cent up on the year.

The Ministry claims to have adjusted its sampling techniques

to allow for the increase in the number of families using freezers.

Its figures show that allowing for the use of home reserves, consumption of pork in the period under review was 9 per cent higher than the previous year.

The Financial Times' monthly surveys of consumer confidence and grocery prices will be published tomorrow.

Three months and 2 per cent up on a year ago.

The cost of eating in the U.K. rose by almost 2 per cent, compared with the last quarter of 1977. Excluding sweets and soft drinks, the average spent on food for consumption at home was £53.9 a head a week, compared with £49.0 a year earlier.

The amount of many staple foods consumed has fallen. People bought less butter, cheese and milk.

Milk orders were cut when the

Cluff Oil recruits Linning

By Ray Dafter, Energy Correspondent

CLUFF OIL, a British independent oil company, has recruited Mr. Matt Linning, formerly a general manager of BP Petroleum Development, to strengthen its bid to become operator of new exploration licences in the North Sea and elsewhere.

Mr. Linning, one of the most experienced operators in the North Sea where he was manager of BP's Forties Field development, has joined Cluff as technical advisor and representative of the company in Scotland.

He retired from BP in March after serving as general manager for exploration and production with BP Petroleum Development. Cluff is operator on a small concession in the Irish Sea. It is also a partner in the North Sea Buchanan Field, but in the last round of licences was an unsuccessful applicant.

Mr. Algy Cluff, managing director of Cluff Oil, has already indicated that he is constructing a consortium to bid in the next round of licences.

The Government's consultative document on possible conditions for the round of concessions indicates that independent companies may be encouraged to take a stake in future drilling activities.

Pre-election whistle blown by Healey

BY RUPERT CORNWELL LOBBY STAFF

MR. DENIS HEALEY last night effectively blew the election campaign whistle three months early with a savage attack on the Conservatives and the promise that Labour would fight on a platform of unity and co-operation.

With an October election looking more certain every day, the Chancellor declared that the Tories had no policies to offer, only division. They were aiming to "set community against community and class against class."

The Opposition, he told a Labour rally in Portsmouth, was split on industrial relations, on the economy and on education policy.

They are divided among themselves, and now they are seeking to divide the nation. Mr. Healey left no doubt that one of the main strands of Labour's electoral strategy will be to present itself as the party of moderation which has at last set the economy on the right lines and the Conservatives as dangerous extremists who would destroy the progress made.

Labour, he said, had brought Britain through the "most savage economic hurricane" and would fight the election on that achievement. The three priority tasks for the future were to increase national wealth, improve the standard of living and bring down unemployment.



Mr. Denis Healey

Some people, the Chancellor warned, had suggested that by appealing to reason and idealism Labour would be giving itself a handicap in an election which the Conservatives wanted to make the dirtiest since the Second World War. But to present the facts "honestly and squarely" was a precondition of electoral success, he said.

MP's death increases Labour's difficulties

BY OUR LOBBY STAFF

LABOUR's overall Parliamentary position worsened further at the week-end with the death of Mr. Joe Harper, a Government Whip and MP for Pontefract, Yorks, since 1962.

Although the seat, which would require a Tory swing of about 25 per cent to change hands, is one of Labour's safest, the loss of 64-year-old Mr. Harper puts the Government in a minority of 308 to 323 against all other parties, with two by

elections in Labour-held seats next month.

These polls, at Penistone, South Yorks, and Moss Side, Manchester, will be held on July 12. They are aimed at boosting the Government's numerical strength for several key votes before the end of the session, and will provide Mr. Callaghan with a final test of public opinion before the General Election now taken for granted in October.

Fisheries case 'understated'

MR. JOHN SILKIN, the Minister of Agriculture, has understated Britain's case in EEC fisheries negotiations, one of the UK's fishing organisations claims.

In his attempt to win for Britain the major share of Common Market fish resources, Mr. Silkkin has based his arguments on Ministry of Agriculture figures which show that 60 per cent of EEC catches are from

Britain's 200-mile zone.

But the National Federation of Fishermen's Organisations has now published evidence suggesting that Britain in fact contributes 70 per cent to the Common Market "fish pond."

The evidence is the work of Mr. Murdo MacLennan, managing director of a Grimsby small boat agency, who has been analysing official catch data for 1974.

NEWS ANALYSIS—SCOTTISH UNEMPLOYMENT Pressure on Clydebank

BY JOHN LLOYD

CLYDEBANK was once known as the Marshall 10, plus Scotland's second largest shipyard, as the home of the sailing ship. Today, it has an unemployment rate of about 15 per cent, and it employs 4,500. In four years, it is going to reduce the labour force to 2,000.

The company, Mr. William Singer, has a long-term plan to reduce the Clydebank workforce by 50 per cent, to about 2,250, by 1982. The plan is to close the shipyard, which has been a mainstay of the Scottish National Party, and to move the company's operations to Glasgow. The plan is to close the shipyard, which has been a mainstay of the Scottish National Party, and to move the company's operations to Glasgow.

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LABOUR NEWS

Union leaders issue warning over Boyle salaries review

BY PHILIP BASSETT, LABOUR STAFF

UNION LEADERS said yesterday that their members would expect similar increases if the Government implements the 70 per cent pay rises for chairmen of nationalised industries proposed by the Boyle review of top salaries.

The Boyle proposals, which are being studied by the Government, would give rises of nearly £17,000 to chairmen of nationalised industries and up to about £10,000 for senior civil servants.

Mr. David Bassett, TUC chair-

man and general secretary of the General and Municipal Workers' Union, said the Government could not implement the Boyle report while there was a 10 per cent earnings limit.

Other public sector union leaders, whose unions are bound to bear the brunt of any pay policy the Government might try to introduce for the next wage round, which begins in five weeks' time, made direct comparisons with their members' pay.

Mr. Alan Fisher, general secretary of the 850,000-strong National Union of Public

Employees, said that if the formula the Boyle report had worked but was good enough for those at the top it was good enough for those at the bottom, whose needs were greater.

He was not arguing that top paid people did not have a case for pay increases, but that the Government should not try to introduce a public sector wage round which begins in five weeks' time, made direct comparisons with their members' pay.

Mr. Ken Thomas, general secretary of the Civil and Public Services Association, which is common with other Civil Service unions, accepted a 10 per cent settlement for its members, said that trade unionists would not listen to the Government's encouragement to be careful and cautious in the next wage round if salary rises as high as these went through.

New incentive scheme put to BL unions

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

BL CARS has put a new incentive scheme to the unions in a move to raise flagging output.

Mr. Michael Edwards, the chairman, has made it clear that the early introduction of such a scheme is "crucial to the survival of the company." Broad outlines only have been submitted to the unions but detailed negotiations are expected to begin next week.

Bonuses are likely to be based on overall plant performance and therefore fail to meet union demands that payment should be related more directly to individual effort.

The 800 shop stewards at the troubled Longbridge plant, Birmingham—BL's biggest—are to appeal today to the 30,000 manual workers to curtail wildcat action to get production moving.

Workers will be urged to exhaust official negotiating procedures before contemplating a walkout.

At the Rover plant, Solihull,

new moves are likely today to result in a strike now running into its third week. The 80 external drivers who walked out after the dismissal of a shop steward are expected to be urged by full-time union officials to return to work.

More than 5,000 workers at nine plants are already laid off by the dispute and production of Rover saloons, Range Rovers and Land Rovers is at a standstill. Lost output is valued at £3m a day at showroom prices.

Giveaway strike

EDITORIAL STAFF at the Richmond Herald, Surrey Comet and Midsex Chronicle newspapers will begin an official National Union of Journalists strike today to protest at plans by management, Trident Group Printers, to turn the Herald into a giveaway paper. Its editorial staff would be reduced from eight to three.

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Engineers seek compulsory registration

By Kenneth Gooding, Industrial Correspondent

A STRONG plea for the statutory registration of professional engineers has been made by the United Kingdom Association of Professional Engineers in its evidence to Sir Monty Finlayson's committee of inquiry into engineering.

The association believes that statutory registration would bring substantial advantages to the country in defining the engineering profession by replacing the voluntary and ineffective registers currently maintained by the Council of Engineering Institutions.

It suggests that the present 16 chartered institutions should be combined into one with separate "learned society" sections, as in Australia and Sweden where the profession presents a united image.

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The Executive's and Office World

Francis Duffy explains how a much more positive approach is being taken to property conservation

Building a reputation for make-do-and-mend

CASTING one's eye to heaven is a tricky business in city traffic but it does have one great reward: estate agents' signs, dirty windows, and perpetually extinguished lights reveal how much office space is standing empty. And a disproportionate amount of this emptiness is in older buildings. New office buildings still seem more attractive to prospective tenants despite relatively high prices and questionable utility. And yet the older, smaller, more down at heel office buildings still form the vast bulk of office property—and the very fabric of our inner cities.

Ten years ago there would have been no hesitation. Tear the old buildings down and redevelop would have been the obvious course of action. Now the conservation movement, powerfully aided by a depressed economy, is more likely to lead to a policy of make do and mend, with perhaps the occasional spectacular scheme of refurbishment. An obvious example is the Court's Bank project in the Strand (Frederick Gibbard and Partners); here the facade is retained but practically everything is renewed behind it.

More loved

Conservation is a powerful movement. Old buildings are more loved and more vociferously protected than ever before. We should be grateful, since the experience of post war rebuilding has often borne out the layman's fear that a new building is always inferior to what went before. But conservation has acquired a less negative and less protective aspect which begins to sound

very like a feasible policy in its own right. SAVE provides an excellent example of this. Far more important in my opinion than this young movement's spirited but unsuccessful campaign to keep the Victorian splendours of Mentmore intact, was its report on the provision of offices for central and local government. Its conservation proposals have important implications for all office users, commercial as well as government.

Growth, new departments and local government reorganisation inexorably increases the demand for office space for bureaucrats. Why should this demand be met by expensive new buildings when "high quality office space can be provided by conversions, adapting or improving existing buildings at a considerably lower cost?" With considerable flair, much thoroughness and some telling statistics SAVE cuts a wide swathe through the accommodation policies of government departments and local authorities as far afield as Hillingdon and Argyll. Great stuff for the headline writers, but behind them is a serious message—old property is a resource which is cheaper and can be used at least as effectively as new buildings.

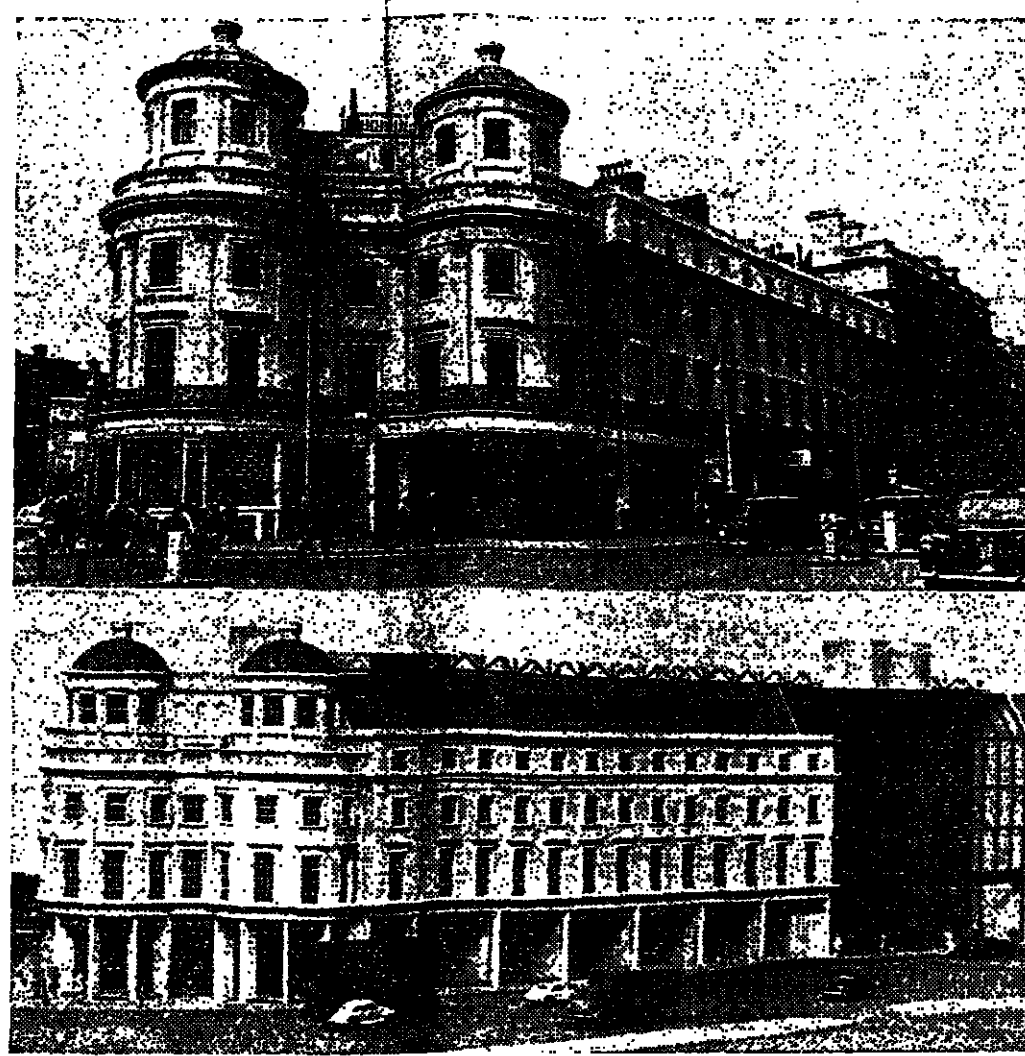
It is odd that the official response to SAVE's attack has been so tight-lipped. Several very basic arguments could have been made against SAVE's proposition that reused space is always better than new.

Refurbishing costs are not always lower than rebuilding: a lot depends upon the state of the property, as every owner of a crumbling stately home

knows very well. Moreover, office refurbishment costs are notoriously hard to compare with building costs, since some items like furniture and carpets have a short life span, while other building elements like structure and windows are meant to last for a long time. Sharp distinctions between the two are not always drawn, even by building owners and quantity surveyors. SAVE's analysis takes no account of this difference.

Location is not taken into account by SAVE—a factor which is so important in office planning that the grouping together of certain departments in one place for efficiency, and within easy access of public transport to make recruiting easier, could very well justify a new building on a new site. Space use is not considered: older buildings have certain physical characteristics such as an accumulation of small rooms which are a direct result of the form of construction and cannot be knocked into each other. These are formidable constraints in office planning and might very well rule out certain kinds of layout or make certain working relationships unattainable. Moreover older buildings are often extremely inefficient in providing usable office space. Well planned new buildings should provide more usable space, better serviced with few wasteful lobbies and corridors.

The atmosphere of buildings is disregarded: old buildings might symbolise management philosophies, bad old ways against which a new style local authority (or a new management team) might be reacting firmly and finally. Unimportant status distinctions, such as rooms of



How the facade of Court's Bank is being retained while almost everything behind is being renewed.

varying sizes for various levels of management, might have become established in the fabric of an existing building almost in the way that dry rot infests an old house. Moving into new premises might be the only effective cure short of fire and the sword.

Like any new start, a new building may be highly desirable for all sorts of reasons. I am sure that SAVE did not intend to interdict all new building for all time. Nevertheless its report is extremely valuable because it draws attention to a neglected truth—new buildings are relatively few in comparison to the vast stock of existing office accommodation. The real problem for users and designers is less to plan new buildings than to use what we already have more effectively.

Take small businesses for example. Small firms with limited financial resources but a great deal of energy can make use of property which would be impossible for other users either because the lease is too short or too uncertain, or because the shape of the space is inconvenient, or most commonly of all because it is so far below accepted standards of convenience or cleanliness that only inspired do-it-yourself could make occupation possible.

Far removed

This is why old mills in Lancashire and old warehouses in London are at this moment being lovingly converted for use by small enterprises. Like attracts like: small entrepreneurs find the spaces which suit them best. But this concept is far removed from the cautious risk-taking of conventional property development.

Or take another example: the typical firm of medium size and middle age which is accommodated in several older buildings of varying degrees of inconvenience. Very probably a new building, custom built or leased, is out of the question on cost grounds. The property experience of such a firm is typically a continuous succession of adaptations and renovations, a long drawn out attempt to make the best of what they have already.

The reputation of old offices would be improved if small and medium sized businesses realised using such accommodation requires as much if not

more creative design effort as the cool and sophisticated layout planning which is thought to be necessary in new office buildings. Space needs to be matched against requirements whether a building is old or new.

What would advance SAVE's arguments enormously is a general understanding that such a design effort can be packaged. Buildings have physical properties which can be measured—they have typical room sizes, typical room depths from window to corridor, typical entrance halls, typical numbers of storeys. The building history of this country is, on the whole, highly standardised. Old warehouses, old office buildings are often as consistent in floor plan as Georgian terrace houses.

The generic qualities of these properties are vital because they can very easily be matched against equally typical user requirements. Small impoverished enterprises as well as medium-sized businesses have a range of requirements which is not too wide: they tend to need rooms of certain sizes, typical office depths, typical entrances and above all have typical financial resources. Such requirements can be catalogued and matched against the kinds of space that are available.

Of course, this is heresy: heresy to architects who tend to argue that each client is unique, and double heresy to developers, whose bias is towards assuming that all user requirements known to man can be met by the standard 40 ft deep new speculative office. Either way it is an excellent heresy, since it can make possible the far more intelligent selling of space, based on its capacity to accommodate, as well as its location and price; better decisions by management in choosing space which is appropriate to their needs; and, ultimately, development strategies which would take into account the enormously rich resource of spaces of various kinds in our existing older buildings.

Perhaps it is significant that this kind of thinking first arose when attempts were made to use dilapidated premises in inner cities. It is here that resources are scarcest and the problems of making do with what exists are the greatest: it

Bank's advice to small firms

A DIRECT mail shot by the Bank of England is an unusual event. The decision to buy a mailing list and to send out 80,000 free copies of its new guide to business finance is therefore a good indication of the importance which the Bank attaches to its potential audience among the small to medium-sized companies in the UK.

It is accepted wisdom by now that there is a gap in the information available to the smaller companies about the sources of finance which are available to them and about how they should set about tapping the lenders. The issue was first raised in the Bolton Committee report in 1971 and since then a growing volume of mainly anecdotal evidence has underlined the problems faced by the small company sector.

Priority

The activities of the Wilson Committee on the financial institutions have again brought the issue to the fore, and a number of efforts have been made to bridge the gap which clearly exists between the down-to-earth businessman and the remote financial forces of the City. The Bank of England's decision to move into the field, in association with the City Communications Centre, emphasises the priority which is being given in the highest City circles to easing the path of the small businessman.

The fact that this newspaper has already received many phone calls and inquiries since the release of the Bank's new book is some indication of the probable demand. This will no doubt be more than duplicated among other outlets and particularly in the branches of the big banks, which have taken a large number of copies for distribution to their customers. The book is being made available to small businessmen free of charge—though additional copies may cost £1—and this may also help to encourage its wide distribution.

It is important, though, that the small and medium-sized businessmen should understand what is being offered. The new book, like other guides, should help them in their financial decision-making. But it will not provide the complete answers to

their problems. It is one of the main themes of the book itself that a guide of this kind can be no substitute for seeking the right kind of professional advice.

The businessman must also accept that, even when expressed in non-technical language, a description of the wide variety of forms of finance on the market and of the approach required to take the best advantage of them can be pretty heavy going. The book, however, will repay study for any businessman thinking of setting up a new operation, expanding an existing company or simply looking for an alternative source of funds.

It provides in its final section a comprehensive list of the various sources of finance. These range from the top flight merchant banks—the top flight clearing banks through a whole spectrum of other institutions including foreign banks and a wide range of specialist lenders. The Bank has not attempted to draw distinctions between the individual banks and institutions in particular categories—though its section on the companies which are prepared to offer development capital gives some indication of the kind of propositions in which they would be interested—but it does bring together the names which might be useful to a borrower.

The essential background to this list is provided by the earlier chapters. The first part of the book underlines the need to understand the appropriate use of the different types of finance and describes in general terms the range on offer. "Each type of finance," the book comments, "can be particularly appropriate for some situations but can be quite inappropriate for others."

Perhaps the most useful function of the book, though, may be to bring home what the businessman himself may be required to do in order to gain access to the right kind of outside finance.

*Money for Business: Bank of England and City Communications Centre; available from the Public Information Division, Bank of England, London.

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FINANCIAL TIMES SURVEY

Monday June 26 1978

مكتبة الأصل

Federal
unity
under
threat

By James Buxton

THE UNITED Arab Emirates has a reputation for proving its critics wrong. Few people expected that when Britain withdrew from the Gulf at the end of 1971 the seven sheikhdoms lying between Qatar and Oman would decide to form one federation, and even when the decision had been made there were many sceptics who said it could not hold together for more than a few months.

Yet six and a-half years later the UAE is a respected entity on the Arab and world stage, partly because it is a major oil producer and partly because of its generous aid disbursements in the rest of the underdeveloped world. Its federal system of government has gradually acquired a larger role, and there is a growing degree of economic inter-dependence. To an increasing extent the people of the federation see themselves as UAE citizens rather than as nationals of individual Emirates.

That is saying quite a lot when one considers the background against which the UAE was established. British influence in the Gulf brought stability but, accompanied as it was by a policy of largely avoiding interference in the internal affairs of the sheikhdoms, prevented political evolution and virtually fossilised the status of different sheikhdoms as separate and permanent entities. Nor was there any development assistance to speak of, with the result that the UAE began its existence with a pitiful number of trained and educated people. But despite this, and the different economic strengths

of the Emirates, the Rulers were all determined in varying degrees, to maintain the identity of their individual States within the federation.

The enormous oil wealth of Abu Dhabi, and the rather smaller oil revenue and trading income of Dubai, have helped the federation overcome some of the basic economic problems it faced (there was, for example, no road between Abu Dhabi and Dubai at the outset). These two economic powers have stimulated the economies of the other Emirates, while Abu Dhabi has directly benefited them through its large contributions to the federal budget and through acts of direct generosity by Sheikh Zaid bin Sultan al Nahayyan, the President of the UAE and Ruler of Abu Dhabi. Through the UAE Currency Board Abu Dhabi provides much of the foreign exchange for the UAE, and the federation is gradually becoming one market.

Mixed

But oil revenue can only be called a mixed blessing, as other oil revenue surplus states are aware. Money in the bank does not turn a nomad into a technocrat, nor a tribal elder into a competent civil servant, and the sudden quadrupling of the oil price in 1973-74 has only accentuated these problems. Immigrants have poured into the UAE from the Arab world and the subcontinent, outnumbering the indigenous population by about four to one.

The sudden wealth of the UAE and of the region in

general has enabled the different Emirates to pursue their own development programmes with their own money, or with borrowed money or grants from inside or outside the federation, and this has led to the much publicised duplication of facilities, especially ports and airports, in the UAE. It has put individual rulers at risk to the blandishments of unscrupulous advisers, and made possible wasteful competition between individual Emirates.

The fact that Abu Dhabi's financial power has become so great has not always made it popular with the other Emirates — no one really likes receiving charity — and Abu Dhabi has been blamed in the other Emirates for the precipitate imposition last year of credit controls by the UAE Currency Board which set off a recession. That recession has made other Emirates if anything more anxious to insulate themselves as far as possible from economic dependence on Abu Dhabi — in most cases, with little hope of success.

Abu Dhabi has become frustrated at the limits to its power to influence the other Emirates, despite its financial strength. The murder last year of Mr. Seif Ghobash, the Mini-

The United Arab Emirates is emerging from a recession. The slower pace of development is giving it a chance to review what has been achieved so far, but this has served to emphasise the difference between the Emirates.



Sheikh Zaid bin Sultan al Nahayyan, President of the UAE.

Sheikh Rashid bin Sultan al Maktoum, Vice-President of the UAE.

ster of State for Foreign Affairs, by a Palestinian terrorist, brought home to it the vulnerability of the UAE to the imported politics of immigrants, and made it more concerned about the course of development in the federation in general. But there is a major difference of approach over these issues between Abu Dhabi and Dubai and this fact, together with the traditional

rivalry between two ruling families, lies at the root of the present crisis in relations between them — probably the most serious political crisis the UAE has been through. Whereas Dubai has developed as a business and trading centre using the skills of local and immigrant merchant families, Abu Dhabi started development, based on its oil revenue, later and from a much lower base. It

has relied heavily in government on expatriate advisers and civil servants, particularly from the Arab world, and, almost without knowing it, let the federal government, based in Abu Dhabi, grow up on lines similar to the Abu Dhabi Government.

The federal bureaucracy is an enormous institution which with the Abu Dhabi Government together numbers about 40,000 people, at least 25,000 of them expatriates. It breeds a plethora of committees, study groups and reports, but produces relatively little action. The rate of implementation of the federal budget has risen only slowly, and its actual spending is still dwarfed by the spending of Abu Dhabi and Dubai.

While Abu Dhabi has been having doubts, Dubai has committed itself firmly to a policy of industrialisation. Having prevented immigrants from becoming a serious problem in the past, Sheikh Rashid bin Sa'ed al Maktoum is less concerned about this issue. Dubai finds Abu Dhabi's concern about immigration somewhat irksome — particularly the federal decision taken last year to end the issue of transit visas in the UAE, which has stopped casual business visits to the UAE and

hampered Dubai's trade in particular. Sheikh Rashid feels with some justification that Dubai can provide what the federal government offers more cheaply and better. While supporting the basic concept of the federation he is alarmed at what he sees as the loss of day-to-day control over its affairs by UAE nationals.

The dispute between the two Emirates which brought these underlying problems to a head broke out in February and has been rumbling ever since, but only recently has Sheikh Rashid spoken publicly about it, apparently out of frustration at lack of progress towards settling it. It began with a move by Sheikh Zaid which almost every observer of the UAE scene feels was somewhat tactless: he appointed his second son, Sheikh Sultan, to the post of commander in chief of the armed forces as a part of a plan to implement the unification of the different defence forces which had been agreed upon in the past but only partially implemented.

Impatience

This step, which may have indicated Sheikh Zaid's impatience with what he regards as slow progress towards greater federal unity, upset the hierarchical relationship among the ruling families in the UAE and appeared to pre-empt the conclusion of discussions on the armed forces which were already in progress.

To make matters worse, the appointment was announced while Sheikh Zaid was out of

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the country, leaving Sheikh Rashid acting-President — yet Sheikh Rashid says that he was not consulted. He also says that the procedure used in making the appointment breached provisions of the UAE constitution. Since February the armed forces of Dubai and Ras al Khaimah, still nominally part of the federal armed forces, have refused to accept orders from the federal commander, and Dubai has independently ordered a number of British Scorpion light tanks for its forces.

Most alarming of all it has also privately made clear that it is seriously contemplating leaving the federation (and would in that event probably be joined by Ras al Khaimah and Umm al Qaiwan).

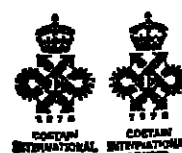
This has aroused regional and international concern, because a break-up of the federation could lead to intervention by other states in the region, which would be a source of instability, and might even threaten the continuation of monarchical rule in the Gulf. For this reason both Iran and Saudi Arabia which had reservations about the creation of the UAE when it was set up in 1971, have been emphasising the dangers of the continuation of the dispute to both Sheikh Zaid and Sheikh Rashid, while Britain, which has

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* OIL

Preserving a balance

THE UNITED Arab Emirates produces about 6 per cent of OPEC's oil. Its 1977 average production of over 2m barrels per day amounted to rather more than 3 per cent of world oil production.

Only three of the seven Emirates are actually oil exporting States, and Abu Dhabi is by far the biggest with a 1977 average production of 1.7m barrels per day. Dubai last year produced about 340,000 b/d and Sharjah about 27,000 b/d (a 21 per cent drop from the 1976 figure). Two other Emirates, Ras al Khaimah and Umm al Quwain, have lately had setbacks in their drive to become oil producers, though Umm al Quwain is likely to become a gas producer.

Mr. Mana Said al Oteiba, the Federal Minister for Oil and Petroleum Resources, speaks for the UAE at OPEC meetings and is careful to explain OPEC decisions to the other oil producing Emirates. Dubai and Sharjah, but though these Emirates do pass on a certain amount of information on oil operations to the Federal Oil Ministry there is no federal policy on oil. Dubai is not thought to have kept to the 5 per cent ceiling on oil prices which Abu Dhabi and Saudi Arabia maintained for six months after the Doha OPEC meeting in late 1976, and while Mr. Oteiba last autumn announced a 16 per cent cutback in the allowable oil production from Abu Dhabi's main producing areas for 1978, this year is likely to be a peak production year for Dubai.

The cutback in Abu Dhabi's production, amounting to some 265,000 b/d, was presented as being necessary both for technical reasons and as a conservation measure, as well as being an attempt, according to the Oil Minister, to reach a balance between supply and demand. (In practice liftings by U.S. customers have not come up to expectations and Abu Dhabi may fall short of the production maxima by 50,000 to 100,000 b/d, according to Mr. Oteiba.) It

may therefore appear paradoxical that at the same time Abu Dhabi is pressing its concessionaires to continue and even step up their exploration activities, and the Abu Dhabi National Oil Company (ADNOC) is pressing ahead with the installation of further oil production capacity, including the 3bn development of the Upper Zakum offshore field.

The paradox can probably be explained as a search for security. Abu Dhabi does not want to produce more oil than necessary, but it wants to know what its reserves actually are and it also wants to have the flexibility to meet any surge in demand.

Until this year's drop in production (about 10 per cent, below the equivalent period last year), Abu Dhabi's oil exports had been steadily increasing through the increase last year, around 9 per cent, was small compared to the increase in 1976 over 1975 of 22 per cent. The larger part of the cutback falls on the onshore fields where the concessionaire and operator is Abu Dhabi Petroleum Company (shareholders ADNOC 60 per cent, and BP, Shell, CFP, Near East Development Corporation all with 9.5 per cent, and Parlex with 2 per cent). There are four producing fields onshore though the cutback is spread over the three major fields, Asab, Bu Hasa and Bab.

Largest

For Abu Dhabi Marine Areas, the entire cut of 80,000 b/d has fallen on its largest producing field of Umm Shaif, whose associated gas is piped to the Abu Dhabi Gas Liquefaction Company's plant on Das Island. Shortfalls of gas for that company's needs are being made up by tapping the cap gas. However, work is still going ahead at Umm Shaif on a secondary recovery programme designed to raise capacity to around 390,000 b/d. One apparent aim of the cutbacks is to give a 20-year production plateau to Abu Dhabi's oil fields, given the 1978 levels of operation.

The most striking of Abu Dhabi's "investments in future oil producing capacity" is the work being done at the Upper Zakum offshore field. This field, which overlies the present producing field of Zakum (200,000 b/d at present), is probably the largest of Abu Dhabi's known oil reservoirs, though, as a low energy field, it has only been producing around 50,000 b/d recently. The equity shares in the development are owned by a joint venture of ADNOC (88 per cent) and the Japanese Overseas Development Company (JODCO), with 12 per cent. They in turn have set up an operating company called Zakum Development Company (ZADCO), which is owned 50-50 by ADNOC and CFP. CFP has (so far) no equity stake in the venture and is employed on a contractual basis to operate the field, for which it receives a contractor's fee and the right to buy 20 per cent of the output at the official price minus the management/operating fee.

Estimates of the oil reserves in the Upper Zakum field vary from 40bn to 60bn barrels, of which about 10bn barrels could be recovered with presently known techniques. The massive water re-injection facilities being constructed under the development programme could raise the level of output to around 350,000 b/d, but no returns are expected for at least three years. If all goes well there is the possibility of a further, unquantified, five year plan to raise production capability to 500,000 barrels a day.

A number of the small fields now producing are outside the usual 60/40 ownership pattern in ADNOC's favour and not subject to the OPEC guidelines on operator profits. The Abu Al Bukoosh Oil company, for example, which operates the field of the same name (towards the sea border with Iran) has no ADNOC participation in its equity at all. The company is owned by CFP with 51 per cent, Sunningdale and Amerada Hess, each with 12.5 per cent, while Nepco Eastern Exploration has the remaining 24.5 per cent.

Stopped

Abu Dhabi, through ADNOC, is taking a much more active part in the marketing of its crude. In the course of 1977 the standard buy-back system, whereby the minority partners bought and marketed a substantial proportion (40 per cent) of ADNOC's entitlement, stopped. ADNOC increased its own marketing capacity and managed to place four-fifths of its 60 per cent share of production. If the minority partners want to buy more Abu Dhabi oil than their entitlement, they now have to buy at the prevailing posted price.

As yet there are no moves by Abu Dhabi to assume 100 per cent control of ADPC and ADMA. Mr. Mana Said al Oteiba has said that Abu Dhabi needs the technology and personnel from the companies and that the take-over will only come when Abu Dhabi can manage the whole operation. Relations between ADNOC and its main partners have not always been easy as the state oil company started flexing its muscles. But the two sides have got to know each other better and to work together with less mutual suspicion. The creation of local operating companies, capable of taking their own decisions (the first of which is ADMA-Opec), has helped in this process. ADPC will form a new locally incorporated operating company on somewhat the same lines.

Dubai produces about one-fifth of the quantity of oil produced by Abu Dhabi from two

offshore fields, the Fateh and the South West Fateh. Only one group of foreign companies is involved, led by Continental Oil Company (Conoco) and operating through the Dubai Petroleum Company and the Dubai Marine Areas (DUMA). In 1975 the Dubai Government started Abu Dhabi, then in the process of taking over 60 per cent of ADPC and ADMA, by announcing the "100 per cent takeover" of DPC and DUMA. Under the agreement the companies' installations were transferred to the Emirate for \$110m compensation, but the companies retained responsibility for exploration, production and marketing on behalf of the Government. They were also allowed to continue lifting crude at a price equivalent to that applying in other Gulf countries, where 60 per cent participation agreements were in force, and were expected to continue maintaining the production facilities.

The Dubai offshore fields are worked by a consortium comprising Dubai Marine Areas (jointly owned by CFP and Hispanoil) with 50 per cent, Dubai Petroleum Company (a Conoco subsidiary) with 30 per cent, Deutsche Texaco (10 per cent), Dubai Sun (5 per cent) and Delfze Dubai Petroleum (5 per cent).

Dubai's estimated reserves are not published, though informed guesses have put them at about 185m. tonnes, with a life at current rates of production of about 15 years. Production has risen steadily in the past 24 years, reaching an average of 325,000 b/d in the fourth quarter of last year and nearly 350,000 b/d in the first three months of 1978. Capacity is about 365,000 b/d, but there are indications that this is being increased.

So far Dubai has not found oil onshore. A new concession has been granted to South Eastern Drilling Company and Houston Oil and Minerals to drill in both an off-shore area of nearly 500,000 acres and an onshore area of 1bn acres. Both these areas were relinquished by a

U.S. group headed by Texas Pacific Oil after a fruitless search which began in 1975.

In nearby Sharjah production is running more than 20 per cent below the level for the corresponding period of last year owing to production problems on the Mubarak field. Whereas total output in 1976 was 37,000 b/d it has recently been running at around 29,000 b/d. Installed capacity is 35,000 b/d, and the operating company is Crescent Petroleum company, whose biggest shareholder is Burtes Gas and Oil of the U.S.

Oil and gas shows were discovered off Umm al Quwain in 1976 by the U.S. company Zapata Exploration, and an agreement was reached last December with Dubai by which the Dubai Gas Company will develop the field at a cost of Dh 150m. Part of the gas will be piped to Umm al Quwain to supply a power plant and other industries, but the bulk of it will be exported to Dubai for use in the Jebel Ali aluminium smelter.

The story of Ras al Khaimah's shore waters (whose exact delineation is disputed by the impact of oil on a Gulf Oman) includes Deminex State's politics, economic ambitions and the difference of Resources (25 per cent) Societa Italiana Resine (20 per cent), the oil field operator and the United and Refining, Keweenaw, host country. Hopes of a commercial oil strike in the early with 6 per cent each) and 1970s delayed Ras al Khaimah's finally the operator, Deutsche entry into the Federation. Then Schachtbau, with 10 per cent. In 1976 renewed signs of the possibility of oil in commercial quantities came to light.

The exploration group at the time was led by Vitol, which later withdrew to be replaced by Deutsche Schachtbau. The Ras al Khaimah Government, probably the richest of the four most northern Emirates, then took a 50 per cent stake in the operation. Since 1976 a further two wells were drilled and the possible production assessed. One well was dry but the others between them tested at 6,500 b/d of good quality crude plus 17m cubic feet daily of gas. The Government let it be known that it had hopes of starting offshore production at a rate of about 20,000 b/d (marginally below Sharjah) in 1977, rising to 70,000 b/d in the early 1980s. The present group exploring for oil in Ras al Khaimah's off-

Doina Thomas

AID

The scope widens

The United Arab Emirates has for the past three years handed out annually more than \$1bn in aid, equal to approximately a fifth of Abu Dhabi's oil income. While the UAE's influence in the industrialised world is based on its position as a major oil producer—and one that has so far been prepared to take a moderate line on oil prices—the federation's influence in the Arab world and in other developing countries is based on its financial resources.

There is something tediously repetitive about saying that Sheikh Zaid, President of the UAE and Ruler of Abu Dhabi, is a generous man—probably no article ever written about him has failed to use the word, usually more than once. But the fact is that the phrase is a very accurate guide to the UAE's aid policy, for there is a very strong personal element in it which is

directly inspired by Sheikh Zaid himself.

The UAE's foreign aid comes from Abu Dhabi, easily the wealthiest of the Emirates, and while a growing proportion is channelled through the Abu Dhabi Fund for Arab Economic Development, which is now a major aid-giving institution, the bulk of the country's aid goes through the Finance Department of Abu Dhabi, usually on the initiative of Sheikh Zaid himself.

Often this can be something of an ad hoc process, resulting from a long-arranged visit to Abu Dhabi by an African leader or a more hurried request made in person, but it is said that visitors to Sheikh Zaid rarely if ever go away empty-handed—partly the result, no doubt, of Bedouin traditions of hospitality, and partly a shrewd awareness that an oil revenue academic.

surplus State is fundamentally a fragile institution that needs more friends than one might at first imagine.

This is a factor which is not always appreciated elsewhere in the UAE where Sheikh Zaid's munificence tends to be regarded rather critically, with foreign aid disbursed set against the relatively small actual development spending of the federal government (a result at least in part of administrative constraints) and the fact that the President of UAE has recently been backing relatively few projects in the north of the country on his own account. There are certainly pockets of poverty and disease in the north villages, for example—which suggest that the statistical fact that the UAE has the world's highest per head income is pretty accurate.

CONTINUED ON NEXT PAGE

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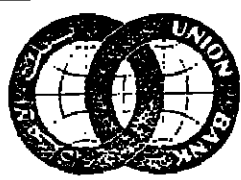
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Balance Sheet at 31st March 1978

	Dh.000		Dh.000
Share Capital		Current Assets	
Authorised - ordinary shares of Dh. 100 each	500,000	Cash, balances with banks, money at call and short notice	304,608
Issued - ordinary shares of Dh. 100 each fully paid	159,200	Deposits with banks	46,334
Reserves	8,100	Loans and advances repayable on demand and under one year	570,757
Profit and loss account	470	Accrued interest receivable and other accounts	7,195
Shareholders' Funds	167,770		928,894
Liabilities		Other Assets	
Current and deposit accounts maturing under one year	671,796	Loans and advances repayable after one year	8,280
Deposit accounts maturing after one year	82,192	Investment securities	4,803
Accrued interest payable and other accounts	11,331	Premises and equipment	3,052
Proposed dividend	11,940		945,029
	945,029	Liabilities of customers for confirmed credits, acceptances and guarantees	419,885
Confirmed credits, acceptances and guarantees on behalf of customers	419,885		1,364,914
	1,364,914		

Principal Activity:

The Bank carries on the business of international merchant banking, together with full retail banking facilities to individuals, firms, corporations and government departments. In particular, special emphasis is given to short and medium term finance, promotion of import and export trade to and from the United Arab Emirates, corporate finance services, foreign exchange and money market transactions, short and medium term lending in local and major world currencies, investment banking, and private placements.

Bank Foundation Date and Results:

The Bank was incorporated in Dubai with limited liability in March 1977 by decree of His Highness Shaikh Rashid Bin Saeed Al-Maktoum, Ruler of Dubai. After

transfers to inner reserves the Bank declared a profit for the first year of Dh. 20,510,000 (U.S. \$5,286,000).

Shareholders:

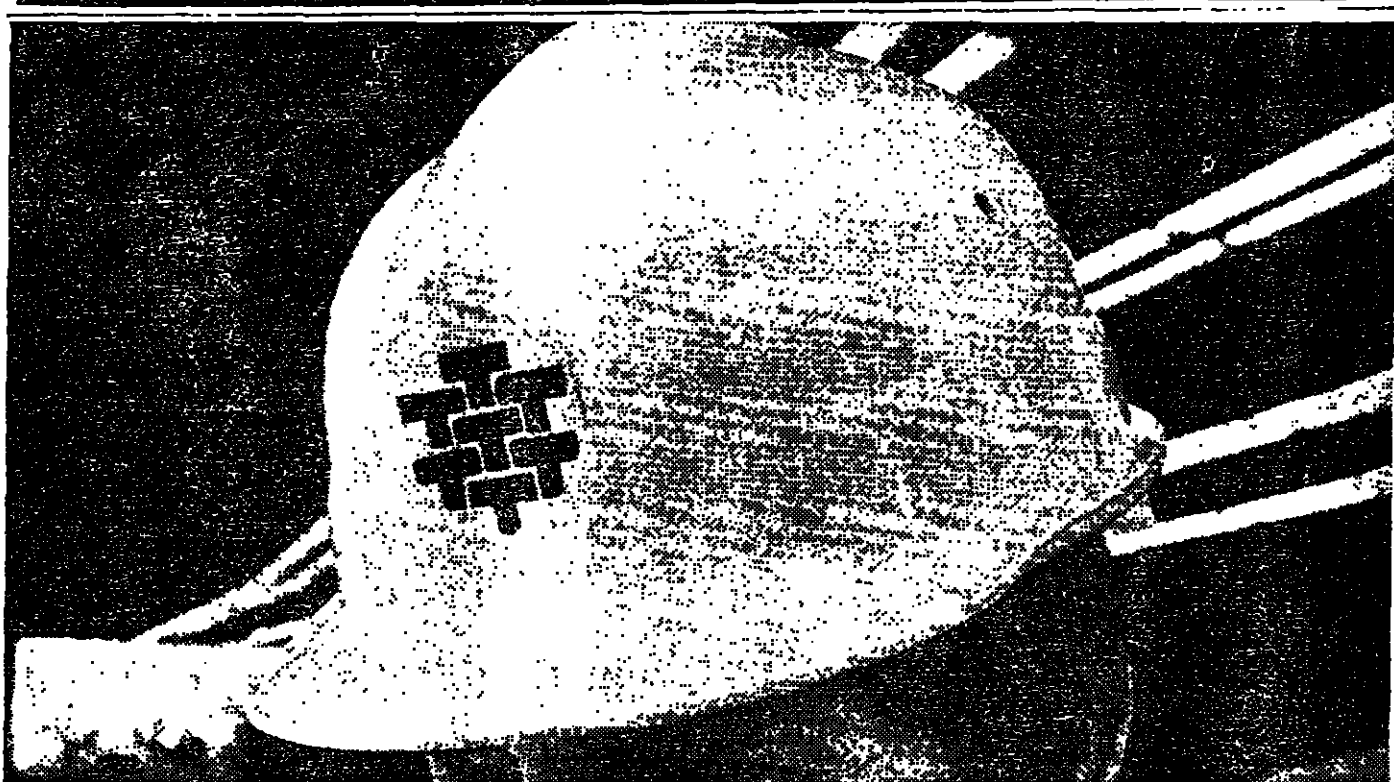
The major shareholders of the Bank are Abdul Wahab Bin Ebrahim Galadari, Abdullah Hassan Rostamani, and Saudi Arab Finance Corporation S.A. In addition, there are approximately 130 other shareholders drawn from the U.A.E. merchant community.

Share Capital:

The authorised capital of the Bank is U.A.E. Dirhams 500 million (U.S. \$129 million) of which U.A.E. Dirhams 159.2 million (U.S. \$41 million) has been subscribed, issued and fully paid up. The Bank's capital is one of the largest in the Arab world.

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UNITED ARAB EMIRATES IV

GAS

A mixed blessing

THIS AUTUMN deep test drilling for gas will start under quarter of last year of 330,000 b/d to 250,000 b/d, which would make available only 275,000 b/d of associated gas for ADGLC. The solution to this problem is to draw on gas from Umm Shaif in the first deal, that is, attractive, in the project is the wealthy State of Abu Dhabi, through its Bechtel of the U.S. and Chemical Engineering of Japan. It has a number of special designs features such as a sophisticated flare system and safety devices to deal with failures in vital components (compressors, generators and so on). It was largely prefabricated in Abu Dhabi and transported to Das Island by barge. But from the start, the beginning of 1977, the plant was plagued by technical problems. The first shipment of gas to Tokyo was discharged "foreign bodies" were found in its pipelines. This meant that the company had to renew clearance for its ships. Before that, surface cracks were detected on the cryogenic feedlines to one of the liquefaction trains which had led to a cutback in production. Then in March of this year it was discovered that the outer skin of one of the storage tanks had developed a leak which meant that the plant had to be shut down briefly while the cause was determined and the repairs effected. The storage tank itself is now out of action for a period of up to six months. Although a second tank is being used, the company is having a struggle to maintain production at 60 per cent of capacity. In December last year the Dubai gas processing company signed a contract with the small Emirate of Umm al-Quwain to process its gas reserves, which are associated with the small oil-field some 15 miles away from Sharjah's offshore Mubarak field. Under this agreement Dugas is to spend just under \$40m on developing Umm al-Quwain's offshore gas field, which may supply the company with around 60m cubic feet a day of gas. It is hoped that production from Umm al-Quwain would start early next year. A submarine pipeline will carry Umm al-Quwain's gas to its town where some of it will be used in a power plant and other industries, and another to Jebel Ali.

The agreement is subject to a final test of the field's reserves. The Emirate has also had preliminary talks on bringing gas from a find in Oman south of Buraimi to Dubai. The find by

Different

Dubai has taken a rather different attitude to its gas reserves than Abu Dhabi. The Emirate's gas processing projects are only now beginning to take formal shape after a number of years of costly bickering and indecision. The project, which like the Das Island scheme was first proposed in 1973, is to collect, process and export the associated gas from the offshore oil fields of Bu Hasa, Asab and Bah, which are presently managed by the Abu Dhabi Petroleum Company. When it was first mooted, the project was expected to cost around \$400m—the cost and who should pay it were major issues. The project has now been scaled up to around \$1.7bn. The financial implications of this delay have made a deep impression on Abu Dhabi's own oilmen.

Contract

A twenty-year contract was agreed with the Tokyo Electric Power Company (one of the biggest utility companies in the world) which was to take all the plant's output. When fully operational it was envisaged that the plant would produce each year 2.2m tonnes of gas, 680,000 tonnes of propane, 420,000 tonnes of butane, 220,000 tonnes of sulphur and 180,000 tons of natural gasoline. To do this the plant would need an intake of 550m cubic feet a day of gas. To produce this amount of gas the oil production ceilings at Umm Shaif would have had to be lifted—and it was uncertain that it could produce enough associated gas for ADGLC to operate at full capacity.

In the event production from Umm Shaif has actually been cut back—in the context of Abu Dhabi's conservation measures

Negotiations are in progress to form an operating company, to be called Gasco, which will have Adnoc as its majority shareholder. Shell and CFP are likely to be the other main shareholders, with the possibility of further taking a small stake. The main problem is the size of the plant and its basic economics in view of the Government's decision to reduce oil production from the fields from which the plant will be drawing its gas.

Shell and CFP are both shareholders in ADPC, the other shareholders in the oil company being BP, Exxon and Mobil. At one time in 1974 the whole ADPC group was to be involved as a 40 per cent minority partner with Adnoc, but Adnoc decided that the financing terms were too much in favour of ADPC's shareholders. Last year, shortly after the collapse of that projected joint venture, Adnoc announced it would assume control of the whole project itself.

In April last year various construction contracts were let, principally to the Americans—Bechtel and Fluor. Bechtel is to construct two natural gas processing plants at an estimated cost of \$400m while Fluor is to build a \$250m plant to produce 500m cubic feet a day of feed gas. Contracts yet to be awarded include the pipelines from the gas fields to Abu Dhabi's processing plant and for an export jetty there.

At present only contracts for Stage I of the project have been let (Stage II would involve the rejection of the gas to enrich it as well as to maintain pressure in the oil wells) and no major work has yet taken place beyond site clearance. It is still intended off-usually carry the softest terms, industry loans the stiffest.

J.B. Doina Thomas

AID

CONTINUED FROM PREVIOUS PAGE

In practice aid disbursements out of Abu Dhabi's income may well stabilise at around the present level simply because the Emirate's other financial commitments are rising. The actual disbursements rose from Dh 2.1bn in 1974 to Dh 3.8bn in 1975, Dh 3.9bn in 1976 and Dh 4.2bn in 1977, and are likely to be around the Dh 4bn level this year.

But with rising project implementation under the federal budget and the still growing spending (for the moment) on Abu Dhabi itself, combined with the current drop in oil revenue, the Emirate's surplus is fast dwindling. There is likely to be greater pressure within Abu Dhabi for the Abu Dhabi Investment Authority, which handles the Emirate's "pension fund," to continue to have its capital increased, if necessary at the expense of aid.

Since the UAE's place in the world is fairly well assured there should be few reservations on this score from reducing aid disbursements; the problem is likely to lie actually in cutting out specific beneficiaries, especially in an inflationary age. Some 75 per cent of Abu Dhabi's aid is believed to go to the front-line Arab States—Egypt, Syria and Jordan (with assistance too to the Palestine Liberation Organisation). This is an item that could prove hard to scale down—indeed Abu Dhabi may shortly find itself being asked to make a further contribution to the Gulf Organisation for the Development of Egypt (GODE), almost continual contact between the Arab aid funds, with capital of \$3bn is paid by the UAE. And though the major outflow of funds to the variety of inter-Arab companies which have been set up since the 1973/1974 oil price rise is over, they could well be back asking for more capital which it could prove difficult to refuse.

Other aid commitments handled through the Finance Department and under the supervision of the Ministry of Foreign Affairs include such items as paying for a road in Sudan, and supporting projects in Oman, North and South

Yemen, Djibouti, Somalia and outside the Arab League States, Pakistan, and in many other Asian and African States. In some cases, such as during Somalia's recent war with Ethiopia (in which the UAE was firmly on the side of Somalia and provided limited military assistance) direct budget/balance of payments support may be given.

To an increasing extent aid commitments incurred and paid for by the Government are being supervised by the Abu Dhabi Fund—such as projects in the Maldives Islands, Syria and Somalia and the improvement of the Suez Canal in Egypt. The Fund does, however, draw the line at becoming involved in certain projects which it considers do not fit its criteria for economic justification.

Expertise Now under the direction of Mr. Nasser Nowais, the Fund is continually gaining expertise and has now disbursed about Dh 700m against total commitments of Dh 1.6bn and will 75 per cent of Abu Dhabi's aid soon have to have its capital increased. As its line Arab States—Egypt, Syria and Jordan (with assistance too to the Palestine Liberation Organisation). This is an item that could prove hard to scale down—indeed Abu Dhabi may shortly find itself being asked to make a further contribution to the Gulf Organisation for the Development of Egypt (GODE), almost continual contact between the Arab aid funds, with capital of \$3bn is paid by the UAE. And though the major outflow of funds to the variety of inter-Arab companies which have been set up since the 1973/1974 oil price rise is over, they could well be back asking for more capital which it could prove difficult to refuse.

The Fund, which was set up in 1971 but did not start operating until 1973, decided in 1974 like other funds to widen the scope of its lending from the Arab world to beyond, and particularly to Africa, where it is also has projects in about eight Asian States. A geographical breakdown of the Fund's commitments during 1977 showed that while Arab African countries took 26.6 per cent, and non-Arab Africa 21.4 per cent.

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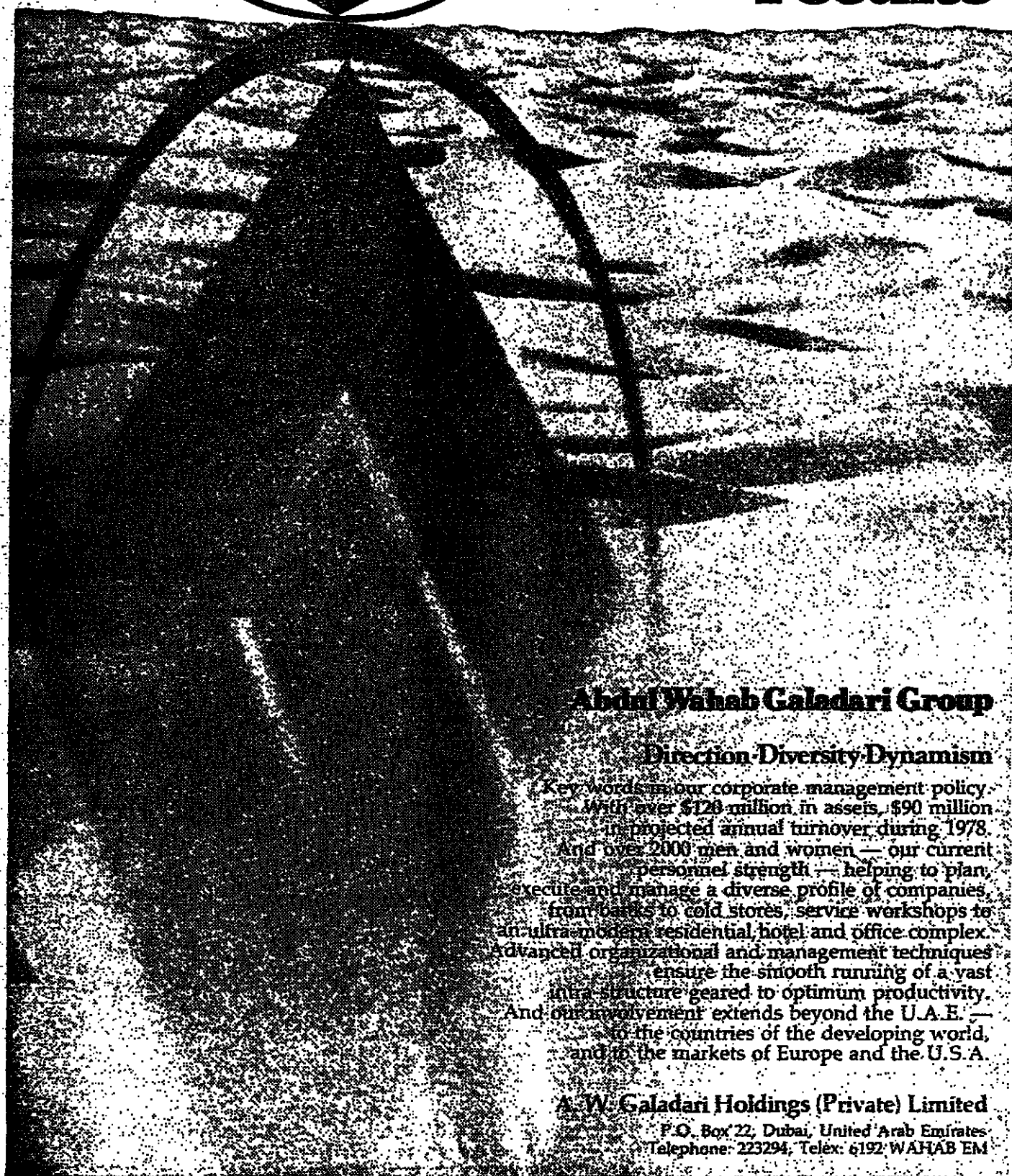
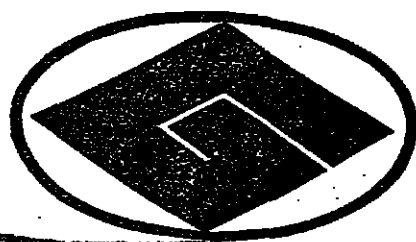
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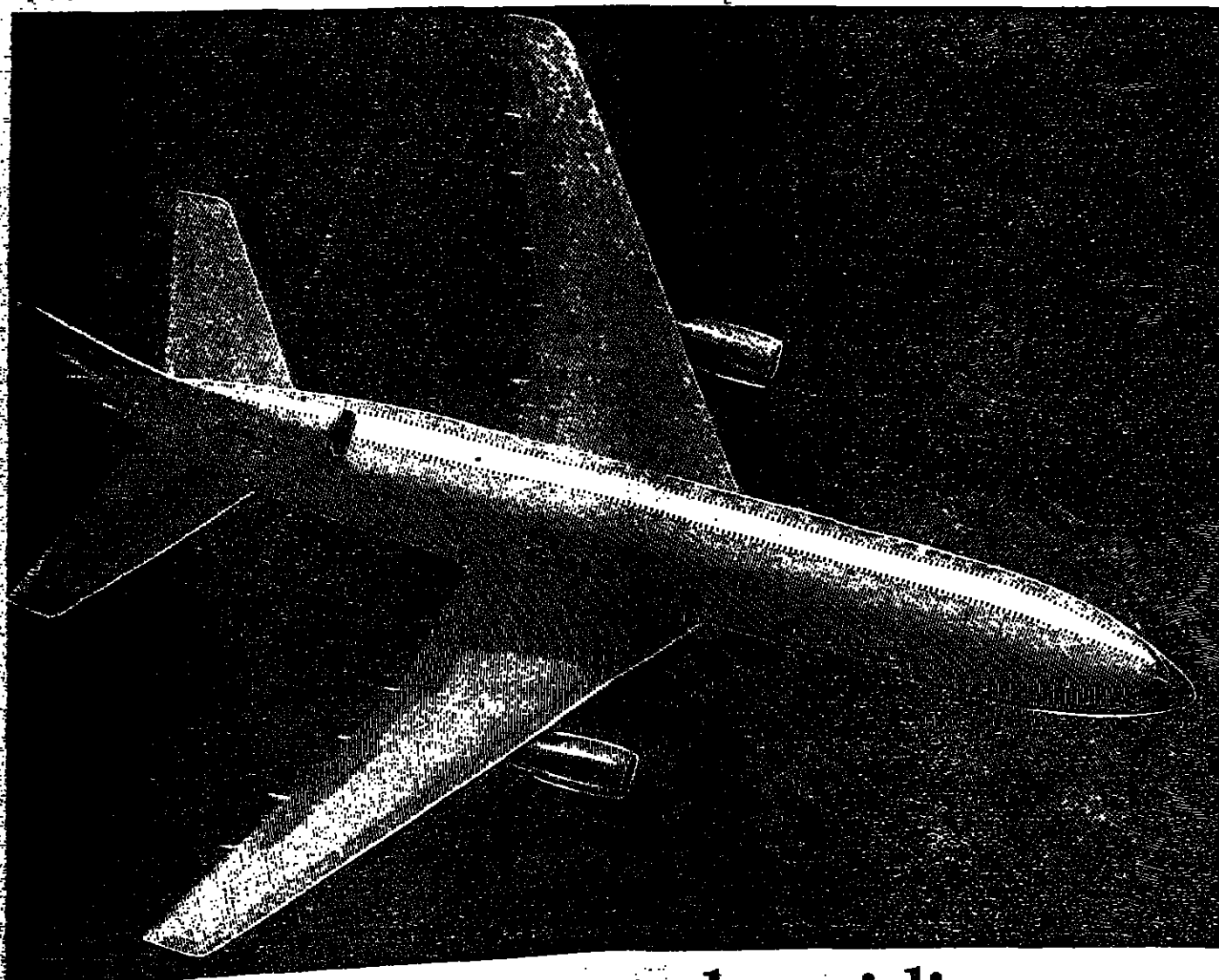
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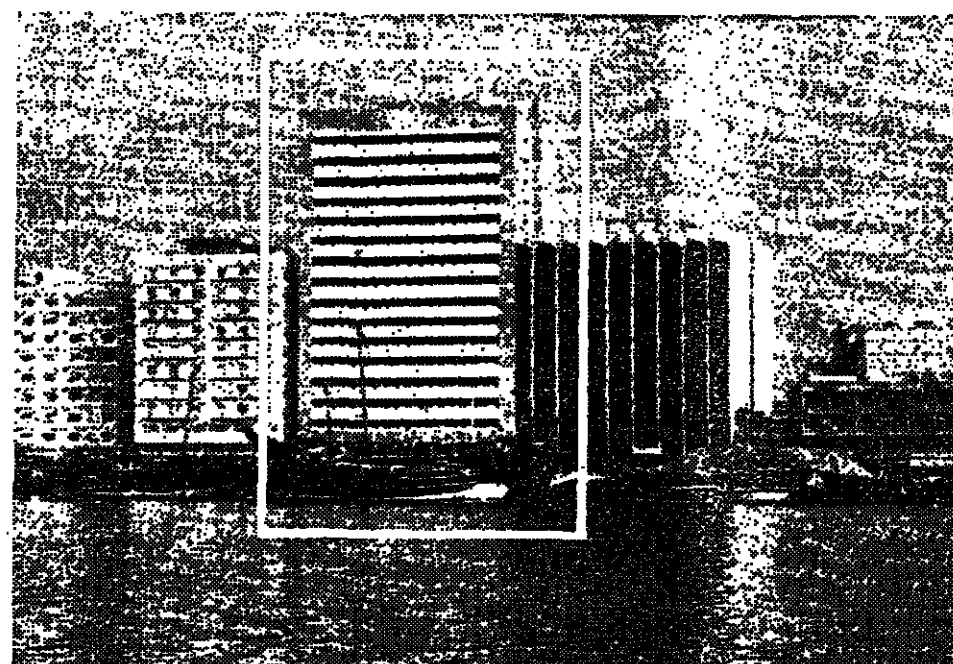
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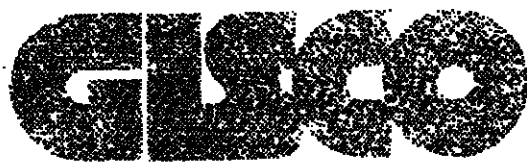
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UNITED ARAB EMIRATES VI



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INDUSTRY

Lack of planning

INDUSTRY IN the United Arab Emirates is developing fast but not along the lines intended by the Federal Government. Large capital investment is going into industry in the different member states but there is no co-ordination, no planning and widespread duplication of projects. Nor is there much sign of a change in this trend.

The Federal Government has not itself started any industries (although the Ministry of Finance and Industry was set up in 1973) and seems to have little influence over the numerous bodies which are involved in actually setting up factories. This is unfortunate, because there is an increasing awareness in Abu Dhabi, the federal capital, of the pitfalls of industrialisation. The federal Government wants to hold back on activity while efforts are made to reassess the value and consequences of the UAE becoming an industrial state.

Recently Sheikh Hamdan bin Rashid al Maktoum, the federal Minister of Finance and Industry and son of Sheikh Rashid of Dubai, publicly criticised industrialisation policies in the Gulf. "Believe me," he said, "all our industrial projects in the Gulf are running at an annual loss of not less than 10-15 per cent of their capital for a number of reasons. For whom are we squandering our money on unscrutinised projects? Is it only to prove to others that we are industrialising?" But the Ministry of Planning has not yet developed the teeth to stop individual Emirates doing what they choose, and the trend of locally and regionally uncoordinated investment continues. It seems unlikely to alter until the federation matures politically, and in the meantime there is a danger that industrialisation may take a course which could damage the UAE economically and socially.

Strongest

Even in Abu Dhabi, where advocacy of coordinated federal planning is at its strongest, two bodies have responsibility for industrial planning and investment — the Department of Petroleum and Industry and the Abu Dhabi National Oil Company (ADNOC) — and these operate independently of two federal bodies, the Ministry of Planning and the UAE Development Bank, which was never very effective and has now become virtually moribund. In the other Emirates industries have often developed at the whim of rulers and advisers, sometimes with startlingly little consideration for even the most basic economic rules like an examination of markets. Throughout the UAE a proliferation of smaller factories and workshops, often linked with the building boom, are developing on the initiative of individuals who have until now been unhampered by any even by basic monetary policy or even legal guidelines. The Ministry of Planning records show that 17 major new industrial projects have gone into production in the last two years. These have cost \$1.7bn, including a huge chunk of \$500m for the gas liquefaction plant on Das island.

After the gas plant the biggest investments have been the cement plants in Abu Dhabi, Ras al Khaimah and Sharjah, with the new Dubai's shortly to come on-stream. Of those in operation only Ras al Khaimah has concentrated on producing sulphur-resistant cement which is necessary in construction in humid saline conditions. (Abu Dhabi

VALUE OF PRODUCTION OF UAE MANUFACTURING INDUSTRIES (Dhs. m)

	1972	1973	1974	1975	1976	1977
Food industries	109	131	181	232	258	344
Paper industries	3	10	12	16	20	25
Press and printing	30	40	65	90	115	135
Wood, furniture	50	50	70	90	110	150
Petrochemicals and chemicals	30	40	60	75	100	135
Basic minerals	30	35	45	52	65	70
Mineral products	41	55	70	85	100	150
Non-mineral products	30	80	100	120	150	180
Engineering	30	45	60	80	100	120
Others	51	64	78	100	127	156
Total value	420	550	741	940	1,190	1,540
Added value	190	230	310	390	425	520

Source: Ministry of Planning

spends time and vast sums of money trying to prevent erosion of roadside kerbstones by applying protective paints, though with little success.

Though cement production capacity within the UAE is still short of local demand, this may no longer be the case when the building boom finally dies down. Yet plans are still being formulated for more cement plants — recently Ras al Khaimah announced that Kuwait would finance a 500,000 tons plant, justified by the Emirate on the ground that the entire output was destined for export to Kuwait — while in each Emirate private businessmen continue to plan tile factories, marble workshops, stone factories and aluminium extrusion plants with no regard for duplication elsewhere in the federation and as though the construction boom will continue forever. Pointers to the lack of planning can be found in the recent closure of Ras al Khaimah's fish meal factory.

Dubai is almost in a different class in the scale of the industrialisation that it envisages, and it could be argued that those plants now being built at Jebel Ali are finely calculated to meet the needs of the market in other Gulf states, or, like the aluminium smelter, the world market.

The Jebel Ali project is the largest of its kind conceived in the Third World, a fact brought home by a drive from Dubai to Abu Dhabi where the road passes mile after mile of earth-moving and construction during the simultaneous building of the huge harbour, gas liquefaction plant, the aluminium smelter, and power station.

The aluminium plant will be the hub of the industrial complex. It will take feedstock gas from a number of different sources (including Umm al-Qaiwain and possibly Oman), generating power from gas turbines with an installed capacity of 525 MW, enough to produce 25m gallons a day of water from the desalination units (the smelter will need 500,000 gallons a day), with power left over for other industrial and domestic requirements in Jebel Ali and Dubai. Some observers believe the desalination output will be as important in economic terms as production of metal, since the water will form an integral part of the infrastructure of the entire complex.

The creation of Dubai Aluminium (Dubai) has already caused controversy in the region, and news of Sheikh Rashid's plans for an aluminium smelter were greeted with alarm in Bahrain, which built the first smelter in the area. The new smelter's profitability was immediately questioned, particularly when it was learned that the first estimates of the smelter's cost were more than \$900m. Dubai is owned 80 per cent by the Dubai Government, with

holdings by Southwire Corporation of the U.S. (7.5 per cent), Nishio Iwai of Japan (7.5 per cent) and local interests (5 per cent). The main contractor is British Smelter Constructors, an association of George Wimpey and Selection Trust, a U.K. Finance group. The desalination contract has gone to Weir Westgarth of the U.K. and a West German consortium under Klockner, Hochtief, Deutz (and including Krupp, Perotat and the Reichsmann companies) is doing the carbon plant, Alcoa of Australia already has a contract with Dubai to supply 200,000 tons of alumina (which will make 100,000 tons of metal), and Dubai may buy the remaining alumina on spot (the capacity of the smelter is 135,000 tons). Water from desalination units will be produced at the end of 1978, the first metal is due to be produced late in 1979 with production start up due in the second quarter of 1981.

Ian Livingstone, former head of Bahrain's aluminium plant, is now managing director of Dubai. He believes that, although further finance will be required, Dubai will eventually make money. He stresses the importance of the water production. The output has been pre-sold to Alcan and Southwire, which will buy all the metal produced. The Government of Dubai can reserve and take 20 per cent of production if it wishes. Asked about the profitability of so expensive a project, he said: "It is not just a smelter. A large part of the investment is for water production. With petrodollar surpluses and oil states with economies to build you cannot necessarily judge the economics of projects in the traditional way. The conventional wisdom of industrial investment has broken down."

One of the aims of the Dubai Government's investment in Jebel Ali is to attract private industry. The hope is that the 74 berth port will draw in industrial manufacturers who will be able to import goods freely through the port and develop re-export industries, using low cost labour. The British company Cleveland Bridge and Engineering has already established a joint venture with Abdel Wahab Galadari, a local businessman, which is already producing structural steel. The factory has just opened formally but it has been producing structures for a number of projects, including the aluminium smelter, since February this year. It is a small factory (total investment Dr. 20m) with a capacity of 1,000 tons a month based for the moment on raw steel imported from Europe to Dubai. The company already has orders to cover the first six months of full pro-

duction from Saudi Arabia and Egypt, apart from local orders. BICC is currently constructing a factory at Jebel Ali for cable manufacture. This is a joint venture in which the Dubai Government has 80 per cent and the British company 40 per cent. The company plans to avoid commitments to the aluminium smelter for the moment and will probably import copper for its production. The venture is regarded by BICC as an excellent promoter of general sales in the region, though it accepts that the market will be confined to the UAE, Bahrain and Qatar because potential markets like Iran, Pakistan and Iraq have their own sources of supply.

An aluminium-extrusion plant has just been completed, and Tube Investments is considering a factory for aluminium and steel manufacture. While Dubai has been pushing ahead firmly with plans to become an industrial state, Abu Dhabi has scaled down its own plans for the industrial complex at Ruwais, aware of the dangers of regional duplication and the creation of unprofitable plants, but with the implications of a city largely inhabited by immigrants the chief of its concerns.

Originally Ruwais was to have had a gas liquefaction plant, an export refinery, a urea/ammonia plant, an ethylene cracker and an iron and steel plant. Now it looks likely to be confined for the time being at least to the export refinery and the gas plant, work on both of which is expected to begin fairly shortly.

Persuasive

Mr. Saeed Ghobash, Federal Minister of Planning, believes that the country is the victim of the persuasive sales patter of advisers and foreign consultants, in whose hands the Emirates have been and will remain as long as the local population stays unskilled and inexperienced. He said in an interview: "In the past there was no clear policy. We started without plans. There was no monetary policy, not even basic laws of trade in the past four years. This was responsible for the situation."

"I believe in free enterprise but I do think one should have controls. We are an under-populated country and I don't think we should industrialise into labour-intensive projects. Examining the Gulf, we see similar circumstances. We particularly should come to some kind of co-operation on petrochemical development. We must create some kind of integration. We should go for light industry which will not require major labour and will supply the local market."

As part of its evaluation the Federal Government is concluding surveys of mineral resources, water, industries (with UNIDO) and manpower (with the World Bank). There is greater awareness than a year ago of the need for regional co-operation (Saudi Arabia has abandoned plans for its aluminium smelter, Abu Dhabi has dropped its fertiliser factory). The regional aspect is now recognised as important, but industrial integration in the Gulf cannot be dealt with until there is internal co-ordination within the UAE. This depends on greater political integration and until this occurs there seems little prospect of an end to unplanned and uncoordinated industrial development.

Michael Tingay

INFRASTRUCTURE

Building from the bottom

DESPITE THE size of its oil exports the economy of the UAE is small. The state is a developing model of a country built from the bottom upwards—and the visitor can already see what is going on above, below and all around.

The process is easy to define and examine. First one must see the physical infrastructure: roads, water, electricity; then the social infrastructure: housing, hospitals, schools; finally develop the human infrastructure—educate the people who will administer the social-economic structure that has been built.

In the UAE political circumstances affect the process. The model is marred by physical infrastructure often of unsuitable scale and by unnecessary duplication largely because the federation is not yet a unified entity. Absence of effective central planning means that Emirates may not know or care what their fellows are doing. Inter-Emirate rivalry often spurs rulers to vie for the most prestigious project. In some cases rulers are unwilling to rely on the federal Government for a service which might give "an outsider" a hold over them.

Development of human infrastructure is the most important phase, hence the Government's stress on education as its first priority. It is also the most complex. The advent of money sent UAE society from camels to cars overnight. Education may well transform nomads and villagers into people unsuited and unwilling to be the humble functionaries of the economy. Much of the economy's value added, and what might be called the "social value added," will always be provided by foreigners since education will not alter the local population's minority status. Universities may create a nation of assistant deputy under-secretaries.

Completion or virtual completion of the road system is the single greatest physical achievement in the UAE. The network, to which finishing touches are still being put, has already had the most profound effect on the lives of nomads, farmers and fishermen. The isolated oasis dwellers are now linked socially and economically to the towns. Al Ain, once an isolated group of oases, now has a university and has become a stopping point for traffic en route between Dubai or Abu Dhabi and Oman. Development of the road system permits the development of an industrial complex like Ruwais, which itself will have a profound effect on economy and society. An Emirate like Ras al Khaimah, which has had an existence economically and socially independent from the other Emirates for hundreds of years, and was first linked by road to the outside world ten

years ago, is now only an hour or two away from the main population centres. It quickly became chief supplier of farm produce to the rest of UAE. A town like Dibba, located in the north-easternmost point of the UAE, will benefit from 20th century amenities for the first time because Fujairah's road network has been completed. Without the road network consideration could not have even been cast at a plan suggested for federal water supply involving a huge desalination plant at Dibba.

Water supply is the most critical element of infrastructure development after the road network. The UAE has no co-ordinated water policy and has not completed a federal water survey. The Federal Government has not begun to come to terms with the water supply problem. Planners have recognised that the developed society will require more water than the finite supplies available, but not Emirate is yet willing to risk dependency on a federal water grid. One hydrologist said: "It is hard to convince different Emirates that they are drinking from the same tap."

Fertile

Most water is drawn by wells from a central aquifer running north from Al Ain as far as the fertile Diddaga area in Ras al Khaimah. The UN Economic Commission for West Asia estimated that the underground reservoir holds between 160 and 270m cubic metres. Two years ago consumption had reached 164m cubic metres a year, according to qualified estimates. Aquifer replenishment is estimated at 100m cubic metres a year.

Just as in the cities there is little control mechanism to prevent property speculation, so the Ministry of Agriculture and Fisheries cannot prevent individuals from drilling wells where they choose. Indeed it is bound to supply water to any citizen who applies for land, something which the Government is encouraging—the Bedouin nomads to do. The result is a rising water table of increasing salinity, which is spreading inland from the west coast. Farmers have noted salt content of up to 8,000 parts per million in badly affected areas. (The maximum acceptable salinity for irrigation is 3,000 ppm.) To minimise wastage the Government has introduced the use of sprinkler systems at farms like Diddaga and is experimenting with drip and trickle irrigation, which can cut wastage by up to 75 per cent.

Unlike Saudi Arabia, towns in the UAE could be wholly supplied by desalinated water. Urban populations are small in an absolute sense. Abu Dhabi, which used to take most of its water by pipeline from the wells of Al Ain, is now dependent on desalinated water. The UAE has the money to buy power and



The new Dubai Municipality building, currently under construction.

desalination units on a large scale. But water costs far more supplied in this way and the UAE will have to ensure that its income for the post-oil period is large enough to use this source in the long term. Dubai is a good example of the manageable size of urban water supply (provided the money remains available). By the end of 1978 Dubai will need 23m gallons of water a day. This will be near the limits of production of well-water, which currently produce 13m gpd. But the desalination units at Jebel Ali (whose first customer will be the aluminium smelter) will have a capacity of 23m gpd, most of which will go to fill the gap in Dubai's domestic needs.

What the UAE will probably discover, as plans for power and desalination stations go on stream, is that adequate urban water will be available but the reticulation system in the towns will be overstrained. The U.S. Bureau of Reclamation has been studying water supply for the Federal Government and has recommended that two dams be built in the northern mountains at Wadi Bih in Ras al Khaimah and Wadi Han in Fujairah. This would temporarily prevent huge water losses through flash floods. If northern dams and the suggested Dibba desalination programme are ever implemented the administration will still be left with two problems—the unwillingness of the rulers to depend on federal supplies and the inability of the urban reticulation system to handle water pressures from a national grid.

The problem of electricity distribution is no easier. Each Emirate is developing power generation capacity with insufficient thought for the distribution network and less consideration of a national grid system. Until a national grid is developed resources will be wasted by duplication of stations. Sharjah, the Emirate most conscious of the need for urban planning and one of the few which bothered to lay drains, water and electricity supply before constructing city blocks, is hampered, now it has enough generating capacity, by the absence of an adequate distribution network.

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Destruction

Implicit in the development of the UAE is the destruction of the nomadic way of life. Planners see the social change as a fair price to be paid for the greater economic and social benefits of housing, health and education. The target of housing schemes by the federal Government and individual Emirates is 7,500 homes a year. The UAE federal budget includes provision for 2,500 low-cost homes in Abu Dhabi's Al Ain and 2,000 low-cost homes (the term is strictly relative) in the poor Emirates. However, in Fujairah for example, where the majority of the rural population is not nomadic but settled in farming or fishing villages, the carefully designed prefabricated single-storey houses have been rejected. The people find their own designs and lifestyle preferable to the electric-powered air-conditioning units supplied by the Government. Those that do opt for the modern life prefer to migrate to the cities. Nomadic bedouins have even less incentive to settle. Some even by-pass the system by accepting housing and farm land allocated but leave it to be tended by imported foreign managers and labourers. Each of the Emirates has suffered from unco-ordinated construction of apartments, offices and showrooms. Local chauvinism and the intoxication of the boom meant that Emirate governments did not see the relationship between nationwide construction and the development of buildings in their own Emirate. The UAE does not even have a system to monitor let alone control or prevent individuals from building. The result is well known. Abu Dhabi, Dubai and Sharjah are

While port development is a partial consequence of the notorious port congestion in the early days of the boom, development of airports is more closely connected to Emirate prestige and rivalry. A small country with good roads does not need four airports, let alone the seven or so which could eventually be built. The ultimate in oneupmanship is Ras al Khaimah's earth satellite station, which connects that Emirate's few hundred telephone subscribers to New York while they cannot dial direct to other parts of the UAE.

The third reason for infrastructural duplication, fear of becoming dependent on a neighbour for services, has been dealt with in discussion of water and electricity supplies. It is generally agreed that until this hurdle is overcome federal Government will not be able to impose comprehensive planning on the country. It is also probable that the rulers will resist federal control of water and power supplies longer and harder than even the total unification of the armed forces.

When the physical and social infrastructure of the UAE model is completed the human infrastructure will still be under construction. Social problems with significant implications for the system have already been encountered at village level. In the country-side once-isolated villages now linked by roads provide schooling for the youngsters. Parents are given grants to persuade

them to leave children in school beyond the age of 11, though the drop out rate remains high. Those who do stay on leave school with certificates and aspirations to match. The children learn by repetition and rote — what one teacher calls "the Egyptian shouting method" (a reference to the number of Egyptian teachers). They go to the towns with inflated ambitions, anxious for fast promotion to be boss, mayor or cabinet minister. In their judgement jobs like trading or driving a taxi are for the illiterate, and manual work something worse.

Escalate

The problem may escalate as the number of youngsters with secondary education grows. Al Ain university has opened with 400 boys and 180 girls, all of them justifiably aspiring to positions of leadership in the community. As the education machine gets into gear one must question whether the economy will fulfil the career hopes of all of them.

At worst this will become a potential cause of instability. At best the UAE will have changed from a society run for a minority of locals by a majority of foreigners into one run by a native elite controlling a huge foreign workforce. Neither creates the prospect of a well balanced society, but the surplus revenue oil state is a new phenomenon in the world, and it is difficult to predict its future.

Michael Tingay



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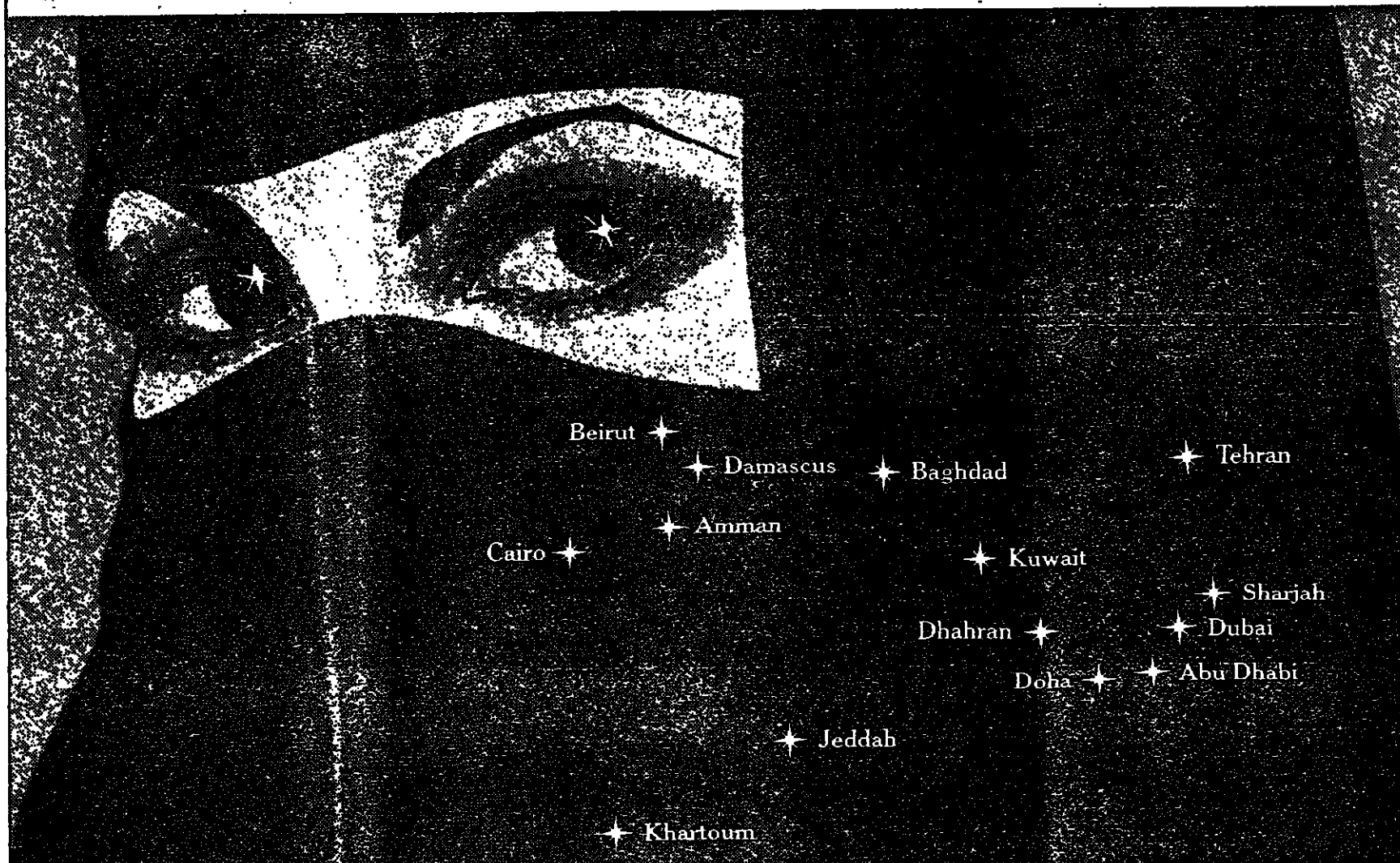
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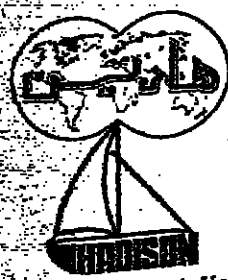
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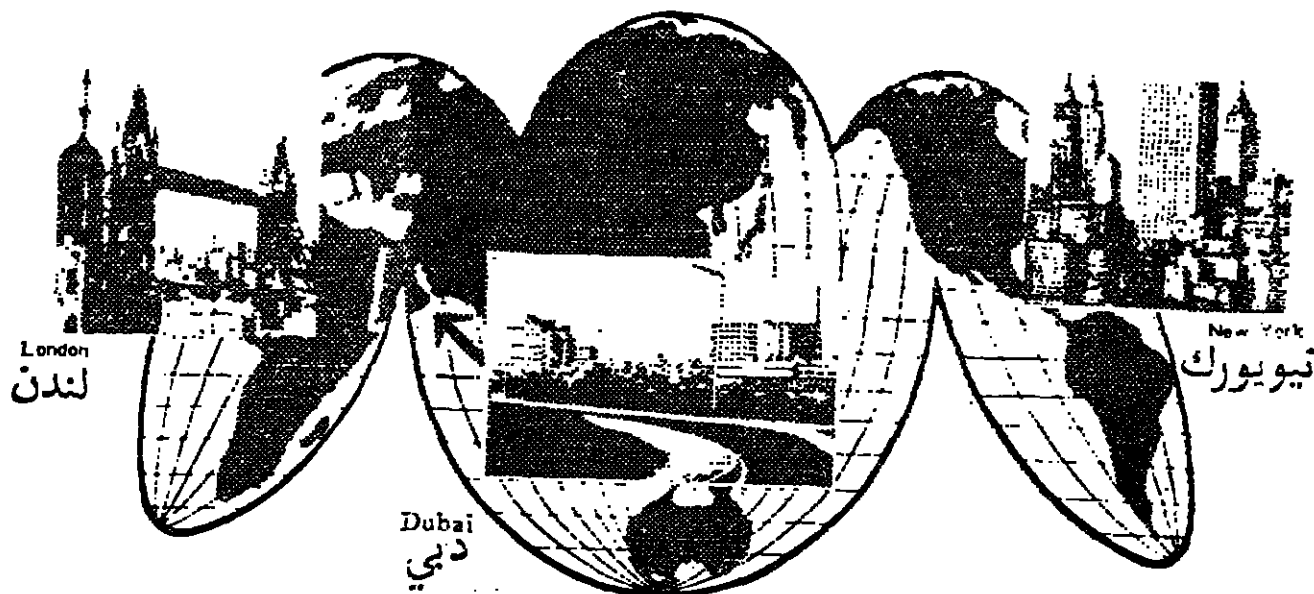
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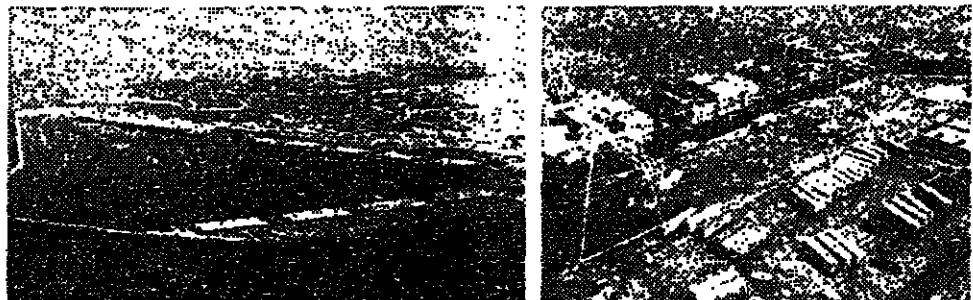
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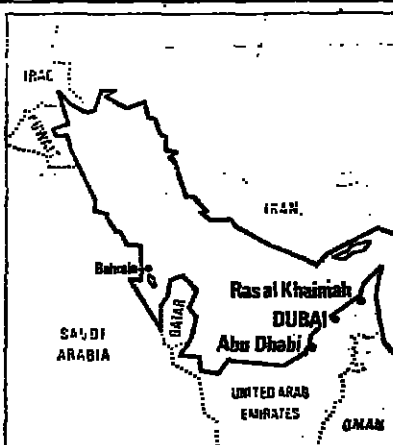
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PORT RASHID-DUBAI IMPORTANT NEW CONTAINER HANDLING FACILITIES

AT ONE time during 1976 it seemed as though the UAE would have more shipping berths than it had bank branches which, for a chronically overbanked country, would have been quite a feat. However, the business slowdown during 1977, which gradually cleared the congestion at the UAE's ports, also relaxed the pressure on the planners, who had been bemused by a more than 600 per cent increase in the value of imports since 1973. Net imports (that is, imports minus re-exports) into the UAE in 1977 were valued at roughly \$3.5bn, about \$4,000-worth of goods per head of population.

The first of the Emirates to scale down its port development plans was Abu Dhabi, whose port takes in about a third of the Federation's imports. The expansion and contraction of Abu Dhabi's plans more or less followed the economic pattern. Until about three years ago Abu Dhabi was content to plan for a port with 19 berths. Then as demand for goods escalated and port waiting time increased, successive plans for a new outer harbour and increasing the inner harbour's number of berths were put forward, until at one point in 1977 there was talk of Abu Dhabi port having 63 berths. Now it looks as though 19 is once again 10, be the maximum: the first 16 are finished and the last three nearing completion. In September of last year the outer harbour plan was definitely shelved and the expansion of the inner harbour is no longer a priority.

The main entrepot for the UAE is still Port Rashid in Dubai, although neighbouring Sharjah is mounting an aggressive marketing campaign to match it as the freight centre for the Emirates. Total imports into Dubai at the end of last year came to \$3.3bn of which a probable fifth was re-exported. In tonnage terms this indicates a throughput of 6m tons a year with 1.1m tons being for destinations other than Dubai.

The Dubai Port Services company is now operating 20 berths, 16 for general cargo and four for direct delivery. Another 17 berths are under construction by the Costain-Taylor Woodrow joint venture (which is building the drydock next to Port Rashid) and these should be ready in 1980. The port authority is expecting the joint venture to hand over another four completed berths this summer. There has been tremendous growth in container carried cargo to both Port Rashid and Sharjah's Port Khalid. In 1976 Port Rashid received only 400 containers a month, but last year the total was 54,000 (more than ten times as many) and the expectation for this year is 100,000. In April this year (imports in the UAE were sharply up) Port Khalid handled a record 11,423 TEUs (20 foot equivalents, the standard container is 20 foot long).

The concept of Sharjah as a freight centre, both for air and sea cargo, is a seductive one. The State plans to have 14 conventional berths operational by 1979 and seven are already operating. Berths one and two are leased to a container line which also operates a feeder line service to other Gulf destinations. Port Khalid was the first UAE port to build a special ro-ro facility, and it is now also planning to add cold storage capacity to its general warehousing. (Halcrow is also the consultant to this project of the Doha arch rival, the trade matters.) Sharjah is also building a deepwater harbour and container terminal at Khor Fakkan on the Gulf of Oman, which should be ready by the autumn of this year.

The argument put forward by Sharjah's port managers is that Sharjah is the "natural" freight centre for the Emirates because it is (a) physically central and connected into the developing Arabian road network, (b) has the only deep-water port in the UAE at Khor Fakkan which will be a specialist container port, (c) has one of the most modern and flexible conventional ports at Port Khalid in the Gulf and (d) has an under-utilised international airport. The port management wants to persuade shipping lines to unload containers from the larger vessels at Khor Fakkan for transshipment by either feeder vessel or truck to other Gulf destinations; or to take smaller conventional and container vessels to Port Khalid for transshipment again, either by feeder vessel, or by truck or by air from Sharjah International airport.

This means persuading shipping lines to offer a sensible rate structure for transshipment, and to persuade airlines to call at Sharjah's international airport. There is a feeder container service operating from Sharjah at the moment, but it is comparatively expensive, for example, it costs about \$2,000 or so to bring one 20 ft container from Britain to the UAE now, so the importer is going to balk at paying a further \$500 or so to get his container from Sharjah, to say, Doha which is just up the Gulf.

Sharjah's port authorities can so far chalk up one notable success. Some 200,000 sq ft of storage space have been leased to Heugh Ugland Auto Liners behind the ro-ro berth for the storage of the vehicles it brings in. The line is now importing in around 3,000 units

UNITED ARAB EMIRATES VII

PORTS AND AIRPORTS

Overcapacity ahead



Dubai's Port Rashid, built by Costain/Taylor Woodrow

U.A.E. NET IMPORTS

	1973	1974	1975	1976	1977
Adjusted net imports, Dh.	2,150	3,654	8,772	10,554	13,455
Population estimate, '000	320	300	355	750	982
Imports per capita, Dh.	6,750	12,180	24,710	14,072	13,699
Annual rate of increase					
in per capita imports, %	43.5	31.6	33.5	4.2	0.9

* Source: U.A.E. Currency Board.

† Adjusted net imports excluding recorded and unrecorded re-exports from Abu Dhabi and Dubai.

in 1976 at the height of the Gulf boom when anything seemed possible, appears to be proceeding on schedule. When it is completed about 100m cu ft of sand and rock will have been dredged away by the main dredging contractor, Gulf Cobia, and two subcontractors, resulting in a new artificial creek and a 17 kilometre, 18-metre-deep channel out to sea. The port will have 2,200 metres of wharfage and 15 km of quay.

The success of Mina Jebel Ali will depend very greatly on the marketing of Jebel Ali as an industrial site for the region. The success of Sharjah's ambitious freight handling plans will depend on the marketing ability of Sharjah port authorities as well as their management capabilities, for they have both to woo new traffic and to offer concrete advantages over Dubai's efficient and established Port Rashid.

But Dubai, too, has an impressive international standard airport which, like its sea port, has been in operation longer than that of Sharjah. Dubai airport handles over 230 regular flights a week from over 26 international or regional airlines. Modern cargo handling techniques are used at the airport and further improvements in storage are being made. There has been a considerable increase in airfreight tonnage into Dubai in the past two years, though the official figures have to be treated with caution as the arrival and departure of TMA, a major regional cargo carrier, distorted the natural growth pattern.

At one time a new international airport was planned by Dubai to serve the future Jebel Ali industrial complex, but this appears to have been quietly shelved. This is hardly surprising, for Abu Dhabi's plans for a new international airport are well advanced and it is situated some 25 km out of town near the Dubai road and so could probably serve Jebel Ali as well. It should be ready by early 1980 and Phase 1 should be capable of handling up to 3m passengers a year, and certain amount of cargo. Although this is not a priority for the planners, they are taking into account the fact that air cargo has grown by over 1,000 per cent between 1969 and 1977.

The new Abu Dhabi International Airport, known as Nadia for short, is being constructed according to a design by Aeroprojet de Paris along similar lines to Paris Charles de Gaulle airport. The present airport at Abu Dhabi has been in use since 1967, and was planned to handle four airlines with about 4-5 flights a day. In 1978, 24 airlines have regular flights, which are up 340 per cent on 1969. Although the airport was extended during 1977 Abu Dhabi's airport authorities decided in 1975 that a new airport was really needed.

An airports authority will be created to manage Nadia (the old airport), which will have a runway long enough to take Concorde. Plans for further airports at Al Ain, in the interior of the UAE, and at Fujairah, on the Gulf of Oman coast, are being studied, but consultants have not yet been selected for the Al Ain project. A Canadian consultancy, Aviation Planning, has drawn up designs for Fujairah's airport.

In the far north of the UAE, Ras al Khaimah's airport, the largest in the UAE, handles less than a dozen scheduled flights a week. The Emirates is completing a port development early next year. It will have seven berths, one for export of rock and aggregate, four for general cargo and two for container traffic: the consultants are Halcrow Middle East.

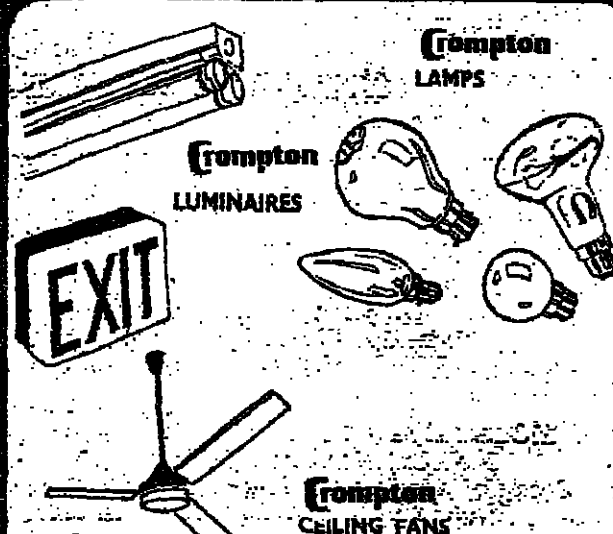
There are eight airports either built, under construction or on the drawing board for the UAE - total population 800,000 plus, total land area 32,000 square miles. At present it seems that the frenetic levels of activity that jammed the ports and airports of the UAE during 1975-76 and early 1977 are not likely to recur. The new airports and extended ports are likely to be under-utilised for some years to come.

Shelved

At one time a new international airport was planned by Dubai to serve the future Jebel Ali industrial complex, but this appears to have been quietly shelved. This is hardly surprising, for Abu Dhabi's plans for

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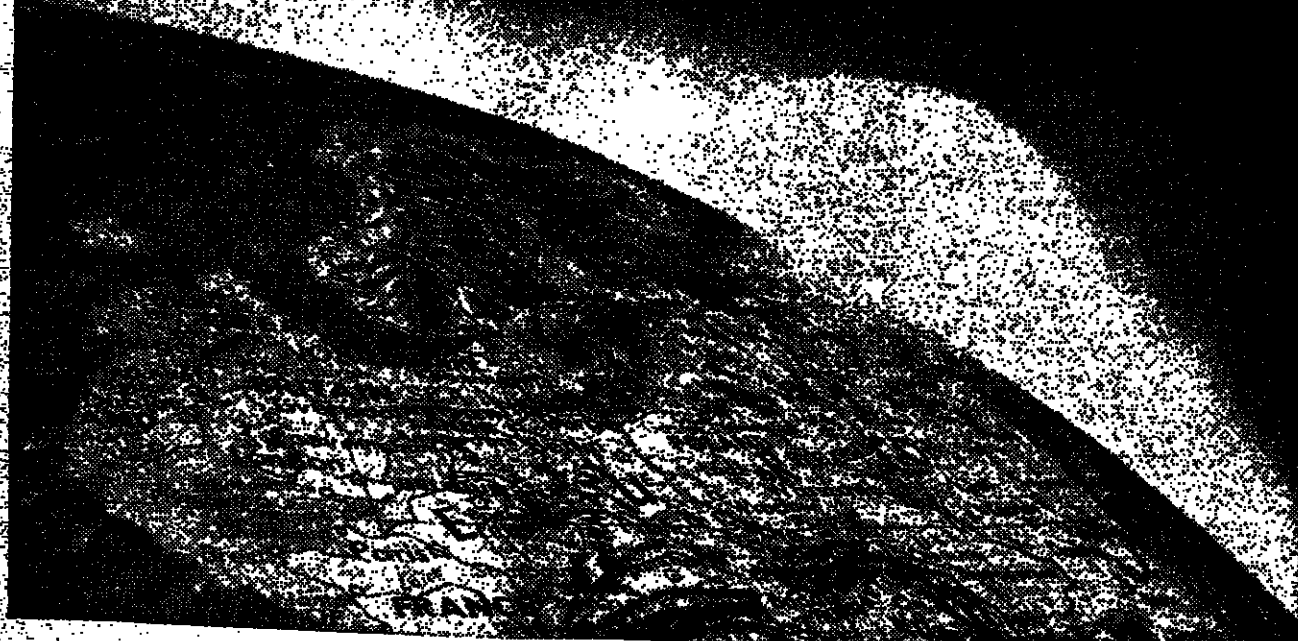


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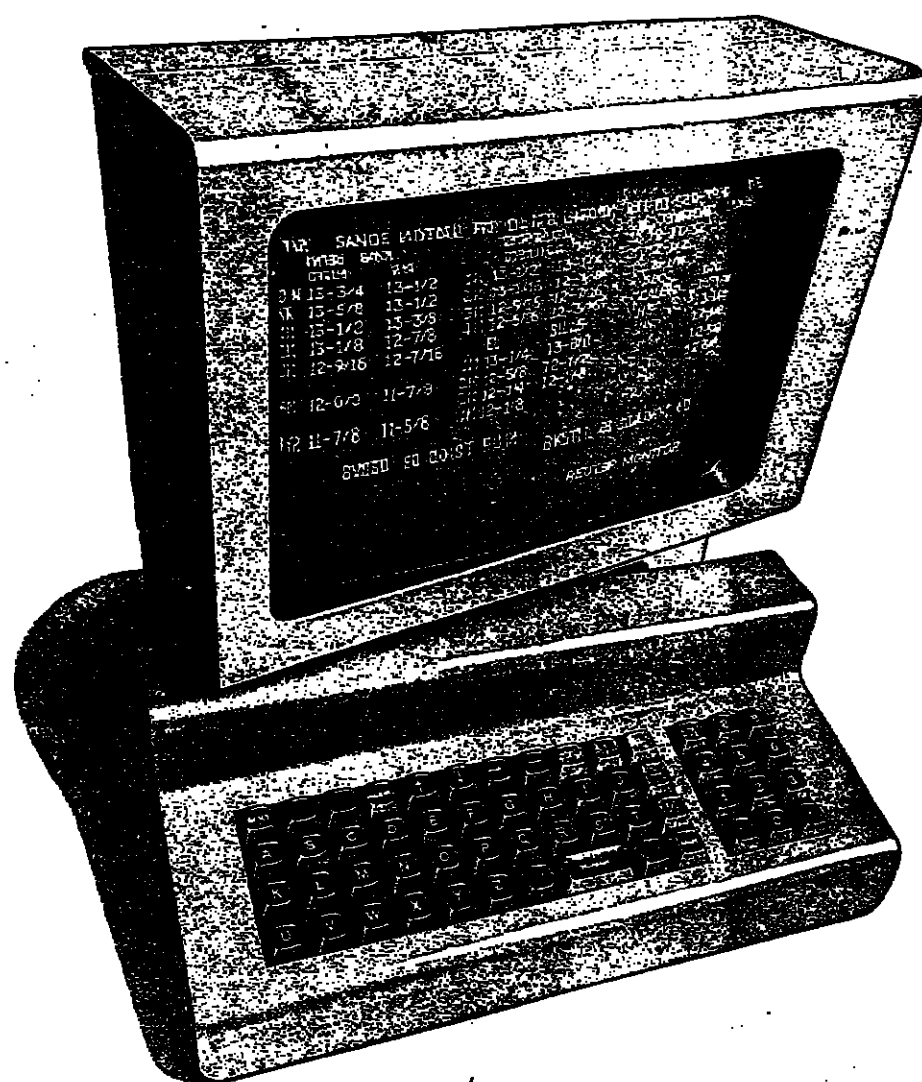
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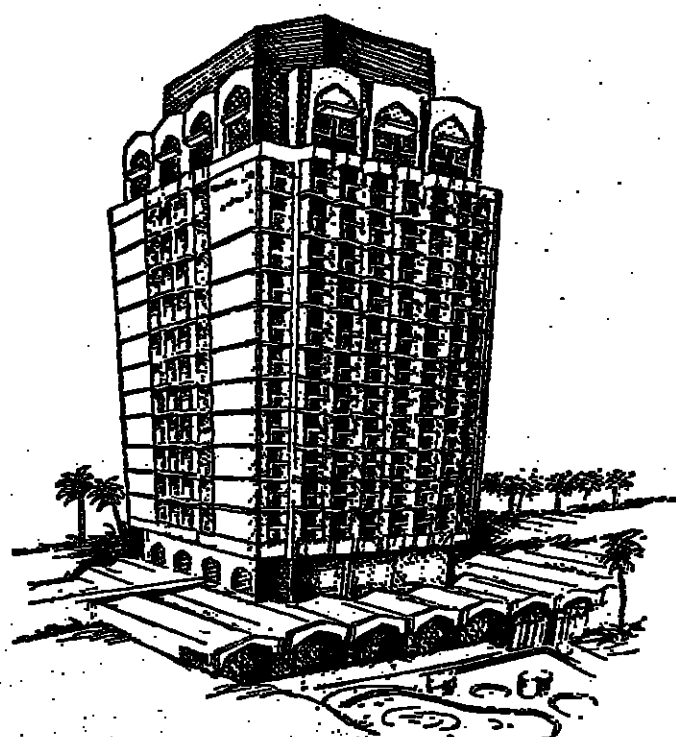
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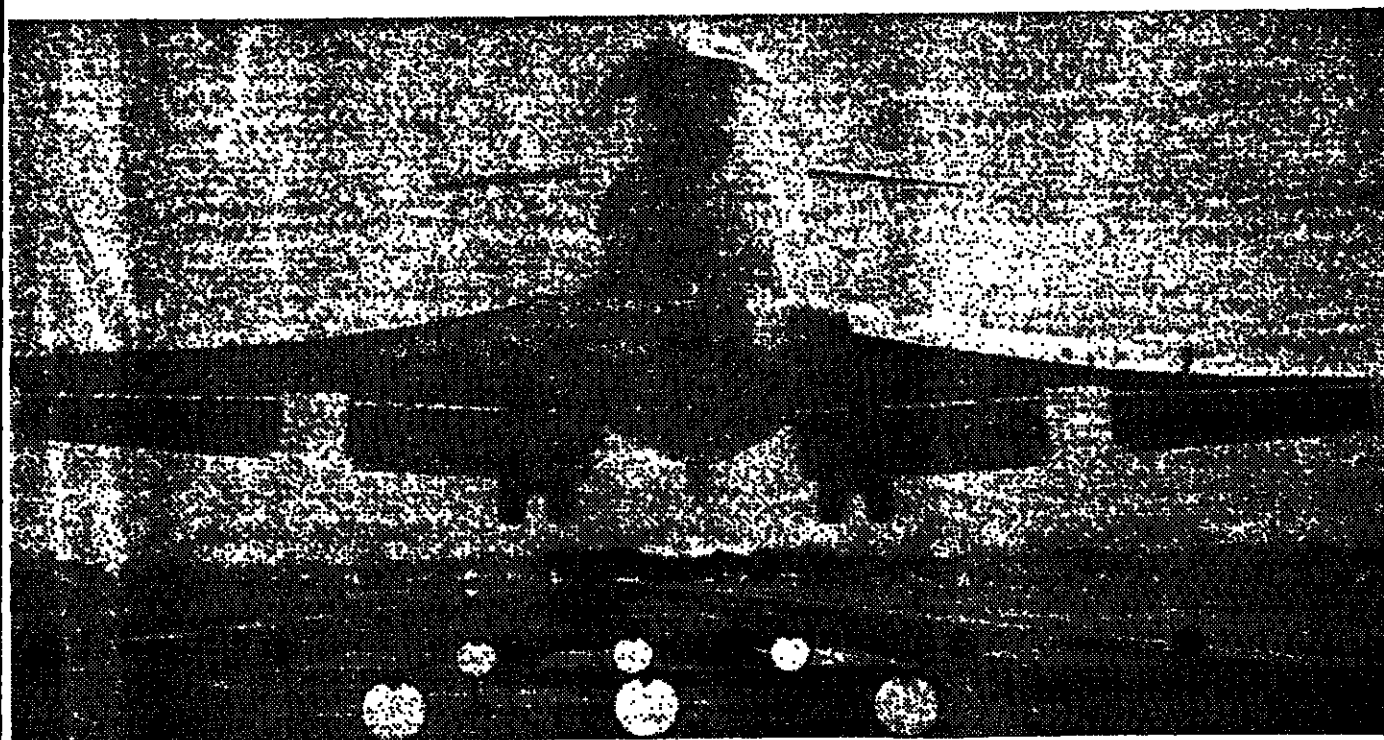
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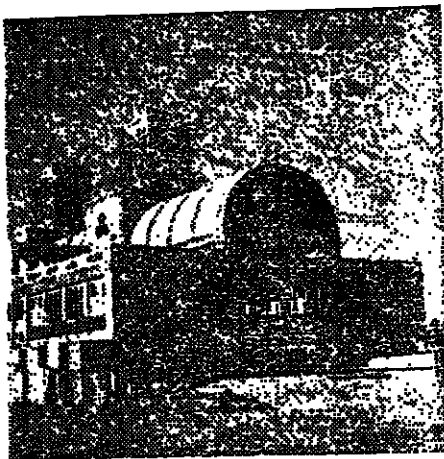
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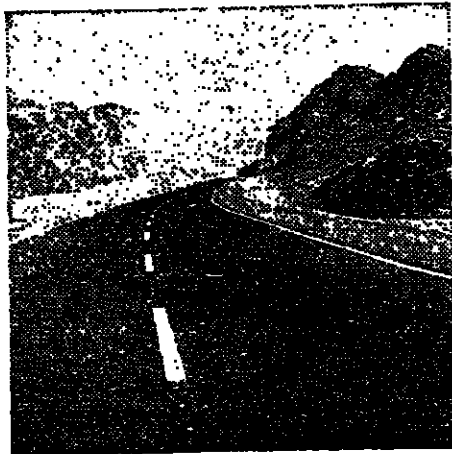
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UNITED ARAB EMIRATES X

ABU DHABI

Time to take stock

THIS IS a time for reflection in Abu Dhabi. The surge of construction work is nearly over, and the transformation from a desert sheikhdom based on a few oases and nomadism to an urban society based on oil revenue is almost complete. Behind the apparently mature facade of the town of Abu Dhabi, many of whose wide boulevards are already disturbingly empty of traffic, the inhabitants are asking serious questions: Is this the place that we wanted to create? Where do we go from here?

Oil revenue surplus states have to face questions like this at different times; but it is particularly traumatic for Abu Dhabi because, unlike Kuwait or Saudi Arabia, the process of transformation began only very recently—with Sheikh Zaid's coming to power in 1966—and the greater part of it only took place in the past four years with the oil price boom. Changes have occurred so fast that it has been difficult for people to keep up with them.

What strikes the outsider is that, if there is an element of disillusionment clouding the deliberations now going on, fundamental questions are being faced more squarely than in many other parts of the UAE and Abu Dhabi shows signs of moving towards some sound conclusions.

In the initial rush of development Abu Dhabi's path seemed clear: it would build the infrastructure—the roads, power stations, water plants, etc.—for a modern state, assist the other members of the UAE by devoting a large part of its revenues to them, and then move on to create large scale, capital intensive industry which would at some point in the future take over from oil and gas as the main source of revenue.

Now oversupply and credit restrictions have for the moment ended the property boom, and the end of infrastructure spending is in sight. In the less hysterical atmosphere Abu Dhabi, pondering the next stage of development, are now highly conscious of being outnumbered in their own state by immigrants from the sub-continent and the rest of the Arab world. They do, after all, number only about 40,000 (or perhaps less) out of a total population of at least 250,000. Many Abu Dhabians are uneasy aware that while they make the final decisions, the machinery of both the state and federal government and of the state oil company, ADNOC, is in the hands of foreigners, and this has meant that these institutions have inevitably assumed something of a momentum of their own.

This feeling was succinctly put recently by the Federal Minister of Planning, Mr. Saeed Ghobash, who said in an interview: "People want to see their own people around them. They don't want to feel as if they're in a foreign country every time they walk outside their home." He might have added that the murder by a Palestinian last autumn of his relative, Mr. Saif Ghobash, the deputy foreign minister, brought home to the whole UAE its vulnerability to outside influences in the Arab world and the underlying precariousness of control by UAE nationals.

So it is not surprising that strong doubts are now being expressed in government circles about Abu Dhabi's industrialisation plans which, capital intensive as they are, would certainly lead to an increase in the immigrant population and will involve only minimal participation by UAE citizens. Mr. Saeed Ghobash confirmed his doubts about this in the same interview, in which he declared himself in favour of less industrialisation, less materialism, only moderate economic growth and much greater concern for Arab and



Central Park, Abu Dhabi, and new commercial tower blocks.

Islamic traditions and social cohesion. His views, which less difficult to think of many other being considered, but all face major projects which will be the problems of high costs, a major project which will be the problems of high costs, a major project which will be the problems of high costs.

But the decision to slow down or abandon development is not likely to be an easy one. Many large stretches of Abu Dhabi are being transformed by the highly ambitious project for planting trees. The theory that this is done on a large enough scale it will change the climate and give more rain. Several British companies are involved, including Clapham, Landscapes, Blakedown Landscapes and VEB Landscapes. Apart from the inaccessibility of many of the sites and the harsh climate, a major problem is finding suitable water supplies. In many of the areas, since much of the water in aquifers is too salty for growing trees, the projects involve drilling wells, installing pumps and drip line irrigation systems. VEB is planting 80,000 trees of six types on 1,000 acres at Ghayathi in the western province of Abu Dhabi. The Emir is trying to raise the production from agriculture, both in the traditional farming areas of the oases and on Sadiyat Island near Abu Dhabi town, in vast greenhouses.

The brake on spending will help the Emir's accounts. The Emir's income omits Sheikh Zaid's share of the oil revenue—thought to be about 7 per cent—and the income retained by ADNOC after it has paid tax and royalty (at a lower rate than ADMA and ADPC) to the Government. Last year the Emir had an income of Dh 21.6bn of which Dh 5.4bn was spent by federal ministries, between Dh 6bn and Dh 7bn on combined current and development spending by the Emir and about Dh 4 bn on aid, leaving a surplus estimated at about Dh 4bn or Dh 5bn to be transferred to the Abu Dhabi Investment Authority.

For the current year income is likely to be about 12 per cent less because of the cut in oil output. The federal budget has been agreed at Dh 10.5bn, of which virtually all is likely to be contributed by Abu Dhabi, and it is probable that it will absorb more than it did last year, while the Emir's total spending is put at about Dh 8bn. With aid at about Dh 4bn Abu Dhabi is likely to have only a slender surplus this year and possibly a deficit in 1979. This is another factor that must give pause to the Emir's financial planners.

Big plans for large-scale industrialisation have been drawn up. An entire industrial city has been planned for Ruwais, about 240 km west of Abu Dhabi near the ADPC crude oil terminal. The master plan, drawn up by the U.S. consultants Arthur D. Little, envisaged a population of between 40,000 and 80,000 people with its own port, power station, water plant and housing area. The main industries proposed were a gas liquefaction plant, an export refinery, a urea/ammonia plant, an ethylene cracker and an iron and steel plant. The LPG plant is now in the engineering phase and is expected to go ahead at a cost of \$1.7bn, with the U.S. companies Bechtel and Fluor as the main contractors. Soam Progetti is doing the engineering work on the refinery, whose size has been scaled down so that it is likely to serve only the UAE market and have 120,000 b/d capacity. But the urea/ammonia plant has been postponed for the time being, as has the ethylene plant, while the steel plant which would use imported ore and local gas in the direct reduction process has been effectively shelved, subject to a final feasibility study.

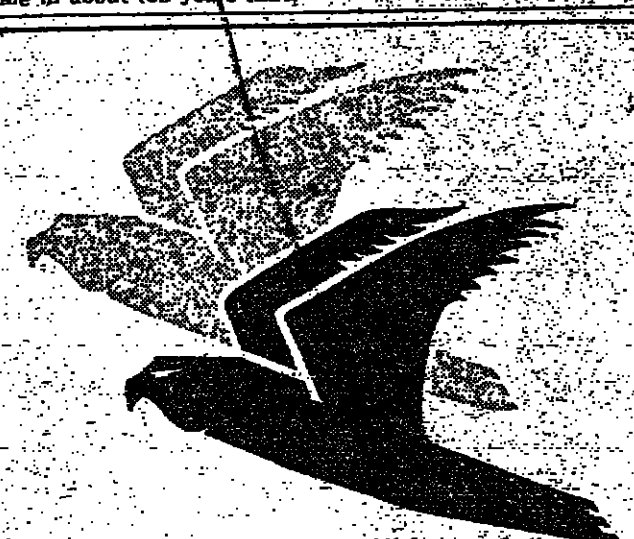
Thus the size of the Ruwais complex is likely to be far smaller than once planned and the population is not likely to exceed 40,000 or 50,000. Meanwhile some small industrial

But perhaps the most significant thing about the ABIA, which may be indicative both of its future importance and of a trend which may spread to other emirates in the United Arab Emirates, is the fact that it is now being run under the control of UAE nationals, thanks to an arrangement whereby the Foreign Minister, Mr. Mahmood Khatib, has allowed Sheikh Zaid to appoint a local director, which appears to be working well.

Observers are beginning to speculate as to whether the Emir's authorities will decide to implement a similar policy of ADNOC—based on control by Abu Dhabians—over the other emirates. This is a highly sensitive issue, and without a UAE citizen in its highest echelons, it has so far published no accounts, yet has an annual income before tax, royalty and operating costs of about \$200 million. The balance of what it is expected to hand over to the ADIA, its authority is likely to increase as things stand because it will be responsible for the Ruwais development, which will come out of ADNOC's revenues rather than that of the Finance Ministry.

The Emir's policy on oil continues in another article, also reflecting the Emir's growing desire to have a clearer perspective about its future on which it can make planning decisions. Gradually, it is cutting back on production, mainly as a conservation measure, in developing production capacity (by developing the Upper Zakum offshore field at costs approaching the North Sea level), and is to have flexibility in its production levels in the future, and encouraging exploration both onshore and offshore in order to see what its ultimate reserves are.

What should become clear from any stocktaking of hydrocarbon resources is that Abu Dhabi can well afford at this stage to think critically about its future and have sufficient time to make a success of what ever policy it adopts. And although its educational base is inevitably a generation behind those of Kuwait and Saudi Arabia, it also has the advantage of being able to draw on each of those countries' experience of very different patterns of development.



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UNITED ARAB EMIRATES XI

DUBAI

Economic revival

DUBAI IS easily the most vibrant of the seven Emirates. One can stare for hours at the middle of activity in the middle creek as ferry boats, shows, oil platform supply ships and small freighters churn up the azure water in the fresh sea breeze. There is something awe-inspiring, if a little frightening, about the immensity of the Jebel Ali developments on the road from Abu Dhabi. And in Dubai itself the fierce construction activity, happening noisily in a far more compressed area than in most other Emirates, might lead one to ask: "Haven't they heard about the recession?"

Dubai suffered its recession along with the rest of the UAE last summer. From August onwards trading turnover dropped as the effects of the credit curbs brought an end to the UAE boom. The smaller and less experienced merchants found themselves overstocked and many went bankrupt, leaving the larger merchants supreme. The end of exponential growth brought oversupply to the property sector, and many businesses had either to sell out at far less than they had anticipated or hang on waiting for better times, typing up their capital. As some of the larger projects neared completion construction workers began to depart, and early this year Dubai airport reported for the first time in years, more people departing than arriving.

Now there are signs of an upturn in business in Dubai. Although trade is 20 per cent below the levels of last year, letters of credit are being issued on an increasing scale. Merchants are beginning to build up their stocks again after running through the large inventories they acquired last year after the abrupt ending of port congestion. The property market now favours the tenant instead of the landlord and the interior properties are difficult to let, but there appears to be little difficulty letting properties at the higher end of the market, so some businessmen now have greater liquidity. The continued spending of Abu Dhabi is an important motor of

growth, since so many of Abu Dhabi's imports come through Dubai.

But it is not clear how strong the revival in the economy will prove to be. With the completion of two superb new hotels, a Sheraton (with a waterfall in the colossal lobby) and a Hilton, dwarfed by the Dubai Trade Centre, the tallest building in the Middle East, it is now easy to get a hotel room, and indeed the new hotels have so far (by recent Middle East standards) had fairly low occupancy. The Trade Centre, owned by the Ruler, Sheikh Rashid bin Saeed al Maktoum himself, will add mightily to Dubai's office space and accommodation, as will (a little later) the complex now going up on the Corniche in Deira, which is to contain 401 flats, a Regency Hyatt House hotel with 475 rooms, 80,000 square feet of shopping space, 35,000 square feet of office accommodation, and sports facilities, including the region's first permanent ice skating rink. These buildings are monuments to Dubai's future.

Certainly there seems little reason to doubt the continued success of Dubai's trade, upon which its initial prosperity was built. Imports for the UAE itself have come to amount to about 90 per cent of all the cargo handled legally through the ports, but this can be expected to decline gradually in the coming years because of the near-saturation of the market, so Dubai will be forced to rely more heavily on its export trade. This is both diversified and highly efficient, with Iran (taking Dh489m last year), Saudi Arabia (Dh279m) and Qatar (Dh235m) the three largest markets, but with Oman, Kuwait, Bahrain and Pakistan also important. Now that Port Rashid is uncongested (and still expanding) Dubai is becoming the warehouse of the Middle East: recently, when there was a shortage of timber in Saudi Arabia's Eastern Province, supplies already in Dubai were able to fill the gap, far faster than a shipment could have been ordered from the Far East or elsewhere.

The gold trade and other illegal commerce with the states on the north side of the Gulf and India are thought still to account for more than 15 per cent of Dubai's total turnover. With the backing of its smooth-running financial system and the UAE's good communications, Dubai is now moving logically to third country trade, whereby a Dubai merchant arranges and a Dubai bank finances trade between two other countries without the goods ever touching Dubai.

Dimension

Oil income (production began in 1968, and last year averaged about 320m barrels per day) has added a new dimension to Dubai. First, it has enabled Dubai to make a much bigger investment in its trading facilities, both directly by expanding Port Rashid and indirectly by improving the infrastructure and making Dubai a more pleasant and sophisticated place to live and work. But second, and more important, it has started large scale investment in industry, which is more controversial, both in the commercial sense and in its implications for Dubai's future population.

The most obvious symbol of the new Dubai is the dry dock, which should be finished early next year at a total cost of about £250m—compared with the 1976 revised estimate of £182m. So far the Ruler is still negotiating with four different companies to take the management contract. No one in Dubai expects the dry dock to be profitable in the initial stages of operation, partly because of the depressed state of the tanker market and partly because of the relatively high cost of building it.

But the most striking expression of Sheikh Rashid's ambition to make Dubai into a major industrial centre is Jebel Ali. Here, about 20 miles down the road to Abu Dhabi, a creek has been dug into the desert, and an immense harbour is being built out into the Gulf with breakwaters which could

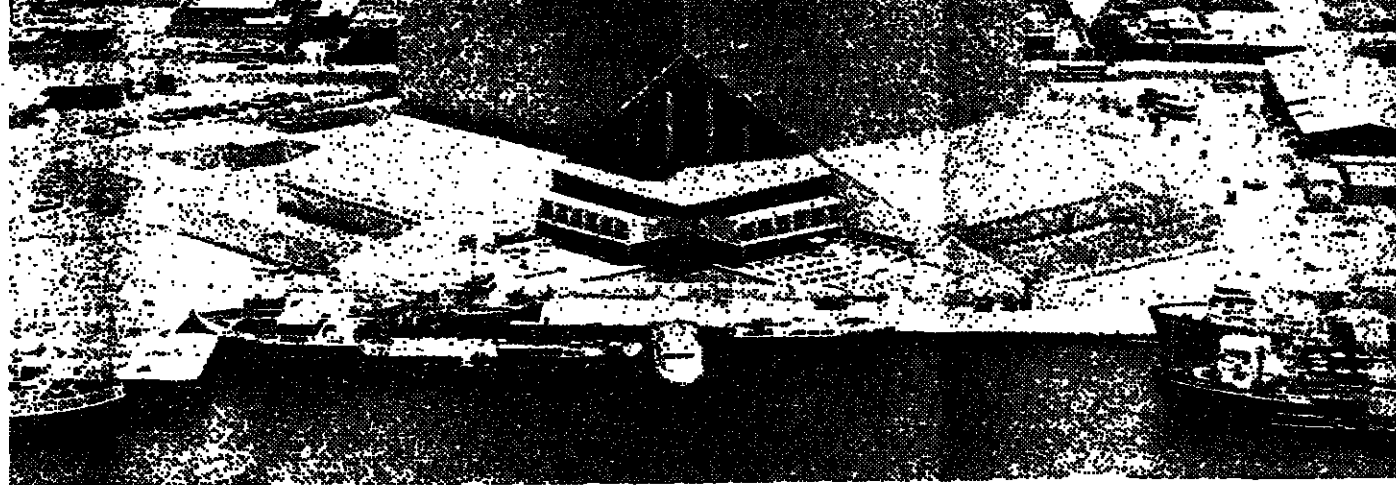
allow for up to 74 berths. On shore, part from the infrastructure, the heart of the project is to be a gas liquefaction plant, being built at a cost of about £425m by McDermott Hudson Engineering, which will supply gas for the Dubai aluminium smelter, as well as producing natural gasoline, propane and butane. The smelter, being erected by British Smelter Construction and expected to cost well over \$600m, will also be combined with a power station and desalination plant, being constructed at a cost of about £150m by Mitsubishi and Sumitomo.

Apart from the problems of commissioning and running a highly sophisticated piece of technology in the very severe environment of the Gulf, the chief difficulty at present is the shortage of gas in Dubai to fuel it. Dubai now intends to pipe gas from reserves discovered off Umm al Qaiwain to Jebel Ali (a second test of the field is to be made shortly), and it is also hoping to bring gas from an as yet not fully assessed field in Oman. But it is not yet certain how much gas these sources will provide, and there could be problems in blending the different gases to power the plants.

Already the first industries are being attracted to Jebel Ali: an aluminium extrusion plant is just opening next to the smelter; the British company Cleveland Bridge has just started production in making structural steel; BICC is to build a cable plant in partnership with the Ruler; Tube Investments is contemplating a factory for making aluminium and steel goods; and other companies have expressed interest.

While the aluminium smelter is aimed at the world market, the other industrial plants are looking beyond the UAE market to sales elsewhere in the Gulf, notably in Iran, Saudi Arabia and even Iraq, while Cleveland Bridge has just secured an order in Egypt.

But at this stage there appears something disproportionate about the scale of the industry so far attracted to Jebel Ali



The Sheraton Hotel on Dubai Creek, which opened in April 1978.

compared with the number of berths which the port will be able to provide. Originally the concept also included a totally new airport, which would only have been about 20 miles from Dubai's existing one: this has now been abandoned. Projects for a refinery and a steel mill also appear to be very much on the back burner at present.

Dubai has already spent more than Dh 2bn on the port and infrastructure at Jebel Ali (which is being paid for in cash) and the total cost of the port, assuming the 74 berths are completed, is roughly estimated at Dh 6.5bn and is scheduled for completion in 1980. The Emirate's expenditure has been rising sharply in the past three years, especially on the development side, and it is estimated that leaving aside projects financed by loans last year recurrent spending was about Dh 540m, while development reached Dh 3.12bn. (This compares with figures of Dh 425m for recurrent and Dh 1.48bn for development in 1976.) With revenue last year estimated at Dh 4.8bn (principally from oil, though Dh 287m came from customs) the Emirate still had a respectable financial surplus, even after paying about Dh 500m in loan service charges.

This year could be a little more difficult, though since there is no budget the figures

both then and in 1980, after which they will decline gradually (assuming that no major new loans are taken on), speed of mobilisation.

Estimates of oil production capacity indicate a gradual decline from 1980 onwards though the latest indications about the offshore oil fields have been more promising, while a new search is beginning for onshore oil. While the ratio of debt service costs to oil revenue is likely to be about 30 per cent next year and in 1980 there is no reason for real concern, subject to certain conditions: first, that there is no disaster in the oil fields; second, that Dubai does not take on major new spending commitments at this stage.

What is striking, however, is the degree to which much of Sheikh Rashid's spending has little to do with the Creek and the traditional heart of Dubai's success, commerce. Naturally Dubai benefits indirectly from the construction activity at Jebel Ali, but some merchants have been known to complain that the oil money has not been channelled more directly to them. However, commerce and industry are sufficiently separate for Dubai's trade to be more or less immune from any possible failure at Jebel Ali. Anyway the feeling in Dubai is that if any state can be successful in the almost uncharted

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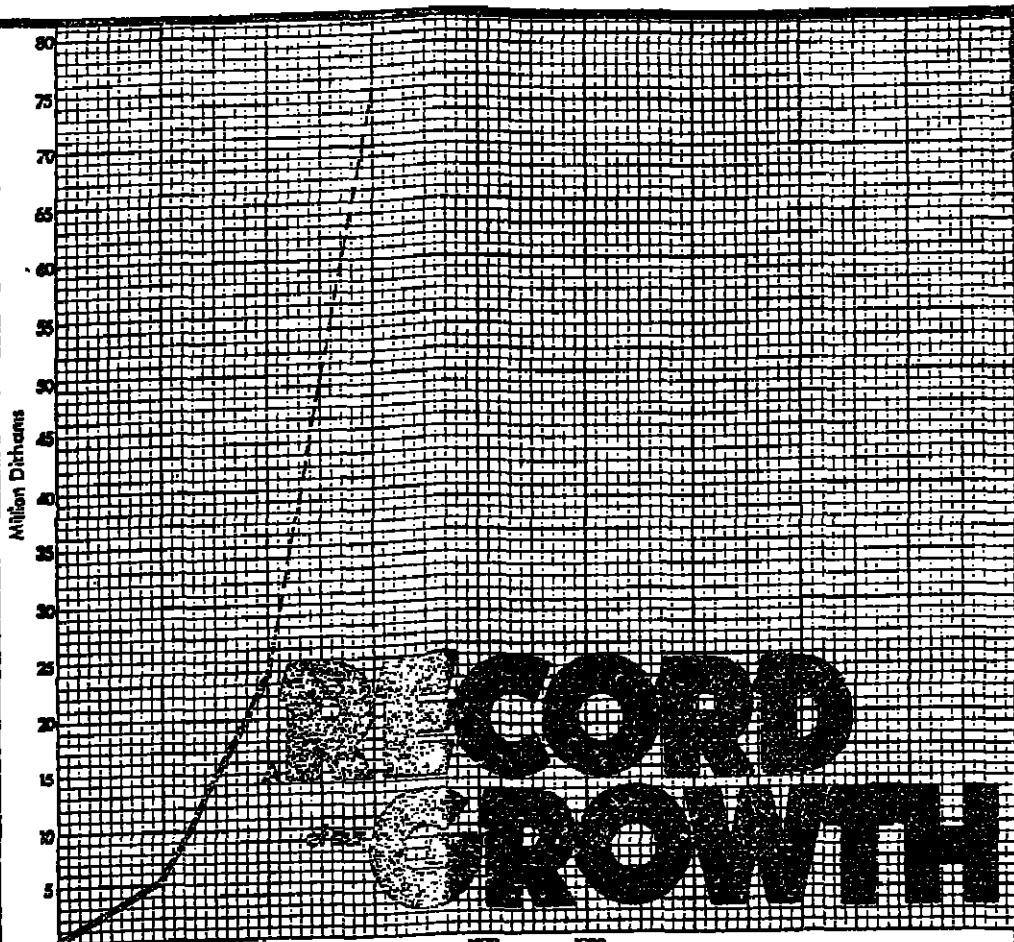
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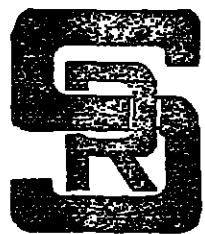
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SHARJAH IS where debate about the use of resources begins and ends. The Emirate is a standing testament to the vulnerability of developing countries to the assaults of irresponsible development.

Sharjah town is physically the most striking capital in the Emirates. Its neatly laid out streets and buildings are probably better designed and finished than anywhere in the Gulf. Its hotels are among the best, its port the most modern and efficient. The Emirate's east coast port at Khor Fakkan is one of the most visually delightful spots in the UAE and potentially a winner. Sharjah's newly finished Souk is one of the most beautiful buildings, ancient or modern, in the Middle East. It has everything except people.

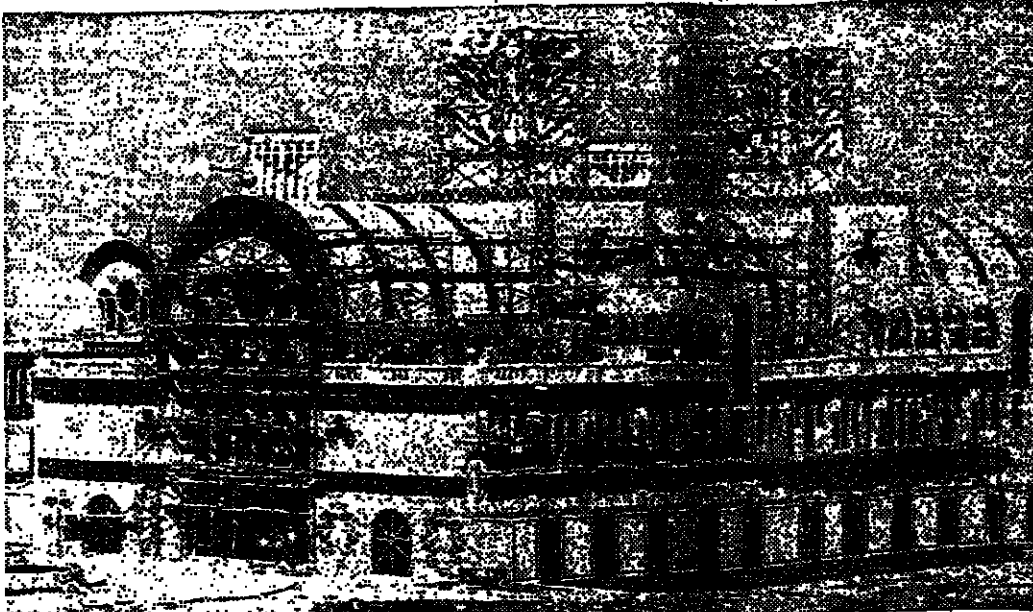
Economically it is a near-catastrophe, not because it is the place in the Gulf hardest hit by the recession (which it is) but because its planners have created a state infrastructure and are now searching for an economy to drop into place. They are beginning to discover that the framework does not fit.

The tragedy is that socially and politically Sharjah is the UAE's most attractive environment. Its ruler Sheikh Sultan Bin Mohammed Al-Qasbi has acquired more constructively than any of his fellow emirs the principles of federation. To encourage businessmen he maintains the least amount of red tape and runs the most relaxed state in the UAE. His main comfort must be the trust that Abu Dhabi's Sheikh Zaid will back him for his loyalty.

In many respects the original concept of the new Sharjah was a serious attempt to make the best of the Emirate's resources in the fairly unusual development environment of the UAE and the Gulf. It was largely devised by the American adviser to the Ruler, Dr. Bart Paff, whose aim was for Sharjah to concentrate on doing a few things very well. The Emirate's oil revenue was small, so it needed to diversify. It should make use of its two coasts to become a cargo-handling centre for the federation and the region. It wanted to become a business and financial centre. The planners aimed to create a pleasant environment that would attract expatriate company headquarters and a number of light, capital-intensive industries. Sharjah hoped to lure visitors to the central part of the UAE to its hotels and intended to develop a tourist industry for the Gulf region in general.

Implausible

These were not completely unrealistic aims, though the concepts of becoming a financial centre and a tourist resort were always implausible. But the plan depended heavily on a continuation of the Gulf boom at something near the rate prevailing in 1975 and 1976 when the decisions were made, and even had the boom continued, and the Emirate's oil income provided a rather greater underpinning of the economy than has been the case, the implementation was flawed. The plan had to accommodate (reluctantly, one assumes) the fact that the Emirate was already committed to building an international airport only half an hour from Dubai's. In the comically open business atmosphere which Sharjah was so anxious to create, it was hard to restrain local businessmen and ambitious newcomers from commencing far more projects — such as hotel schemes — than made sense. And the planners may not have fully accounted



Grindlays has financed this new Souk in Sharjah. It has been built for Sheikh Sultan alongside the Khalid Lagoon.

for the ruthless competitiveness and greater resources of Dubai next door, which in so many ways Sharjah aimed to emulate. Somehow, when Sharjah began its belated boom two years ago, reality was lost sight of. So much were Sharjahs and expatriates alike bound up in the boom that development fed on itself exponentially. (It is a measure of the magnetic charm and infectious optimism of the place that many people here still not recognised the simple fact that Sharjah may well never complete many of the hundreds of blocks of offices and apartments which continue to mushroom along the boulevards.) Had plans gone ahead Sharjah would have had 23 first-class hotels with 4,000 rooms. This has been cut back to 14 hotels and 2,000 rooms as financiers and hoteliers have registered the excess and backed off. The graciously designed Meridian Hotel, put up with private capital from Abu Dhabi, has just opened with an occupancy rate of less than 10 per cent. Overlooking the newly opened Marbella Club, a sister club to the popular establishment in Spain developed by Prince Alfonso of Hohenlohe, the gleaming tower of the Holiday Inn has less than 5 per cent genuine occupancy. On the other side of the Musandam Peninsula, where C. Itoh's giant container cranes have just been delivered for Khor Fakkan container port, progress on a partly completed 250-room hotel seems to have lost its former momentum, while row upon row of elegant holiday villas line the corniche round the bay, empty and sand-blown. Observers estimate that at present rates of project-abandonment the Emirate will stabilise with eight first-class hotels. The Grand Hotel, a converted ferry managed by Holiday Inn and moored in Sharjah Creek, closed last month and is up for sale.

Tourism in Sharjah, despite the attractions of Sharjah town and the eastern coastline, was always ill-conceived. The only exception may be the comfortable Marbella Club, which offers a particular style of relaxation and could attract members from Dubai and Abu Dhabi. In the UAE it is unrealistic to expect expatriates to drive to a neighbouring Emirate for weekends at \$100 a night for a bed. In the Gulf foreigners and Arabs alike tend to leave the region for vacations. There might be some scope for Gulf weekenders, but of all the Emirates only lower priced Fujairah can provide a real change of environment. Europeans and Americans cannot afford to holiday in the most expensive country in the world. To drive the point home, the UAE has never issued tourist visas, does not regard the sector as significant and has recently put a stop to transit visas. Talk of tourism by the Emirate is the clearest example of arbitrarily constructing a framework and then searching for an economy to put inside.

To estimate the final totals of apartments and offices and their future occupancy is not easy because many blocks have been left unfinished, though one estimate is that if all buildings under construction were completed Sharjah would have 100,000 spare office and flat units. One of the more startling developments more than half way to completion is the Boorj Avenue complex, a twin row of 20 identical 11-storey office blocks designed to be the Wall Street of Sharjah. A local banker commented succinctly: "Completion is not currently the highest on the list of Government priorities." Nonetheless the complex will be finished late in 1979, but there seems scant prospect of Sharjah becoming a financial centre. The airport vies with Boorj at the head of the category of ill-chosen developments. Fifteen minutes out of town Sharjah

International Airport is at present a simple single story building complex more than adequate for the seven airlines which run passenger flights to Sharjah (Egyptair, Air France, Iranair, Syrian Arab Airlines, Gulf Air, Yemen Airways and Al Yamda — Ceylon Air having already suspended its service). On a typical morning one Gulf Air flight to Abu Dhabi and Bahrain had 17 passengers, though there is growing freight traffic. Notwithstanding the tranquillity which reigns for most of the 24 hours in the day, the contractor Khansabeh Gammon is pressing ahead with the \$21m modernised new terminal building, and are likely to complete it on schedule in October.

The Souk is the refinement of all shopping centres. One traveller described Sharjah Souk as "the most beautiful building in the Middle East after the Ummayyad Mosque in Damascus." The Cyprus contractor Joannou and Paraskeides has completed the \$13m complex, which was designed by White Young and Partners of the UK, and contains 904 shops. It resembles the 1851 Great Exhibition building, but is splendidly finished with graceful blue roofing crowned with the traditional four-sided wind towers of the region. These will provide through draught of air for the interior walkways. The proven natural air-conditioning can be complemented by air-conditioners in each shop, according to the wishes of the owners. Most of the old Souk was bulldozed to make way for the Boorj Avenue development, and 300 traders have already paid deposits on the shops. Grindlays Bank, which lent money for the project, believes all the stores will be filled, noting that there were 2,000 original applications. However, the opening date has been postponed from February this year to this month, and may well be postponed again until after the month of Ramadan at the end of the summer.

Cancelled

The 1976 census results showed Sharjah with 30,000 inhabitants in its 1,000 square miles, including the eastern enclaves at Dibba, Khor Fakkan and Kalba. About half the population lives in Sharjah town and local residents believe that less than 20 per cent are native-born Sharjahs, although Government estimates are much higher. Budget spending in 1977 approached Dh 1bn, most of which was capital expenditure. The 1978 budget, thought to be of a similar size, is said to be financed 20 per cent from local resources and 80 per cent from federal funds.

The Emirate's own recurrent expenditure is dropping as Sheikh Sultan continues to hand over responsibility for local services to the federal Government. Sharjah, which in 1975 hauled down its flag and adopted the federal ensign, has handed over its police, national guard, customs, education, health and telecommunications to the UAE administration, saving, in the process, more than \$50m.

The main local revenue comes from the Mubarak offshore oil field, which is shared with Iran. Sharjah earns less than \$50m from the field, of which it gives 30 per cent to Umm al Quwain and 5 per cent to Ajman under a compromise worked out in 1971 to solve disputed claims to the field.

Consortium

Oil was first produced in July, 1974 by Crescent Petroleum Company, a consortium of U.S. companies including Buttes Gas and Oil, which operates the concession (25.7 per cent), Ashland Exploration (25 per cent), Skelly Oil (a subsidiary of Getty Oil) (25 per cent), Kerr McKee Corp. (12.5 per cent), City Services (10 per cent), and Juniper Petroleum (a Buttes subsidiary) (1.8 per

cent). Sharjah crude reserves in 1977 were estimated at 1.5m barrels and gas reserves at 1,500 bn. cubic feet (a non-commercial quantity). Crude oil, which first flowed at 30,000 b/d by 1977, is of excellent quality (36 api), with a sulphur content of only 0.8 per cent. This partly offsets the high production cost, which is nearly \$3 a barrel (due to the 14,000 ft reservoir depth). Most of the oil is sold to members of the consortium and exported to the U.S. The rest is exported to Japan under an agreement signed in 1974 with Japan Line.

In April this year Sheikh Sultan decided to raise income tax on crude from 55 to 77 per cent and the royalty from 12.5 to 14.5 per cent. According to the president of Buttes Gas and Oil, these rises involve payment of arrears by his company of \$3.75m and by the whole group of \$34. The Emir's decision has been contested by Crescent Petroleum, which has said it will resort to arbitration unless a compromise is found. Sheikh Sultan's decision to raise the oil taxes reflects Sharjah's acute shortage of liquidity. Term debt is so high on some industrial projects — the cement factory and paper factory — that they are sustaining serious losses on capital invested. The Government has been three-fourths behind on paying suppliers and up to six months behind with major contractors. The Emirate had borrowed by the end of last year \$120m in the international financial markets (unsupported by outside guarantees) when Abu Dhabi came to the rescue earlier this year with a guarantee for a \$200m loan from a consortium of banks led by BAIL. Despite the difficulties, it is pointed out in Sharjah's banking community that the Emirate has always met its international financial obligations on time.

But the building activity is not going to lead to as many bankruptcies as might be imagined. Much of the building is still paid for by locals using excess household cash. Despite a general demand in the financial community — many local banks must be expected on loans to property development companies — but the community seems to operate a tight, aware that no-one will benefit from bringing the entire house down. Some small traders and construction sub-contractors have gone to the wall financially, particularly in cases where larger contractors have themselves gone bankrupt. But despite the tragic waste of resources in Sharjah part of its original concept has been fulfilled. Sharjah has succeeded in attracting company headquarters. Among companies with offices are Tarmac, ICI, Honeywell, Bechtel, Westinghouse, Arcon Steel, BICC, Wellcome Foundation, Bristol Helicopters and British Reinforced Concrete. Its industrial ambitions have been partially realised: there is some light industry in the town and more is on the way. The Sharjah Group, for example, is developing a small industrial estate for which three factories are already agreed and a further three being sought, with the Samar Group as consultants. The freight handling complex may have too much capacity for the amount of trade it is dealing with at present, but Misha Khalid in Sharjah town stole a march on Dubai with the introduction of the UAE's first container berth and now has the first ro-ro berth in the UAE. The Khor Fakkan container port, due for completion in the autumn, should be successful and the airport is efficient and has spare capacity.

Sharjah still has immense attractions as a place to live. It is not just pleasant but inexpensive, both for accommodation and domestic help, considerably below Dubai, for which it makes an excellent dormitory town, only 20 minutes away by car. The Emirate is tackling the problem of power cuts. As part of its infrastructural programme (Sharjah was successful in establishing water supply, drains and electricity lines in the best planned sections of the city before the streets were laid and buildings constructed), the Emirate has installed new power units with two 21MW gas turbines and three 33MW diesel units in commission. Capacity is now more than adequate but severe problems with distribution remain. Some of those who planned the new Sharjah (including Dr. Bart Paff) have now departed and the Emirate is concentrating on completing what is necessary to make what is still viable in the original concept work. There is no panic and not likely to be. Sharjah has a future, but it is on a smaller scale than the original dream.

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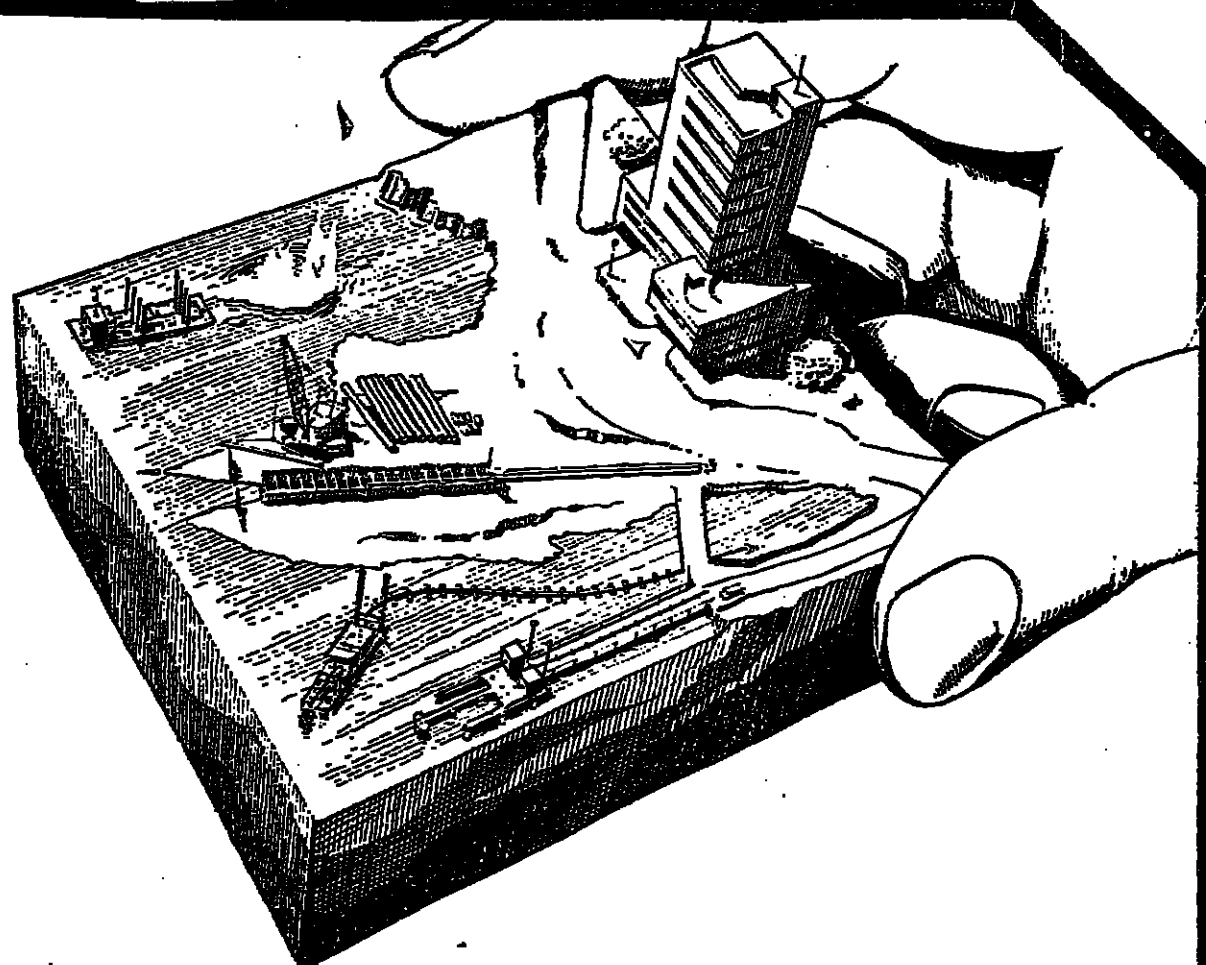
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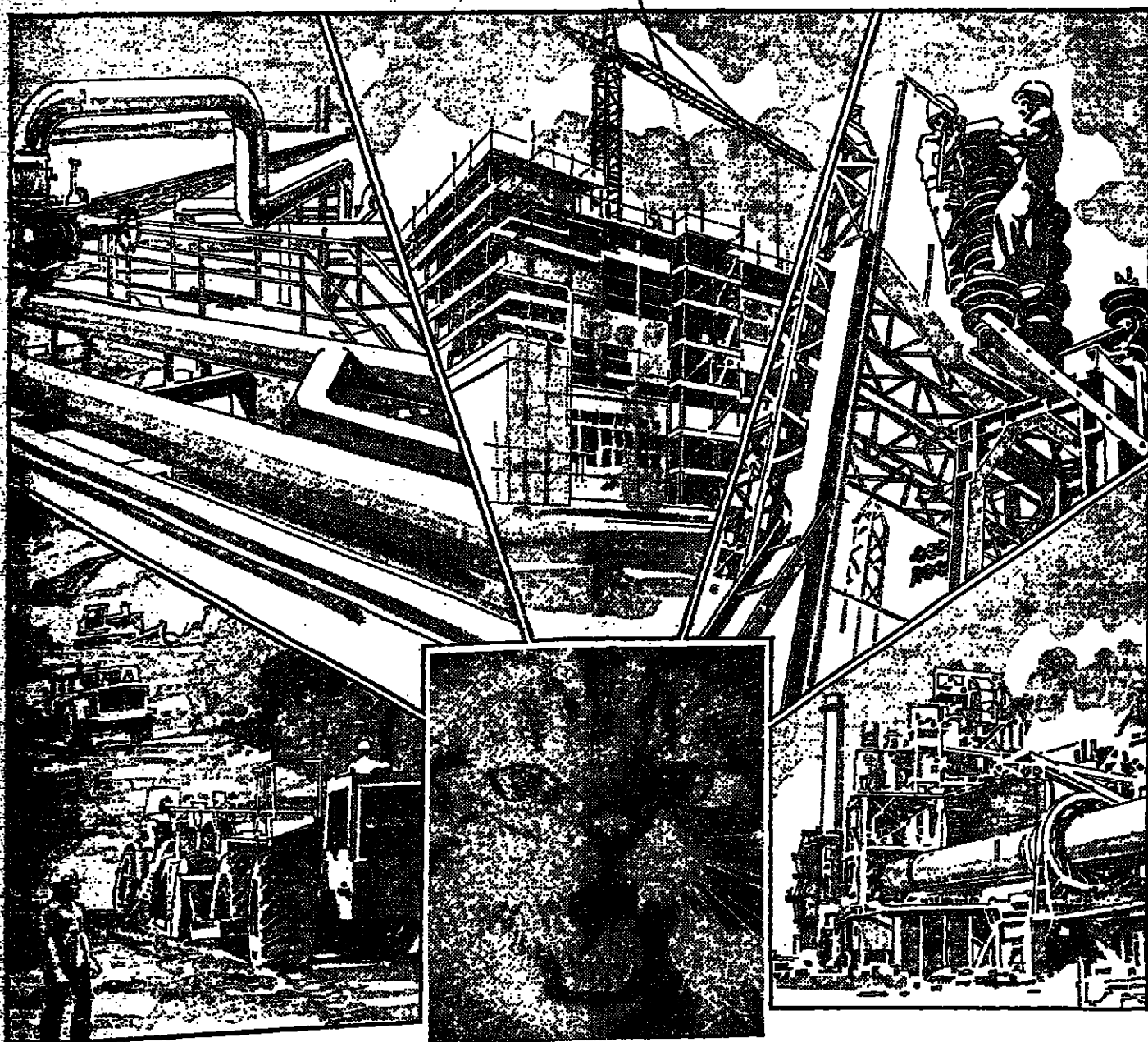
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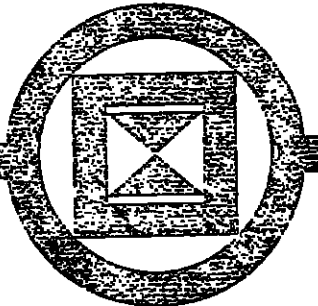
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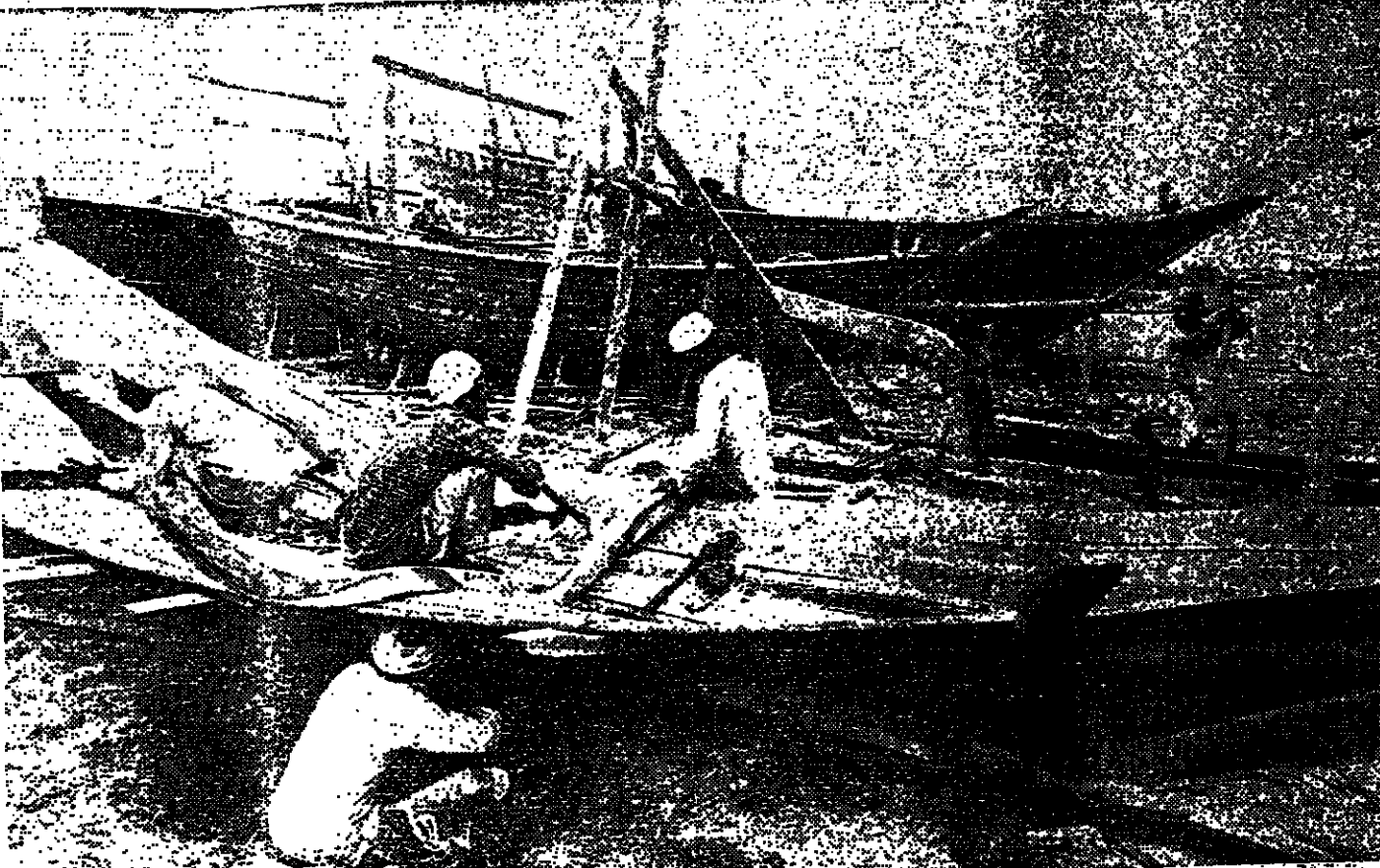
RAS AL KHAIMAH

Fond of an independent line

RAS AL KHAIMAH has a history of dogged independence dating back to the days when it was capital of the Pirate Coast. The Qasimi tribe controlled navigation in the Gulf, a state of affairs which ended only in 1819 when, after years of skirmishing and sea battles with allcomers to enforce tolls (the British called it piracy), a British expeditionary force captured Ras al Khaimah and razed it to the ground. Ironically it was a Ras al Khaimah seafarer, Ahmed Ibn Majid, who gave Europeans a political interest in the area when he showed the Portuguese explorer Vasco da Gama the sea route to India.

The Qasimis stay true to their history. Sheikh Saqr Bin Muhammed al Qasimi, the ruler, held hopes of going it alone when the British pulled out of the Gulf. What tempted him was an indication that Ras al Khaimah might have oil in commercial quantities. The search for oil offshore caused him a major problem last year when Oman unexpectedly claimed sovereignty over Ras al Khaimah's northern coast. His difficulties were aggravated by his relative isolation within the U.A.E. and steady bickering with the federal Government. In 1972, two months after the federation was formed, he accepted the political necessity of joining the U.A.E. and last year, after Oman's announcement, he was obliged to turn to federal Government to fight the claim.

Sheikh Saqr has reason to be sensitive about territorial disputes, having lost the islands of Greater and Lesser Tumbi which were occupied by Iran when Britain withdrew in 1971. He stood very much alone and saw his own Qasimi tribesmen ejected with considerable force from their home. The fresh territorial threat was triggered last year by drilling activity on the northernmost fringe of Ras al Khaimah's territory. Oman announced its claim to all territory north of Ras. The matter is being handled through diplomatic channels in Abu Dhabi and has cooled now that it is clear that oil is not to be found



Most of Ras al Khaimah's population live by farming and fishing.

in commercial quantities in the disputed area.

Until oil was discovered in the region, borders had little meaning in the Musandam Peninsula. They were drawn in 1952 by two British officials who simply travelled the area asking tribesmen to whom they owed allegiance. In 1971 when the "Communist threat" was uppermost in people's thoughts in the Gulf, the British were worried by troublesome tribes in the north of the peninsula. Bulkha was given to Oman but its inhabitants left the village and settled in Ras al Khaimah. Since then Sheikh Saqr has picked away with minor claims on the Oman border. More significantly he offered and actually issued Ras al Khaimah passports to hundreds of tribesmen who left the mountains of

Oman's Musandam Province to work in Ras al Khaimah.

Ras al Khaimah has always had great hopes of finding oil. In 1970 Union Oil of California, which had held Ras al Khaimah's offshore concession since 1967, was sufficiently optimistic about a deep show of oil to bring in what was then one of the biggest drilling platforms in the world. It turned out that the oil was not in commercial quantities. Another operator, Vitrol, from the Netherlands, took over the operation but it too considered production would be uneconomic. It found 4,000 barrels a day below 14,000 ft. Deutsche Schacht took over as chief operator of a new concession and last year found 6,500 b/d. Again it was not a commercial proposition. The company is now intending to pull out.

Because of persistent hopes of becoming an oil producer, and because Sheikh Saqr has successfully attracted assistance and investment from other states, notably Saudi Arabia and Kuwait, the Emirate has pushed ahead with development on a grander scale than its resources would appear to justify, even though these are quite substantial: with relatively high rainfall the Emirate has agricultural wealth; it has valuable rock, aggregate and other mineral resources; it has a relatively large indigenous population and, by Gulf standards, an impressive level of education. The Emirate has produced several of the federation's most able men.

Farming

The Emirate has a population of about 60,000, of whom half are citizens of Ras al Khaimah (many of whom live by farming and fishing). The Emirate is the biggest agricultural producer in the country and is a significant exporter of vegetables to the other Emirates.

Unfortunately marketing is not sophisticated, and Ras al Khaimah buys many of its own vegetables re-exported from Dubai where the merchants buy up all Ras al Khaimah's farm produce in advance. One exception is the herd of 300 Freisian cows at Digdaga which have now become profitable. This followed successful efforts to become self sufficient in feed by growing Alfalfa. Also at Digdaga is a federal farm project for modern vegetable production which was started in 1954. It is run in co-operation with the FAO.

Industrial activity includes McDermott's Steel rolling plant, a factory producing 220,000 tons a year of sulphur-resistant cement, a building block factory and a limestone quarry which exports high quality stone from Khor Khwair to Dammam and Jubail in Saudi Arabia. The cement plant is owned by Union Cement Company and operated by Norcem of Norway. The Ras al Khaimah Steel Corporation which used scrap imported from Iran, went bust in 1977. A government-built fish meal plant completed only last year closed in February, 1978 when it was realised that the right sort of fish were not available in sufficient quantities. The six vessels of the company are up for sale. Meanwhile the Korean company Dong Ah is finishing a new fishing harbour north of Sham. About one-fifth of the local labour force is employed in fishing.

The Government is financing and building a hospital, office blocks, two power stations and two hotels. A new seven berth deepwater port has almost been completed at Khor Khwair (the vital functions were finished in December, 1977) at a cost of

\$100m. Hamranieh Airport, instead of tartrac on some approach roads. Electricity the capital and located on the plateau, opened two years ago. The airport is not expensive to run but neither does it have much traffic (about 10 scheduled passenger flights a week). Last year Siemens of West Germany completed a \$8.5m earth satellite station which opened earlier this year, operated by Cable and Wire.

It is linked to the Indian Ocean Intelsat IV, through which the Ras al Khaimah communication authority (RAKTA) has almost 1,000 channels available for simultaneous use. But RAKTA functions totally separately from the UAE federal telecommunications company, Emirtel, so much so that it is easier to call London and New York from Ras al Khaimah than it is Sharjah and Dubai, which have to be connected through manual operator exchanges. Last year RAKTA had 700 telephone subscribers.

In the past Sheikh Saqr was able to turn away from what he regarded as federal encroachments on his independence by approaching King Faisal of Saudi Arabia, who usually gave him a sympathetic hearing out of motives that included distrust of Abu Dhabi and awareness of Ras al Khaimah's potentially strategic position at the entrance to the Gulf. It was the Saudis who financed Ras al Khaimah's first road and the King was usually willing to provide money in an emergency. The Saudi connection, which continues, led to the closure two years ago of the casino in the Ras al Khaimah Hotel, which used to generate substantial income from gambling. Sheikh Saqr was obliged to submit to a proper interpretation of the Koranic injunction against gambling in return for assistance.

While Sheikh Saqr has looked to Riyadh for aid he has also sought investment from other Arab countries to compensate for the reluctance of the federal Government to support his projects. Kuwait will become the largest single foreign investor in Ras al Khaimah in planned projects materialise.

In May, 1978, Sheikh Saqr signed agreements for a cement plant, an alkali and lime factory, and an oil refinery. A variety of Kuwaiti interests have agreed to finance the cement plant, which will produce 500,000 tons a year when its three stages are completed. All the output is to be exported to Kuwait. It will be built near the port in Khor Khwair alongside the alkali plant. The Ras al Khaimah Noora Company is expected to produce 150,000 tons of alkali a year.

The surprising development was the agreement to build an oil refinery, signed with Kuwaiti interests and Kellogg, which is under a feasibility study. The refinery, which will presumably import crude from Kuwait, is to produce 100,000 b/d for local consumption and export. The price for Ras al Khaimah's style of development has been the accumulation of outstanding loans. Financial difficulties began last year after the UAE banking crisis. Ras al Khaimah had negotiated successfully with the UAE Currency Board for a loan of Dh1bn, repayable over eight years. When the head of the Currency Board left office and the credit squeeze imposed the loan was withdrawn, much to Sheikh Saqr's bitter disappointment and financial discomfort.

Financial stringency has led to modification of the design of Khor Khwair Port, according to reliable sources. It will now make do with graded surfaces

The overlap between government funds and those of the ruling family is so great that distinctions between them are meaningless. Two hotels are being built, one by the Government and the other by the Crown Prince, Sheikh Khalid. The Crown Prince Hotel has 140 rooms and is nearly completed. It is owned by Sheikh Khalid in partnership with Jassim Darwish, a local businessman and head of the municipality. The London company Landmark Hotels has the management contract and hopes to open in September. But the liquidity shortage in the Emirate is such that the owners are trying to borrow \$5m on the \$10m hotel (so far without success). Landmark believes it can make a profit on a 50 per cent occupancy which is about the current rate of the Ras al Khaimah hotel, the only one open in the Emirate.

Rejection of U.S. is building the 250 room international hotel for Ras al Khaimah Government and the same cost problem applies. The hotel is still a year from completion.

Asked about Ras al Khaimah's financial problems, Sheikh Saqr said he had no alternative but to continue borrowing from the financial markets. He was adamant that independence was not a goal. He said the political price of Christian independence was too high. "We would extract the money for federal funds," he said. "There are no alternative sources of liquidity. The only way is to borrow from the financial market and export more material."

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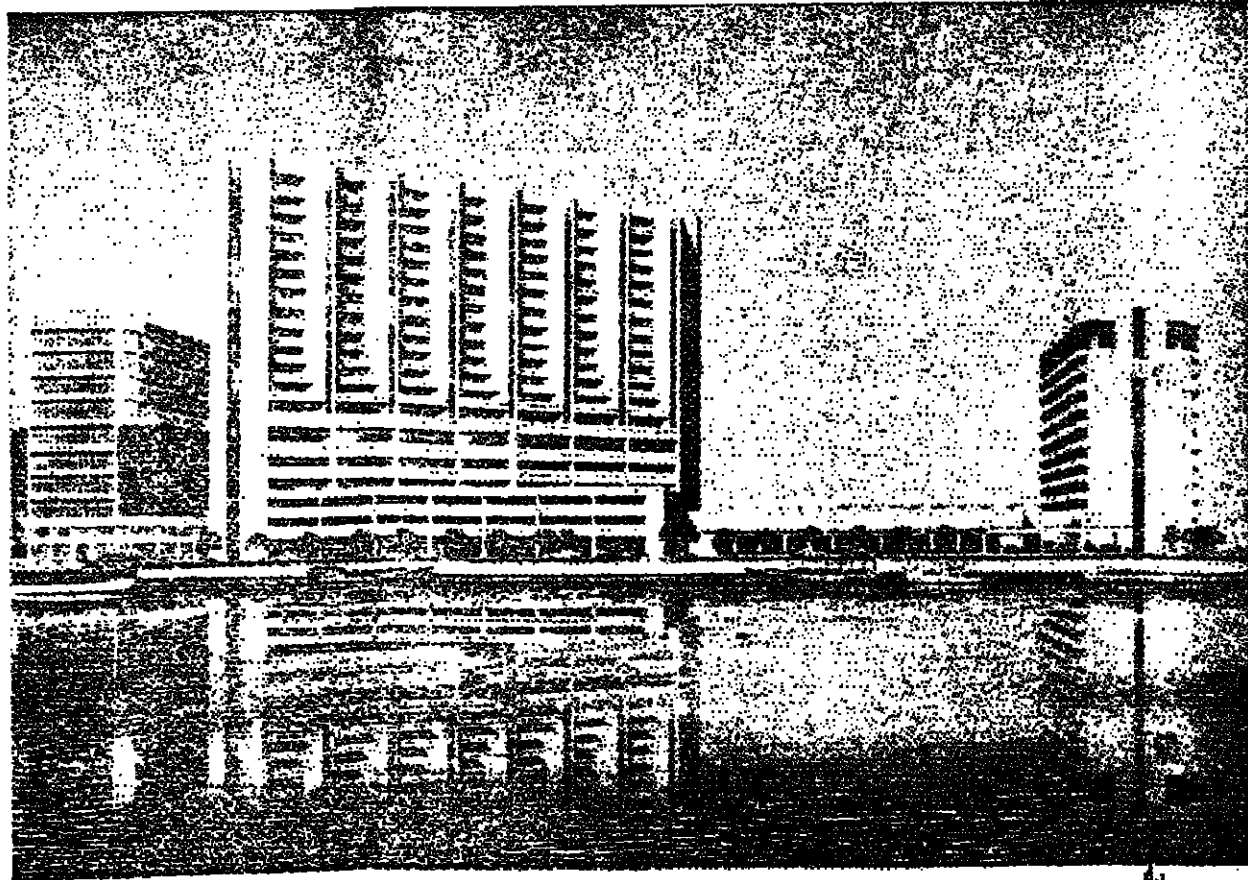
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UNITED ARAB EMIRATES XV

THE NORTHERN EMIRATES

A trio of rugged outposts

THE EMIRATES of Fujairah, Umm al Quwain and Ajman are smaller, poorer and less populous than their fellow Emirates and give closer attention to tribal ties. Fujairah has an economy based on agriculture and fishing in which many villages have only been connected by tarmac roads to Fujairah town in the last two years and the Emirate itself only joined to the rest of the UAE by road in 1975. Indeed, not until 1952 was the Emirate recognised as a separate entity by the British after consultations with other tribal rulers. Umm al Quwain has fewer resources onshore but it has recently discovered gas and Sharjah's oil revenue. Ajman's land-area is so limited that it is regarded as too small an area on which even to prospect for hydrocarbons.

Here the federal Government's activities have been most obvious in providing roads, telecommunications, education, electricity and other services, though there are few large-scale federal projects and the implementation rate is often slow. Each Emirate is anyway anxious to make the most of its own resources.

Fujairah

Fujairah is the Emirate most divorced from the popular image of the oil-producing state. Sheikh Hamad Bin Muhamed al Sharqi, youngest of the UAE rulers and a graduate of Hendon Police College in London, heads the 27,000-strong Al Sharqi tribe. The people are not confined within normally defined borders but are spread over 450 square miles of hills, valleys and coastal plain in settlements located in defiance of attempts by modern mapmakers to regularise boundaries. For Sheikh Hamad's administrators to visit all his subjects they must not only cross territory belonging to Sharjah and Ras al Khaimah but in one case follow the coast road through

Oman before doubling back inland.

As a non oil producer (Reserve Oil and Gas is exploring, so far without success), Fujairah is dependent on federal funds for development, which is beginning from scratch with infrastructural projects. When the road network, the port and power grid are completed there is hope for modest and balanced economic development because Fujairah has certain advantages. These are: a sedentary population (mainly farmers and fishermen); reasonable soil, heavier rainfall than elsewhere in the UAE and agricultural potential; and mineral potential yet to be properly assessed. Small-scale manufacturing and production based on local resources is beginning. Fujairah also hopes to use its more varied environment to encourage specialised tourism like the week-end inter-Emirate tourism which is already filling the newly opened Hilton Hotel two days a week.

The greatest change to life and economy in Fujairah came with the completion of the road which brought Dibba and the northern communities within easy reach of the capital, a journey which until two years ago was measured in hours. Fujairah is now only two hours by road from Dubai and the Emirate's internal network will be completed this year when a final stretch through the mountains is tarred. It is the road system which has facilitated more efficient marketing and export of farm produce and fish. It has also made possible the building near Dibba of a marble and tile factory, and a mineral water bottling plant due to open later this year, with an eventual capacity of 66,000 bottles a day.

The next great change will come with the construction of Fujairah port, an £30m federally funded project. Work is due to begin shortly when the best of 40 tenders is selected. The contract is for two breakwaters, construction

of 11 berths and dredging to 11 metres. As an insurance against future difficulties on the other side of the Hormuz Straits, provision is included for two oil tanker berths.

Plans to build an airport seem to have been shelved, apparently because federal planning is developing more potency in dealing with the poorer Emirates like Fujairah. Suspension of the project seems likely to preserve the down to earth charm of Fujairah, which so far has avoided the trap of white elephant construction.

Plans for power were made before the shelving of the airport and the scaling down of other projects (the Ruler of Abu Dhabi cancelled an offer of a 320-bed hospital, suggesting instead a smaller version more realistically tailored to local needs).

Two diesel stations in Fujairah town and Qidfa currently produce 18 MW of electricity. By the end of this year four 8 MW gas turbines will be installed, more than enough to handle the port, the new hospital and new sewage plant when they are built. The serious problem is distributing power to Fujairah's 43 communities. Fifteen villages are connected to the grid and 13 more will be added this year, but the mountainous terrain and isolation of the villages makes a full grid very uneconomic.

In an effort to keep people at work in traditional jobs the Government subsidises farming and fishing, with grants for fertilisers, seeds, pumps, engines and technical help. The sectors are important in the tiny economy. Fujairah's 1,700 farms produced 4,300 tons of vegetables for sale in 1976-77 as well as large quantities of fruit (citrus, dates, mangoes and guava). Meat and milk production is limited to local consumption and is still inadequate. A feasibility study is being done to investigate poultry and egg production for the local market.

About one third of farm produce is exported to Dubai and the other Emirates. The true agricultural potential will not be known until a water survey is done. However, a major step was taken last year when Joannou and Paraskevalides started a modern farm in conjunction with Fujairah Farm Company now produces tomatoes, potatoes and a wide variety of vegetables for the local and export market.

A parallel attempt to modernise the fishing industry is also taking place. The Fujairah catch is large enough to satisfy the local market, leave substantial quantities for export to the western Emirates and supply local needs for fertiliser. Along the coast fishermen lay out tens of thousands of tiny fish for three days in the sun, which causes sufficient decomposition for them to be applied directly to the land.

Fujairah will never be a manufacturing centre but it is encouraging small-scale development of local resources. The bottling factory for mineral water is one example, and the Fujairah marble and tile factory in Dibba, owned by the ruler and just starting production is another. Fujairah possesses marble, limestone, gypsum, onyx, chromite, copper, sulphur

and asbestos, but the full commercial potential of these will not be known until Hunting Surveys finishes a basic study of Fujairah as part of an overall survey of UAE mineral resources.

Fujairah has escaped the wild construction boom - most buildings are single-storey and the new Hilton is only three floors high. The new hotel stands virtually empty most of the week, as does a Lebanese-managed motel up the coast. But they fill up at weekends as people living in Dubai and Sharjah drive east to get away from the desert-skyscraper landscape of the west. Plans for a tourist hotel and villa complex known as the Garden City project, which is still thought of locally as a viable possibility, seem unrealistic unless it is tailored to the weekend trade.

Only a few miles away in Khor Fakkan, part of Sharjah, which has a beautiful bay, holiday-type villas on the sea stand ominously empty.

Umm al Quwain

Umm al Quwain is tiny - a mere 300 square miles. Isolated at the end of a spit, its creek partially silted up, the town escaped the worst excesses of property development and speculation which struck elsewhere along the west coast. The Emirate is run by Sheikh Rashid, son of the Ruler Sheikh Ahmed bin Rashid al Mu'alla (who has been the Emir since 1929 but is effectively in retirement). The Emirate receives a 30 per cent share of Sharjah's petroleum income from Abu Musa. So far exploration for oil has been unsuccessful but Umm al Quwain recently discovered gas. Its 60m cubic feet per day output would not normally be enough for commercial exploitation, but it is negotiating with Dubai which wants to purchase the gas and pipe it to the Jebel Ali industrial complex as part of the feedstock for the aluminium works.

The major project in Umm al Quwain is the construction of the sea-wall and development and dredging of the harbour. The current £7.5m stage of creek development is being carried out by Lilley International, which is completing the wharfage and dredging the harbour to five metres, which will permit berthing of the largest dhows and small cargo vessels. The other important infrastructural project is a £15m turnkey power station with three gas turbines producing 30 MW of electricity and 3m gallons a day of water from desalination. A hospital and government building are planned. Sheikh Rashid has ordered a six-storey complex of shops, offices and flats and the Ruler (his father) is pursuing plans to build a £8m asbestos cement factory.

Ajman

Ajman, just 10 minutes drive from Sharjah, has the distinction of its Emir being the world's longest established ruler. Sheikh Rashid bin Humayd al Nu'aymi took power in 1928, and although his son, Sheikh Humayd, conducts most affairs of State, this white-bearded swashbuckling figure, who never moves about unarmed

and regales visitors with splendid gory tales of the not so distant past, remains titular head of the Emirate.

His son, Sheikh Humayd, however, has come fully to terms with the modern era and with Ajman's position as the smallest, poorest, oil deficient Emirate. Ajman has about 10,000 inhabitants, including the people of Manama (on the central Sharjah-Fujairah border) and Masfut (30 miles south west of Fujairah town) and just 100 sq miles of territory. Sheikh Humayd is totally committed to federalism and does not regard Ajman as an independent entity.

Ajman's unpublished budget is probably about Dh 250m. It receives 5 per cent of Sharjah's Abu Musa oil receipts, while the rest of its revenue comes from federal funds and allocations given personally by Sheikh Zaid of Abu Dhabi. It is almost entirely a service economy, though there is some dhow building associated with the small fishing community, and the 300 people of Masfut have sufficient water from wells for virtually subsistent agriculture. There is also a mineral water bottling plant called Gulfa Water at Masfut, which started in 1976, and a quarry for marble.

One thousand Ajmanis are employed in some capacity by the Government, including those working for Ajman Heavy Industries, which owns the dry dock with Mitsui Ocean Engineering Development company. The Japanese company owns 20 per cent of the project, which started work in 1976 and is considered the blue chip of Ajman development. The creek is now in the fourth stage of a Dh 32m dredging and development programme being done by Lilley International. By the end of 1978 the creek will take vessels of 2,000 tons (with 5,000 tonnes at high tide). Industrial hopes include proposals for paper and cement factories, projects in which the Ajman Government intends to take a minority shareholding. A realistic note was struck with the recent abandonment of plans for a 400,000 tons p.a. fishmeal plant. Office and apartment blocks are under construction, though not so many as to cause major financial difficulties if they are not filled.

The Government is now preparing itself to relaunch (under another name) its bank, the Ajman Arab Bank, which went under last year with Dh 70m outstanding. To exercise this ghost of the proposed new bank is intended to have a fresh title, and new participants, including the governments of Libya, Algeria and Kuwait, as well as the National Bank of Kuwait and UAE National Bank.

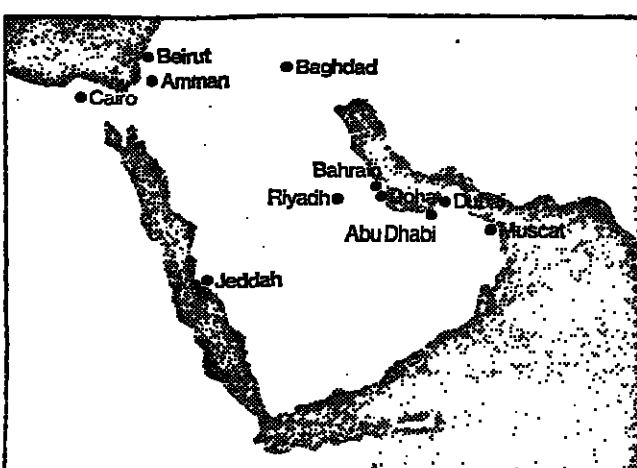
Ajman has borrowed twice on the European commercial market taking a total of \$7m in loans arranged by Morgan Grenfell for port development and \$5m in a single loan agreed last month from Grindlay's Bank.

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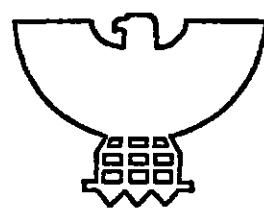
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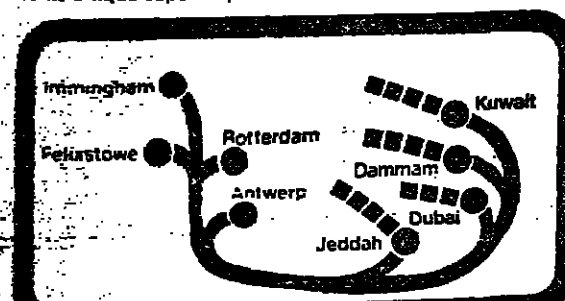
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UNITED ARAB EMIRATES XVI

BANKING

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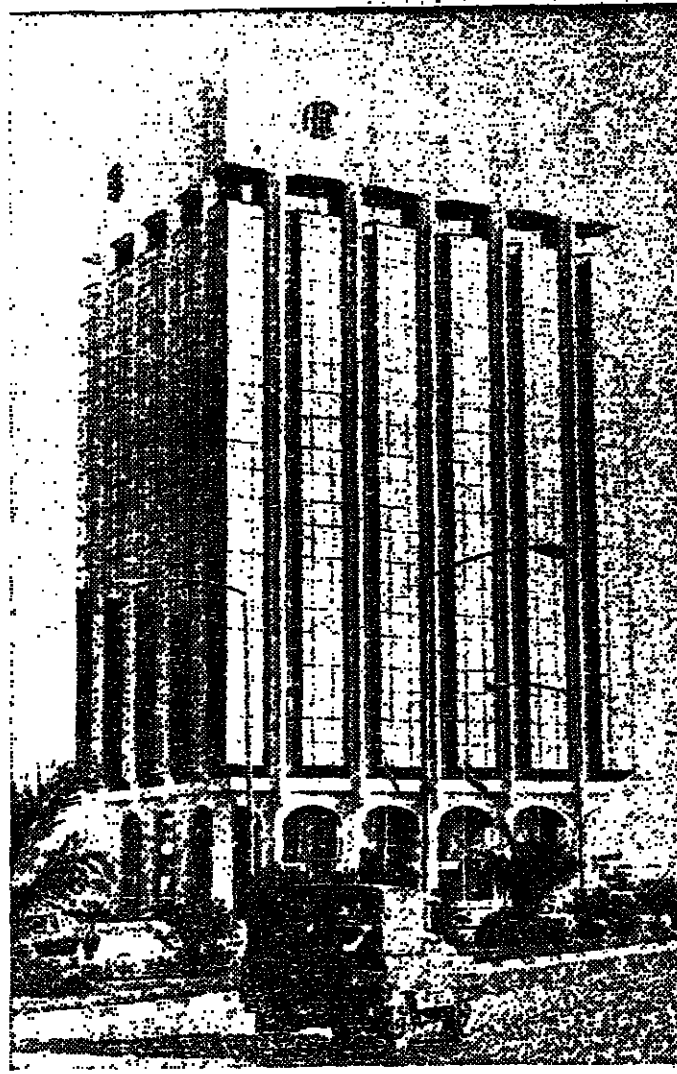
THE FIRST half of 1978 has seen few excitements on the UAE banking scene and for this most of the banks, and the UAE Currency Board, are profoundly thankful. Last year, with the May Currency Board crisis as the climax, was as action-packed as any central monetary authority or banking community could want. There is only one unpleasant spectre and that is the extent to which some local contractors are indebted to local banks owing to the failure of their clients to pay up.

At present the banks are pursuing a policy of masterly inactivity—not bankrupting contractors who owe them money in order not to set off a chain reaction of bankruptcies—which they hope will see them through.

Bankers in the UAE think it highly unlikely that the Federation will be able to boast a central bank by the end of this year. The final draft of the proposed Central Bank law is yet to be considered and approved by all the Rulers. It contains a number of provisions that some of them will find hard to swallow. It is accepted among UAE bankers that a Central Bank is needed as much for public standing outside the UAE as for internal morale.

The main fear among the Emirates is that a strong Central Bank, acting as economic advisor to a federal Government, would reduce their economic autonomy. It is awareness of this feeling in the Emirates (particularly Dubai) that makes bankers so pessimistic about the prospects for a strong Central Bank, or indeed, any Central Bank at all.

The focal point of fears by individual emirates of a Central Bank is article 41 of the draft law, which concerns the relationship of the proposed Central Bank to the Emirate local governments. One provision of this article deals with the securing of foreign exchange from the Emirates to support the dirham. Virtually the only true source of foreign exchange for the individual Emirates is their oil revenue, and only three Emirates are oil exporters, Abu



The Bank of Credit and Commerce building, Abu Dhabi, was designed by Fitzroy Robinson and Partners and built by Bernard Sunley, at a cost of £4.5m. It was opened in February, 1978.

Dhabi to the tune of \$7.6bn last year. Dubai with \$1.4bn and Sharjah with about \$30m. The possibility of having to give up a stipulated proportion of their oil revenues is not popular with them.

The run on the dirham in early 1977 was exacerbated by Abu Dhabi and Dubai's unwillingness to place foreign currency with the Currency Board.

Another aspect of the Currency Board's role that has to be reassessed before its transformation into a Central Bank, is its "development" activities which, before they ended last year, occasionally made it unpopular with Abu Dhabi's. In the past the Currency Board had provided substantial funds (from those wealthier Emirates) to certain of the poorer Emirates, and placed funds with some banks in order to provide finance for housing and other infrastructure development. The loans, particularly to the Emirate governments were long term. But the Currency Board's own funds (principally from the Abu Dhabi Government and its investment authority) were short-term funds—in months.

While awaiting its transformation the UAE (Currency Board) has considerably curtailed some of its activities though quietly expanding its staff and recruiting people with a wider range of skills. During 1977 the balance sheet totals of the Currency Board were virtually halved, from \$2.8bn at the end of 1976 to \$1.5bn at the end of last year. The Currency Board has got rid of \$18m worth of investments (unspecified) which have been sold to the Abu Dhabi Investment Authority.

Liabilities

The main change on the liabilities side has been the reduction in demand deposits—again mostly Abu Dhabi Government money—and time deposits. Total deposits at the end of 1976 had been just under \$2bn and at the end of 1977 stood at \$87m. Foreign currency liabilities during the first five months of last year had increased substantially and these, presumably, were dollars to the Currency Board in exchange for dirhams under the swap arrangements.

However, at the end of 1977, foreign currency liabilities were \$1bn less than at the end of 1976, in spite of the increased requirements from local banks. On the assets side the currency Board has substantially reduced its foreign exchange and gold holdings. Deposit and current accounts have, on the other hand, increased as the Currency Board required increased deposits from the commercial banks in the course of 1977 and resumed its activities as lender of last resort.

The main measures introduced by the Currency Board in the course of 1977 in order to regulate the banking scene were:

A moratorium on the establishment of new banks or new bank branches; new branches could only be opened if other branches were closed; Reserve requirements in dirhams were raised from 5 to 7.5 per cent and from 1 to 5 per cent on foreign currency (the dirham requirement was eased

slightly early in 1978 as merchants panicked over the "recession").

An advance to deposit ceiling of 100 per cent was recommended.

Foreign banks were requested to establish a capital base in the UAE and local banks were asked to keep their capital account at no less than 1:15 of their assets. Audited statements were to be presented more promptly and accurately.

The Currency Board, under its new managing director Abdul-Malik al Hamar, is attempting to get banks to comply with these principles by persuasion rather than dictat. "We don't want to be aggressive," says al Hamar, "we want to restore normality and compliance with Currency Board regulations." The Currency Board is treating each of the 51 operating banks on an individual basis, and some have asked for an extension of the time needed to comply with the regulations. The capital/liquidity ratio could have posed a problem to some of the locally incorporated banks, who would have to raise money from the shareholders, as could the credit ratios—many of them are heavily invested in long-term property leasing, so cannot easily reduce their credit ratios.

As the Currency Board, with the assistance of two IMF advisors, has been preparing to become a central bank, the National Banks of Abu Dhabi and Dubai have effectively been acting as Government bankers in their respective Emirates. Out of the 51 banks in operation in the UAE, these two, with a few others, dominate the banking scene. According to Currency Board figures at the end of November, 1977 (the latest published), when only 49 banks were in business, only two banks had assets of over \$500m. A further six banks have assets of over \$200m but less than \$500m; 15 banks have assets in the \$98m to \$30m category and nine banks have assets of less than \$12m.

The picture is not very different on the deposit side of the book. Two banks account for 42.8 per cent of all deposits, a further three account for another fifth and 17 banks share less than 2 per cent of all deposits. Total deposits at the end of November, 1977 were \$4.9bn.

The expansion of credit to the private sector in the UAE was sharply curtailed in the second half of 1977. Overall the total lent to the private sector stood at \$4.6bn, an increase of 56 per cent over the previous year (compared to a rise of 84 per cent in 1976 over 1975), but the increase in the second half was only 14 per cent. Almost two-thirds of bank credit to residents was to residents of Dubai and the Dubai banks accounted for the larger part of the increase in lending.

Dubai's main preoccupation is trade; almost half of all the borrowings by Dubai residents are trade related. Even their cement imports are more likely to be for resale rather than use. In contrast, Abu Dhabi residents borrow mostly to finance construction: at the end of September last year nearly 45 per cent of all borrowings from Abu Dhabi based banks were for construction purposes, 36 per cent for the construction

of buildings. Trade borrowings placed for the Abu Dhabi Gas Liquefaction Company accounted for only about a third of the total lent in Abu Dhabi. The Currency Board is keen and construction for barely to see more merchant and over one-fifth of the total lent investment banks in the UAE. (And yet, physically, Emirates (but is duty cautious than Emirates seem to be about modification) in order to building as many shopping and in the depth of the UAE apartment, office blocks as each financial community. The desire and need to add to the skills of the local banking fraternity was Sharjah.)

Borrowing to finance building one of the reasons cited for the accounted for about 28 per cent of the total lent in Abu Dhabi. The Currency Board is keen and construction for barely to see more merchant and over one-fifth of the total lent investment banks in the UAE. (And yet, physically, Emirates (but is duty cautious than Emirates seem to be about modification) in order to building as many shopping and in the depth of the UAE apartment, office blocks as each financial community. The desire and need to add to the skills of the local banking fraternity was Sharjah.)

Growing

In Abu Dhabi, the National Bank of Abu Dhabi's investment department and the Abu Dhabi Investment Company are both growing rapidly. They are competitors in spite of common shareholdings, the Abu Dhabi Investment Authority (the body responsible for investing Abu Dhabi's surplus) owns 66 2/3 per cent of the National Bank, per cent of the National Bank, of Abu Dhabi, and ADIA and NBAD have respectively 60 and 10 per cent of ADIC. The General Abu Dhabi public holds the remainder of the shares in both ADIC and NBAD. Although they have not been operating for very long, and the NBAD's investment department is still adding to its staff and capability, both have already been involved in a number of local, regional and international borrowings.

There are a number of loans in which they have acted as co-managers—for the Republic of Venezuela (\$350m), for Emirate, the local telecommunications authority (\$100m) and both are currently working on the \$50m rather more difficult

Even if no Central Bank emerges from the body of the Currency Board this year, UAE bankers, like their counterparts elsewhere in the Gulf, will continue to expand their business—but on much more sober lines than in the past.

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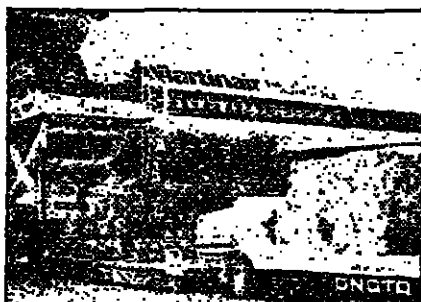
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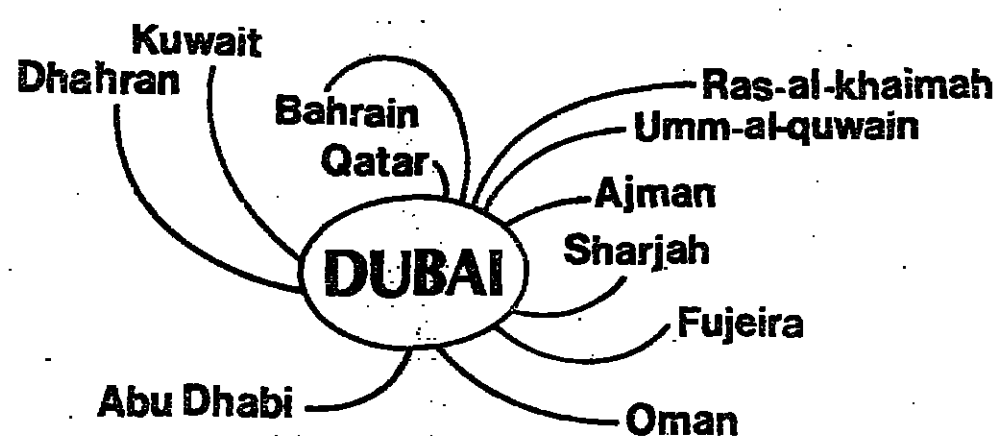
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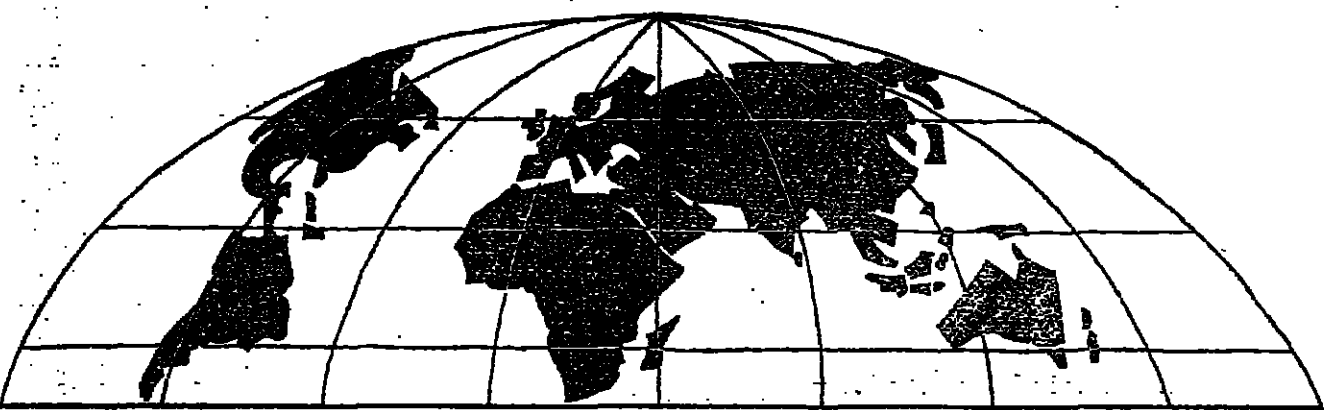
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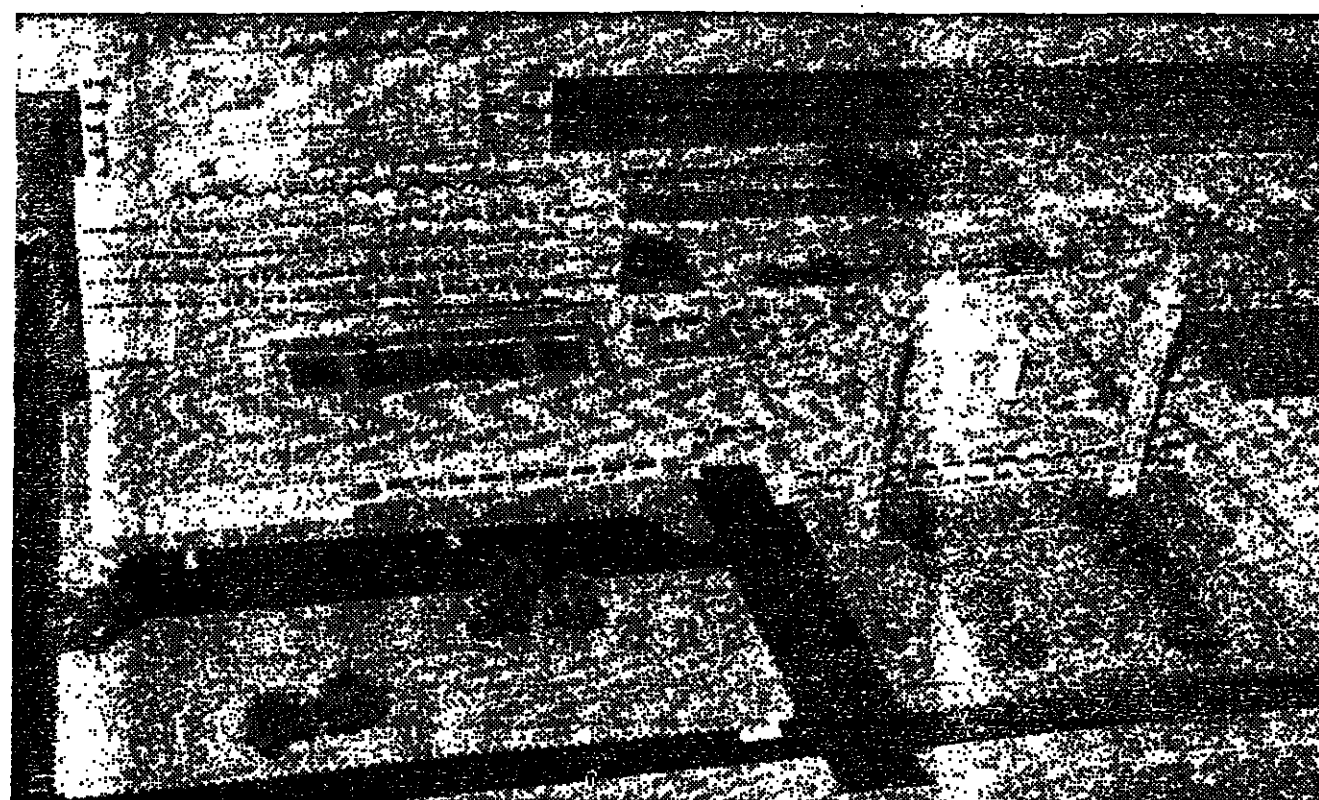
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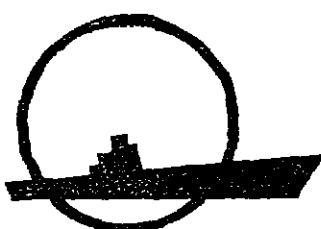
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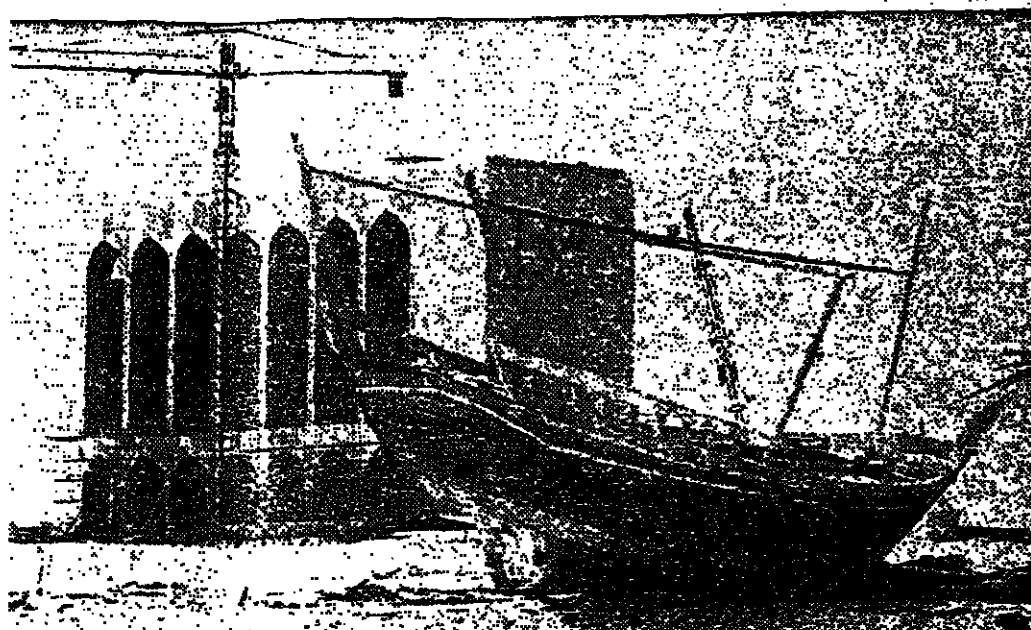
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BORROWING

A complex picture



The new headquarters building for the UAE Currency Board which is being built by Costain International and is due for completion in September.

THE MOST frequent visitor to the international capital markets from the UAE has traditionally been the ruler of Dubai, Shaikh Rashid. In 1976 and 1977, he sought funds in the Euromarkets for one ambitious development project after another.

The picture these days is far more complex. The range of borrowers from the UAE has increased. The smaller Emirates and the richest of all, Abu Dhabi, have begun to tap the markets. The private sector has overcome initial doubts about borrowing and started to resort to Eurofinancings. At the same time, however, direct borrowings by the rulers of the Emirates in their own names has tapered off, as international bankers have become more conscious of the political differences that still linger among the Emirates, such as the row over the amalgamation of the defence forces, and the failure to push ahead with converting the Currency Board into fully fledged central bank.

These uncertainties are clouding the climate for borrowers from the Emirates, especially the smaller ones. Abu Dhabi clearly retains the banking community's confidence, and by the same token a federal body like Emirtel — the telecommunications company — is seen as an excellent risk because it has the full backing of Abu Dhabi. When Emirtel — 60 per cent UAE Government and 40 per cent Cable and Wireless and LAL — was introduced into the Euromarkets last year with a loan for \$100m, it was the Abu Dhabi Investment Company (60 per cent owned by the Abu Dhabi Investment Authority) that acted as guarantor. For its recent second borrowing of \$100m, Emirtel was sufficiently well-known and respected to do without a guarantee, and the rate it paid — 1 per cent above Libor for two years and 1 per cent for six years, against 1 1/2 per cent over

seven years previously — did not suffer significantly.

Abu Dhabi itself has just made its long-awaited debut in the Euromarkets, with the announcement of a \$50m credit for the Abu Dhabi Gas Liquefaction Company over eight years on a split spread starting at 1 1/2 per cent. Dubai, in the personage of Shaikh Rashid, seems to be opting out of direct borrowings at present. Last year, the ruler took four major loans in quick succession. \$225m, \$230m, \$150m and \$200m. The first two — both over six years at 1 1/2 per cent above Libor — were for the aluminium smelter and the gas gathering and processing complex respectively. Of the latter two — announced in the space of a week in July — one was a general purpose loan and the other for Dubai Electricity, and both were over three years, raising the question in some bankers' minds that perhaps Shaikh Rashid was having cash-flow problems. Others, however, considered that it was simply a case of Rashid seeing the opportunity to get some cheap shorter-term finance to fulfil distinct cash-flow requirements.

Servicing

Whatever the reasons, last year's borrowing added a hefty chunk on to Dubai's total debt and its debt servicing needs. Even before the \$150m and \$200m deals, debt servicing was reliably projected to rise to \$280m in 1979 and \$273m in 1980. But adequate financial information is hard to come by. Several major banks refuse to lend to Dubai for that reason; others by now must be reaching their limits on Dubai.

Thus, if Dubai does need extra finance from the Euromarkets for the dry dock and

aluminium projects, as seems possible because of cost overruns, the Ruler might find the welcome less warm than previously, and this will show in the rate he has to pay. He might get round this partly by using a surrogate borrower.

Significantly, imports of alumina for the aluminium plant are being financed by a \$25m credit to the Dubai Aluminium Company (Dubai), which is 80 per cent-owned by the Dubai Government/Ruler. Significantly, too, banks which had previously been prominent in lending to the Ruler — notably Morgan Grenfell and Lloyds Bank International — were absent from this latest three-year deal, which formed the Allied Arab Bank's first lead management. Shaikh Rashid will probably get by, but more bankers are prepared to question the wisdom of some of his projects now than a year ago.

On Sharjah, banking opinion is much more clear-cut. "It's in deep trouble," said one major bank which refused to take part in the recent \$200m loan to Abu Dhabi. Another banker commented, "I doubt if you'd find a bank in the world willing to lend to the Ruler of Sharjah in his own name." But backed by Abu Dhabi, the loan drew a good response. The spread at 1 per cent was well below the 1 1/2 per cent Sharjah paid last year, but was generous for what is essentially an Abu Dhabi risk.

Borrowings by other Emirates' rulers have tended to be for specific projects or contracts. Ras al-Khaimah raised \$20m last autumn for oil exploration and setting up a lime kiln. Ajman raised \$4m and \$2m at the end of the year to assist the financing of contracts awarded

to F. J. C. Lilley (Marine). The fact that amounts of these sizes had to be syndicated at all says something about the way bankers regard the smaller Emirates and set their limits.

It is unlikely that these rulers could borrow at present in their own name on terms that would be acceptable to them. More corporate borrowers are likely to be seen, however, for specific projects. An example is the Union Cement Company's current operation for a joint amount of \$25m and KD11.7m, lead managed by the Industrial Bank of Kuwait and the Kuwait Foreign Trading, Contracting and Investment Company. UCC — some 80 per cent owned by Ras al-Khaimah Government/ruler — needs the money for phase two of its expansion which will take plant capacity up to 1m tons a year. The proliferation of projects in neighbouring Emirates or in States has not apparently affected the way the loan is regarded by banks, because UCC is generally regarded as a high quality producer. A borrowing by the company fell through last year at an advanced stage because it was to be guaranteed by the Currency Board and lawyers for the lender to the Ruler of Sharjah were not satisfied about the Board's legal authority for doing this. The new deal is not directly related to last year's abortive one. There is no formal guarantee this time, which helps explain the relatively high spread being paid on the dollar portion of 2 per cent over Libor.

A number of other borrowers — usually members of the ruling families or prominent merchants — have been using the Euromarkets to raise small amounts for their own private projects, normally in the real

estate field. An example of this was the \$17m raised for seven years at 2 per cent over Libor for Abdel-Jalil al-Fahim and Sons by Abu Dhabi Investment Company for the Holiday Inn project in the Emirates. Paralleling the emergence of new borrowers from the UAE has been the sudden rise to prominence in international lending of institutions owned by the UAE or Abu Dhabi Government. ADIC was set up only in February, 1977, but it has already made its mark on the market, leading-managing co-getting mandates for Arab managing and participating in borrowings. In the \$200m both Eurocredit and Eurobond Sharjah deal, it is notable that some of the borrowers as well as the lender ADIC, NBAD nor CIB spread as Mexico, Philippines were participants, even though and Hungary, as well as the loan was guaranteed by Abu Dhabi.

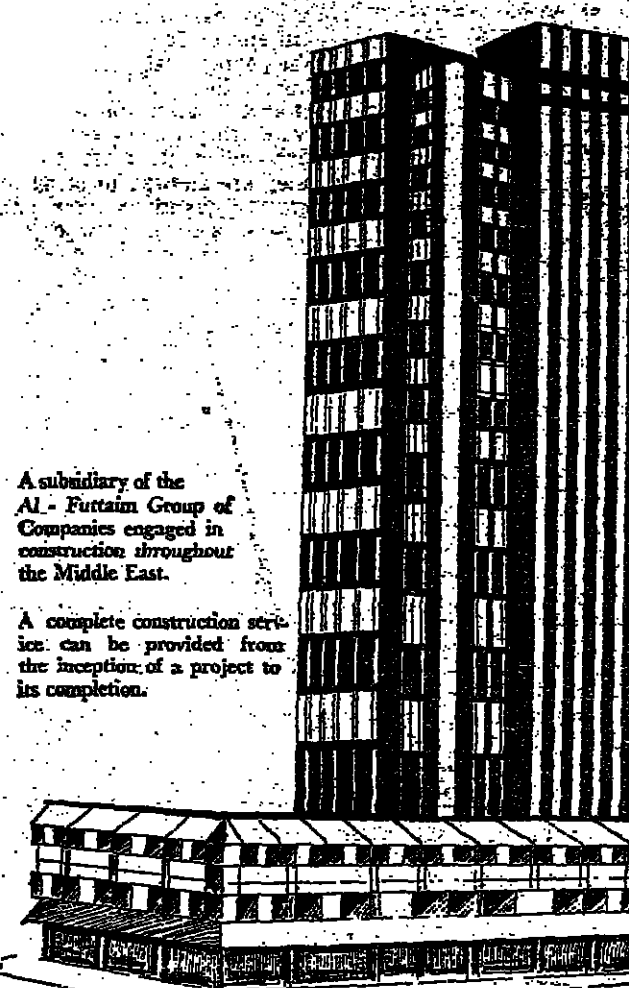
Whether these local Arab banks view Arab leading risks any differently from other international banks is a moot point, already made its mark on the market, leading-managing co-getting mandates for Arab managing and participating in borrowings. In the \$200m both Eurocredit and Eurobond Sharjah deal, it is notable that some of the borrowers as well as the lender ADIC, NBAD nor CIB spread as Mexico, Philippines were participants, even though and Hungary, as well as the loan was guaranteed by Abu Dhabi.

The advent of individual Emiratis will continue to And the Government — has also recently begun to bid aggressively for loan mandates, though often the two institutions end up in the same management group, as in the recent Emirtel, Abu Dhabi Gas Liquefaction deals. If two such banks were not enough for Abu Dhabi, it is also a shareholder, leading through the UAE Government, authority for a project in, say, the Bahrain-based Gulf International Bank, which in the last few months has become a much a talking point among U.S. and European bankers as bank with authority to control the other two local houses GIB and Emirtel. Foreign borrowings owned by seven Gulf governments including Saudi Arabia, Iraq and Kuwait, as well as the UAE.

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EXPATRIATES The good life

THE UAE has become a very comfortable place for the western expatriate to live, with all the advantages of living tax-free in the Arab world and very few of the disadvantages.

Those who were here before the boom might complain that things were better in the old days when the pace was slower, life tougher and people had more time for each other, but for the average expatriate who does not want to forfeit his cornflakes or roast beef when he goes abroad, life is pretty good.

Most expatriates — there are about 20,000 in all — come out on two-year contracts, and the fact that many decide to stay for a second term is not just due to their bank balance.

Ten years ago the majority of westerners were heads of companies running small offices but the cross section of society has broadened now, hastened by the construction boom which brought out expatriates from all walks of life. For many it is their first taste of life abroad and some find it difficult to take.

There are the coffee morning moaners who complain about their husband's hours and the cost of living, but one suspects they would probably moan wherever they were.

Working hours are long — it is a six day week and most men work at the very least an eight hour day. There are special frustrations for those who like to get things done in a hurry. In the summer temperatures are unpleasant with the heat building up from the end of April onwards to around 120 degrees Fahrenheit with 90 per cent humidity in June, July and August, cooling off again around October.

The heat is tiring, but with air conditioning in homes, offices and most cars it is bear-

able, and there are plenty of expatriates who ignore it and continue to play sports all the year round.

The most obvious reward for working in the UAE is money, with the average salary twice the UK equivalent but of course not taxed and with the added benefits of free housing, car, schooling and air fares provided.

Most companies give local leave in addition to annual leave, and a growing number of people are taking the opportunity to visit other countries, including Iran, the Far East and sub-continent.

While most people — at least if they are honest — will say they were initially drawn to the UAE by the salary, many will also add that the extra responsibility at an earlier age and the challenge of a competitive and stimulating business environment were other important factors.

The influx of foreigners in the past few years has been tremendous and the effects have not always been for the best. Five years ago UAE nationals were more accessible in both offices and homes. Now there are too many people, the place has grown too quickly and attitudes, too, have changed. Both for the young Arab, who can go out and buy a Trans Am at the age of 17, to the expatriate who can save more money in two years than he would earn in one year at home, it is a money-oriented society.

There is plenty to spend money on, with restaurants, thriving night life and expensive boutiques. Alcohol is available in hotels and, with a licence, at home. But the majority of expatriates come with a view to saving, either for their first mortgage or to buy a bigger home when they return home.

The average expatriate tends to lead an unreal life, barely touched by the Moslem culture around him. He meets very few Arabs and mixes in his own circle, probably with his own company. There is little interchange between the different cultures.

But those who do make the effort to penetrate the Arab circle find they make a friend for life and one who is likely to be as curious about them as they are about him. However, it is unlikely that many western males would enter the inner sanctum of an Arab's family life, or meet his wife.

For the expatriate wife, living in the UAE presents no particular difficulties. She can drive — and most families have a "wife's car" — she can shop in air-conditioned comfort, buying almost all the goods she could buy at home, she can work and move about in Western clothes, unmolested.

There are unpleasant occasions when she may be stared at by the numerous Asian immigrants, especially if she is alone in the souk or on the beach, but provided she is sensible she is unlikely to suffer anything worse than looks.

As elsewhere in the world, food is probably the biggest item on the family budget, and this has been hit by inflation and transport costs. The average family food bill probably comes to around \$600 a month, and more if they entertain a lot — and most people do. Until recently fresh meat and dairy produce was something of a luxury, but six months ago an enterprising English couple began weekly airlifts of fresh

THE MERCHANTS OF DUBAI

New markets for old

THERE ARE no published statistics about exactly how many watches per man, woman and child of Dubai nationality were imported by the merchants of Dubai last year, but a rough calculation based on 80 tons of watches and the average watch weighing 14 ozs, would suggest that 50 was about the right number. Re-running the figures for the total Dubai population of some 200,000, would give around ten watches per head, and similar calculations would show that Dubai imported four transistor radios per head, three cassette-sound recorders per head, and one television for every two people. Likewise the average adult female resident of Dubai in 1977 appears to have got through the better part of a gallon of perfume.

In colder economic terms Dubai's enormous sales of consumer goods mean that in recent years the State's imports have been running at well over twice the value of the imports of any other State in the lower Gulf, including Oman. Apart from Saudi Arabia, of course, only Kuwait among the Arabian Peninsula countries last year imported more than Dubai. Kuwait's imports ran at some \$4.8bn, against Dubai's \$3.3bn.

Part of the explanation of this extraordinary pattern of trade is that many of the goods imported by Dubai are sold in the Northern Emirates or Abu Dhabi. Many of the bigger merchants have agency agreements which take in not just their own Emirate but all of the UAE. For example, the Al Futaim enterprise, which markets Toyota, Honda, Hino, Chrysler, International Harvester, Toyo, General Tyres, National Panasonic, Sanyo, Toshiba, Seiko, ITT, part of the Philips range, and Timex, and probably counts as the biggest merchant group in the lower Gulf, has every one of its agencies on a UAE-wide basis.

More important for Dubai, though, is the re-export business, which over the past five or six years has undergone a significant change in shape. In the years up to the oil price explosion of 1973-74, the trade was based on the commercial re-export of goods in bulk by the merchants—partly legitimately and partly as contraband. The smuggling business involved the sale of cloth, medicines, and cigarettes in Iran and the sub-continent, but above all it concentrated on shipping gold bullion and gold watches to India. The trade reached its peak in 1970, when Dubai's gold imports totalled 225 tonnes, or about 20 per cent of new gold mined in the free world that year, but thereafter it declined rapidly under the impact of the soaring gold price and the more effective precautions being taken by the Indian coastguards. In June, 1973, imports dropped to zero, and since then the trade has never really recovered. Last year imports were 41 tonnes, and in the early months of this year it is known that there were several successful cargoes shipped to India—together with one or two going across the

land frontier in late 1977 and signs of a revival in textiles smuggling. The other half of Dubai's traditional re-export business—the legitimate trade built on the Dubai merchants' skill at finding more popular and cheaper goods to sell than wholesalers in neighbouring countries—has not declined in absolute terms but has been dwarfed by recent developments. Last year visible re-exports of this type ran to just under \$300m—of which nearly 90 per cent went to Iran, Saudi Arabia and Qatar.

What has changed so much since 1973 is that Dubai is now used as a shopping centre by hundreds of thousands of visitors and immigrants, which means that the bulk of the goods re-exported go out quite legitimately but unrecorded, on peoples' persons, in their suitcases or as hand baggage. There were always large numbers of people from Qatar (and Abu Dhabi) who want to shop in Dubai, but since the oil boom and the population explosion the invisible consumer re-export business has come to dominate the whole business scene in Dubai. One way or another it is reckoned that about three-quarters of the consumer goods imported by Dubai and sold over the counters of Dubai and Abu Dhabi find their way out again. Among the items mentioned above, the only partial exception to this rule is perfume, which, as anyone involved in the pharmaceuticals or beauty business in the area will testify, Arabian women consume in truly staggering quantities.

As far as Dubai's other major consumer imports are concerned, as soon as any economy in the Middle East or south Asia begins to close its doors to manufactured imports, it opens up a new market for Dubai. As an almost universal pattern, citizens of India, Pakistan and the poorer Arab countries working in the UAE buy the sophisticated Western consumer goods which they cannot get at home, but which in most countries they are allowed to bring in in small quantities for their "personal use" when they return home. Once through customs in his own country the returning worker sells his purchases at a black market price high enough for him to pay for his month's holiday out of the profit. Indeed the closing of an economy in the region not only opens the way for this sort of transaction by nationals already working abroad, it positively encourages its people to emigrate by providing them with a material incentive in addition to the higher wage rates available in the UAE.

The returning workers market is supplemented by business visitors and by Saudi retailers who come to Dubai to buy stocks to resell to pilgrims during the Haj—though most of the Saudis' purchases show up in the visible trade statistics already mentioned. It goes without saying that each one of these groups of buyers represents a

market for electronics goods and watches par excellence—these items being regarded as prestigious possessions in Third World countries. Anyone who has looked around the inside of airports in the Gulf when a PIA or Air India flight is due in will have noticed that almost every waiting passenger has a large and expensive TV or tape recorder with him.

However, Dubai's trade is suffering at least a temporary setback because of the ending of short stay visas by the Federal Government late last year. This has effectively ended most of the shopping expeditions from elsewhere in the region to Dubai, and reduced the number of businessmen making visits. In some quarters it is claimed that the new rules have cut Dubai's sales by about 20 per cent and maybe more.

Consequences

For the Dubai merchants, one of the consequences of this pattern of trade has been the need to be extremely internationally minded and to think through regional economic developments in remarkable depth. A hypothetical example of this was suggested recently by a marketing manager selling electronics goods for a Dubaiian enterprise. "Say that country 'X' is wanting to buy a French nuclear power station, then the more astute Dubaiian businessman will make a particular point of monitoring developments in the sale. In case the French succeed—as they have done in the past—in incorporating the sale of their own SECAM colour television system, as part of a package. If this happens it may be that the businessman should look into the possibility of his selling TV sets geared to the SECAM system in addition to the sets geared to PAL (the UK system) he sells already. If he decides in favour of the idea, then he will want to be arranging the appropriate agencies some years before the demand actually materialises."

Because of its cosmopolitan population combined with its 20 year tradition of trade and liberal government, Dubai is a very much more competitive market than Abu Dhabi. People are very price-conscious (partly no doubt because they are looking to maximise their profits on the resale), whereas in other Arabian Peninsula oil states consumers are surprisingly unprice-conscious and ill-informed on what qualities they should be looking for in the goods they buy. Products are much quicker to gain acceptance in the Dubai market, and so merchants who have a UAE-wide agencies will often introduce a new line in Dubai to test the market's response and the success of their own promotion before they try it in Abu Dhabi.

It follows that in Dubai goods

do not sell, as they do elsewhere in the Gulf, on the basis of their having a long-established reputation, of the sort which may buffer a brand against competition from superior and/or cheaper products, and make it a very long process for such products to break into the market. The reason is not that in Dubai the advertising used to introduce new products to consumers is of a higher standard than elsewhere—it is not, even though TV advertising is allowed for three minutes in the hour whereas it is banned altogether in Saudi Arabia. Nor is it that people in Dubai are very much more responsive to advertising. The explanation lies mainly in the very big turnover of population and visitors, which makes a reputation hard to establish in the first place.

Interestingly, in planning their advertising and promotions the Dubai merchant houses do not aim, as outsiders might imagine, at specific racial/cultural groups. In part this is because the media is not as much divided up according to consumer groups as it is in Western societies. There are also problems of a more or less technical nature, such as the impossibility so far of finding a Dubaiian girl prepared to model vacuum cleaners to enhance their appeal to Dubaiian ladies. But most important of all it is felt that it would be politically awkward to be seen to be aiming an advertising campaign overtly at a minority group. If there is any racial/cultural bias in Dubaiian advertising, it is towards the Dubaiians themselves, because it is felt that it is best to try to harmonise with the indigenous culture.

In no sense are advertising campaigns in Dubai sophisticated—nor are they in any Gulf country—because in recent years the market has expanded so fast that merchants have had little need to make their marketing competitive. From \$605m in 1973, Dubai's imports doubled in 1974, increased by 50 per cent in 1975, and increased by a third in both 1976 and 1977. The last of these years was one in which Dubai was felt to be going through something of a recession, which was most apparent in the property market. In recent months, however, the consensus has been that business is modestly on an upturn. The property crisis has eased, giving a good many businessmen better cash flows, while both the Abu Dhabi and Dubai governments are still spending at a high rate. As a result the merchants are more confident, and it seems that they are opening more letters of credit.

But the question has to be asked of what will happen to Dubai as a business centre in the more distant future—assuming that political stability is maintained?

At present the merchants' business in Dubai is predominantly a matter of importing, stocking and then wholesaling and/or retailing within Dubai and Abu Dhabi. A small volume of goods is smuggled still, which calls for specialist expertise, and larger volumes are re-exported visibly to neighbouring countries, which calls for a certain knowledge of local conditions in those markets. There are also just a few cases of merchants dealing at arms' length, buying, say, scrap iron in London and then reselling it directly to a buyer in Karachi without it ever touching Dubai. A few merchants have sold to Iraq and Oman on this principle, and it is known that the Union Bank of the Middle East, owned by Abdel-Wahab Galadari, has done some arms-length trade finance. But it is still true to say that examples of this type of trading are few and far between. Certainly there is none of the merchandising of the Hong Kong or London type, where merchant houses will buy and sell in the products in which they specialise, in effect matching markets with the best source of supply and using their names as a guarantee of the integrity of the products.

Expanding

However, there is a school of thought which argues that if Dubai is to continue to develop and prosper in future, it should be expanding into precisely these types of operations. It is suggested that the big Dubai merchant houses might one day turn into companies rather like, say, Jardine Matheson, or, on a rather more specialist plane, into trading businesses such as those associated with the names of Louis Dreyfus, Bunge, Ralli Brothers or Volkart Brothers. The first signs of such a development taking place would probably be the establishment of one of the big international houses in a partnership with one of the local Dubai houses—as Jardine Matheson has recently bought into one of the biggest Saudi merchant groups, albeit with different purposes in mind. The Government might help by cautiously encouraging the establishment when the time was ripe of trading associations and exchanges for different types of goods.

It goes without saying that developments of these sorts can only come slowly—Dubai already has a domestically orientated stock and commodity exchange and it is not very active. On the other hand the development of an international trading business as a diversification away from oil would probably take no longer than it will take Dubai's heavy industries to become viable—and it would certainly be more in tune with Dubaiian society.

Michael Field

EXPATRIATES

CONTINUED FROM PREVIOUS PAGE

food from the UK and prices have come down.

Shopping can be frustrating as occasionally a particular item or brand will run out completely, and this used to happen frequently when port congestion was at its height and goods lay ashore for months. Food may not always arrive in the quantities it should. Cereal may have gone stale in transhipment and flour and rice tend to breed weevils. One simply has to sift flour and look carefully in cereal packets.

Accommodation is one item of expenditure which rarely reaches the expatriate directly. Although company housing varies with status and the employee's generosity, most people are adequately housed. In Dubai the popular choice is a detached villa, a sprawling beach development of villas. Rents are high, running in the region of \$25,000 pa for a villa in Dubai—but this is the company's problem.

Schooling is by and large good but expensive, although here again it is likely to be the company which pays in one country or another. In Dubai there are expatriate schools in most languages, taking children up to the age of 11 and staffed by a mixture of expatriate contract staff and locally employed wives. The most recent build was the higher capital school to meet, charge a debenture (up to \$3,000) for each place, which can be sold when the child leaves. On top of this the fees are around \$350 a term.

Dubai is shortly to get its British-standard secondary school. To be called Dubai it will start operating in September with about 80

pupils and should move into permanent premises next January. It will complement the English primary schools in the Emirate and provide O level and eventually A level courses to the University of London standard.

With a six-day week, what to do on the Friday weekend becomes of major significance. Almost every sport is available, with expatriate cricket, football and rugby clubs, polo, golf, sailing, tennis and water sports. In recent years recreation has become quite organised, with established clubs for most sports, annual leagues and trophies as well as local sponsorship.

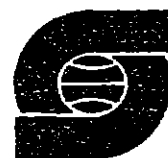
There are the big annual events, but it would be unfair to suggest that expatriates live a British Raj type of existence—they are too busy working for that. To compensate for that, the Wimbledon, Henley and Ascots there are home-made equivalents organised by bands of enthusiastic committee members. Principal of these is the Annual Tennis Dubai are its finals played at Open with the Embassy Court, the British Embassy, complete with Rugby Bands of the Army and massed bands, and the Raft Race, which is basically a fund raising day for the football club and consists of teams paddling round a specially devised course on a raft made of oil drums. Last year about 6,000 expatriates turned out to watch and cheer. Such events allow some relaxation in what is basically a hard-working environment. It is this sort of freedom which makes the UAE one of the pleasanter countries to live in.

Celia May

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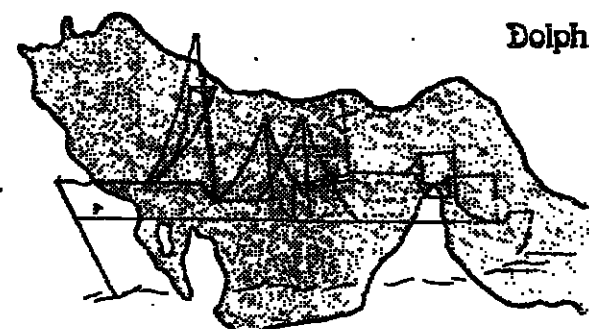
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people under 15 years old less than one third of the total. There are no accurate estimates of the sex ratio, but since most of the foreign labour force is single and male there may be a male female ratio of 70:30 or even higher.

One of the unknowns of the future is the point at which industrial and construction labour will begin to cost significantly more. Wages have remained low for years despite an extraordinary rise in the cost of living. Until now there has always been a substitute employee just down the scale as a

The task of building a balanced modern industrial society in UAE it seems would be impossible without major changes in attitudes to the labour force. Even when the local population acquires the skill and education to run the machine there won't be enough statistics for the job.

A balanced society requires integration of the labour force, politically, economically and socially. This would only be possible with a loss of identity which until now is quite unacceptable to the local population.

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TRADE

Declining surplus

The UAE's balance of payments has never been much of a topic for discussion in the Federation. It was a positive trade balance of \$5.7bn last year, about the same as in 1974, there would be nothing to discuss. However, figures newly collated and recently published by the UAE Currency Board show that the overall balance of payments surplus of \$2bn in 1978 has declined to \$378m for 1977.

As the UAE is a considerable oil exporter, producing about 6 per cent of OPEC's oil, increases in the per barrel price have compensated for the massive increase in imports since 1974, from \$1.7bn to \$3.5bn last year. Oil income in the same period has risen from \$2bn to \$9bn, thus producing the comfortable trade balance.

But fast increasing cash outflows on current account — "invisible" imports such as services, private sector capital transfers, remittances by the half million or so immigrants, etc. — brought the current account surplus to less than half the trade surplus in 1977, a figure of \$2.5bn and a drop of nearly 50 per cent. This is still a comfortable margin, but the trend is towards a reduced surplus, and this year's cut in Abu Dhabi's oil production could accentuate it.

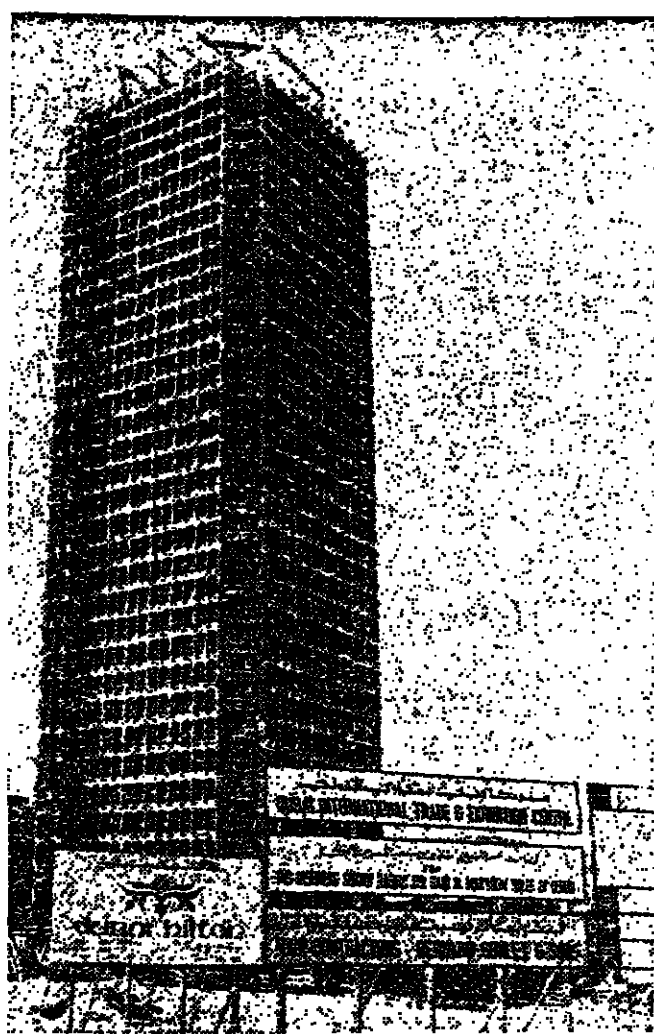
1977 was a year of unusual activity in any of the other foreign exchange consuming activities. Although imports were up to \$4.5bn from the \$3.5bn of 1976, a similar billion dollar increase was recorded in 1975 over 1974. (1974 itself, in import terms, was rather a depressed year as the UAE's ports were so congested that it took months to deliver cargoes).

Moreover the level of capital payments in 1977 (\$2.2bn) was not wholly exceptional; the figure was as high as \$1.6bn in 1974. Abu Dhabi is generous, and it is also a large-scale investor, both in the western world and in regional Arab organisations. While the current account balance indicates the cost in foreign exchange of maintaining an economy such as that of the UAE, the capital account shows the limited degree to which oil revenue surplus states can employ their funds at home, and reflects the aid payments which are to some extent incumbent upon such states.

Surplus

For the Emirate of Abu Dhabi itself, the balance of payments picture shows a comfortable surplus of around \$1.8bn for the first three quarters of last year. (Later figures for the Emirate were not available in time for inclusion in the Currency Board's latest quarterly report.) Even if Abu Dhabi's generous aid disbursements, which account for most of the money given or lent by the UAE, were subtracted, it would leave a balance of \$3bn or thereabouts over imports of around \$836m for the first three quarters of 1977. Abu Dhabi itself is only directly responsible for about a third of the UAE's total import bill.

The Abu Dhabi picture is distorted by the fact that an unquantified proportion of its imports come into the UAE via Dubai, the main port of the federation.



Any attempt to draw up a meaningful trade balance for Dubai is difficult because of the fact that many of its imports are for other Emirates and because part of its trade is unrecorded, while the absence of accurate data makes the compilation of a balance of payments table almost impossible.

The Dubai International Trade and Exhibition Centre, the tallest building in the Middle East, is being constructed by Bernard Sunley at a cost of £109m. The complex, which was designed by John R. Harris and Partners, includes a 352 bedroom hotel, exhibition hall and 500 apartments.

Year totalled about \$4.7bn. Virtually half of all the money borrowed in Dubai is used to finance trade in some form or other. This Abu Dhabi's surplus foreign exchange is percolating down to Dubai where it pays for the imports coming through Port Rashid. Dependence on Abu Dhabi as a source of foreign exchange applies to the other Emirates to a greater or lesser degree and is a key factor in their interdependence.

When work on Abu Dhabi's industrialisation project, at Ruwais gets seriously under way (albeit on a more limited scale than was originally planned), it is likely that most of the imports will go directly to it, thus cutting Dubai's role as the main port for the Emirates and possibly reducing the supply of foreign exchange from Abu Dhabi for the financing of imports through Dubai which are not directed towards Abu Dhabi.

As to the calculation of Dubai's payments situation, this is obscured by uncertainty about its invisible earnings from commerce, and about its invisible payments, though these must make up a fair proportion of the "Other current account" item in the UAE's balance of payments table, which amounts to \$3.2bn. The question of the Ruler of Dubai's commercial borrowing (debt servicing costs now amount to about 30 per cent of oil exports) is, from the point of view of lenders to Dubai, largely a question of setting the Ruler's debt service costs against his oil and other revenue, and this is dealt with fully in the article on Dubai. II

Partner

The UAE's most important trading partner is Japan, which buys 26 per cent of the Federation's oil, is a significant partner in the Abu Dhabi oil industry and supplies over a fifth of the Federation's imports. Japan's exports to Dubai alone were valued at \$654m at the end of 1977, while exports to the whole UAE were \$610m in 1976. The depreciation of the dollar during 1977, the currency in which oil is priced, and the steady rise in the yen contributed their mite to the erosion of the surplus.

The UK's share of the UAE market (that which is imported through Abu Dhabi and Dubai) has gradually shrunk since 1970, when it made up 28.5 per cent, to about 15 per cent in 1977. Naturally, of course, the value of British exports to the UAE has risen enormously, reaching \$455m in 1977, compared with \$22m in 1970. Britain is in a respectable second place among the UAE's suppliers, followed by the U.S. (with about 10 per cent of the market) and then Italy and France. Despite the coming on stream of North Sea oil British imports from the UAE rose from 200m in 1974 to \$250m in 1977.

D.T.

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UAE BALANCE OF PAYMENTS*

(Sm)

	1974	1975	1976	1977
Merchandise Trade				
Exports	+7,088.6	+6,902.8	+8,413.1	+9,155.9
Imports	-6,071.1	-5,823.9	-6,976.5	-7,669.0
Trade balance	+1,017.5	+1,078.9	+1,436.6	+1,486.9
Re-exports	+963.0	+899.7	+1,354.3	+1,422.2
Re-imports	-30.5	-79.1	-82.2	-64.7
Net re-exports	+440.7	+485.9	+645.4	+903.9
Total exports	+7,530.4	+7,368.8	+9,052.5	+10,059.8
Total imports	-6,071.1	-5,823.9	-6,976.5	-7,669.0
Trade balance	+1,459.3	+1,544.9	+2,076.0	+2,390.8
Other current account	-2,150.5	-1,731.7	-2,185.8	-3,219.3
Current account balance	+3,440.2	+2,912.6	+3,483.5	+2,607.2
Capital and official transfers				
Official grants, loans	-546.6	-886.0	-1,030.1	-1,046.6
Official borrowings	-191.5	+52.5	+204.1	+257.7
Official direct investment	-261.3	-61.3	-350.3	-103.1
Official direct participation	-52.1	-154.9	-248.5	-593.0
Official sector	-584.7	-299.4	-173.3	-128.8
Capital account balance	-1,637.3	-1,419.3	-1,196.1	-2,237.6
Overall surplus	2,002.8	1,493.3	2,287.4	377.8

* Dollar figures based on UAE Currency Board dirham estimates, November, 1977 Bulletin.
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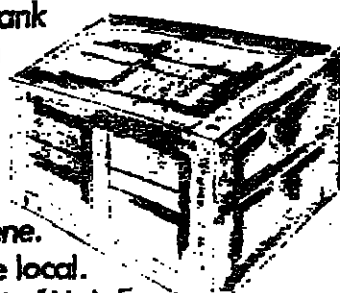
UNITED ARAB EMIRATES XXII

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IT IS not an uncommon sight to see a gleaming new Mercedes outside a simple house in a UAE village—with the owner's coat slung over it. While the UAE's wealth has percolated down in some form to the poorest citizen, it is going to be a few more years before many adjust to the new life. The complete social upheaval of the last ten years or so is something no nation could absorb without some painful readjustments. It is perhaps remarkable that the country has been able to absorb so many changes in such a short time.

UAE nationals receive free medicine, housing and education and if they feel they have a personal grievance they are always free to visit the Ruler at his daily majlis to air their complaints.

Generally it is the federal Ministry of Social Affairs which deals with welfare cases, making payments to certain categories of citizens, including widows, divorced or deserted women, orphans and illegitimate children. A family may receive up to DR 1,600 (\$400) a month in social security payments, and according to official statistics about three per cent of the population receive such allowances.

Much of the administration in the social services department, as in other government ministries, is undertaken by non-nationals because there are not enough locals who are able or willing to take such jobs. This, coupled with the large number of western expatriates who have come into the country, has created social difficulties for the poorer Arabs. Not only do they have to deal with a new way of life imported by the foreigners but they also have to turn to strangers for guidance.

In the last 10-15 years, new schools, roads, townships and hospitals have advanced into the traditional desert existence, forcing even the most confirmed bedouin to adopt new life styles. A major drive has been made to encourage the Bedouin tribesmen to give up their nomadic existence and settle in townships, giving the growing generation the benefits of stability, education and medical care.

The Federal budget last year allocated Dh 570m (\$144m) for housing, through the Ministry of Public Works, and the most concerted attempts at a rehousing policy have been made in Abu Dhabi and Al Ain. Poor families are not only rehoused but are provided with free services including water and electricity and financial help to buy furniture and other household goods.

While low income housing, usually in one or two-storey concrete blocks, is provided free for those in need, encouragement is also given for

self-help. Interest-free loans with long repayment terms are given to government employees to build their own homes, and land is also given for self-build schemes with few restrictions on site and style of house. In addition to Federal plans individual Emirates have their own plans for low income housing and also make periodic attempts to demolish shanty towns on the edge of towns and provide something more permanent than just corrugated iron and barasti.

Difficult

However, a house and cash are not going to turn a bedouin tribesman into a modern citizen overnight and careful help by social workers is needed to help families adjust. This can be difficult, as barriers of suspicion take a long time to break down and many families resent what they see as prying by outsiders, a problem made worse by the fact that many social workers are foreigners. There is another difficulty for social workers visiting these shanty towns: that of locating the right house, as there are no addresses, road layout or recognizable landmarks. The mass of barasti huts can contain any number of people and animals, and keeping a check on them is almost impossible.

Health visitors trying to keep in contact after a patient has been to a clinic or hospital

frequently encounter such difficulties. Even when they manage to locate the house they may well be refused entry by the suspicious family.

However, in general medical treatment in the UAE is one of the relative success stories of the country, and traditional fears are gradually being overcome as trust between doctor and patient is built up. About Dh 450m (\$87m) was allocated for health this year in the federal budget, and the eventual aim is to bring the ratio of doctors to patients to one to 1,000.

In Abu Dhabi there will be a total of 14 hospitals at the end of the year when two new 320-bed units open. Most are staffed by British and Asians as well as foreign Arab staff, although it is becoming more difficult to find suitable staff. Recently the Director of Overseas Health of a major hospital management company warned that if the present rate of hospital building in developing countries, especially the oil states, continued, in five years the entire spare resources of the western world would be exhausted. However, the UAE Health Minister Abdul Kalim Jaffar scotched this suggestion, commenting: "Working abroad has always appealed to doctors and nurses. We can offer better salaries, and promotion and specialisation are often quicker."

Certainly there is no lack of hospital expansion in the UAE. In Abu Dhabi itself a 510-bed hospital is under construction in Maqra, 40 km from Abu Dhabi. Work on the hospital, which will cost \$58m, started last October, and it should be finished by October, 1978. The majority of patients will come from 5,000 new villas—a township on the Abu Dhabi-Al Ain road as well as from Abu Dhabi National Oil Company's new offices nearby.

In Sharjah the 100-bed Al Qasim hospital, which opened over a year ago, has overcome the majority of its teething troubles, which stemmed mainly from overcrowding. Allied Medical Group, which manages it, is seeking compensation for the extra cost of dealing with two and a half times the number of outpatients planned for. A total of 130,000 were seen in the first year and it is now planned to extend the hospital with a further 20 beds.

Dubai retains control of its own medical facilities outside the federal network. Both hospitals, the Rashid and Al Maktoum, are in the process of being extended at a cost of over \$100m and a new 638-bed hospital is being built. A modern central services complex was finished this year, capable of catering for an expected population of 400,000 in 1980.

Celia May

EDUCATION

Heavy spending

THE UAE university at Al Ain, which opened last year, crowns an education system built from virtually nothing in less than 20 years. The university is now in open an engineering faculty which is an important step to keep pace with the growing technological needs of the country.

Education officials from the Minister downwards are proud of the university, which has meant that students now no longer have to go abroad for further education. When it opened last September 300 students were expected to enrol, but in fact 500 arrived on the first day. Many of them were girls who would almost certainly never have had the opportunity of continuing higher education abroad. In addition to giving them education the university has opened the door to emancipation.

However, a university is of little use unless it is supported by effective schooling lower down the scale, and the UAE is making a determined effort to raise standards all round.

An increasing slice of the budget is now being spent on education. In 1972 only Dh 82.5m was spent, while the current figure is Dh 550m. Development allocations have also risen dramatically, from Dh 14.2m in 1973 to Dh 308m in 1976. And this year the Ministry of Public Works set up a special committee to look for sites for 110 new schools, which it is planned to build at a cost of more than Dh 880m.

Indeed, for the construction industry, building schools is an important growth area, and there are often over 30 companies tendering for every new school.

There are now 183 schools in the UAE, the majority in major urban areas but increasingly in the more remote northern regions. Formal education has

been compulsory since 1971, although there are still youngsters between six and 12 who do not receive education. They are generally from more sparsely populated areas where there are no schools, and parents are often suspicious of boarding facilities. This is one reason why such determined attempts have been made to settle the bedouin. If families are still leading a nomadic existence there is small chance of getting their children into school.

Incentive

Cash grants of up to Dh 160 a month for a secondary school pupil give parents added incentive to send their children to school. However, there is no real system of inspection or enforcement, so if a father is determined to keep his child at home there is not much the authorities can do—if they ever find out in the first place.

Some older UAE nationals still prefer to bring their sons into the family business at 13, believing that he learns more in the world of commerce than from reading books. However, the total student population has more than quadrupled in the last seven years. Official figures show that 97,000 children are at schools, compared with 24,000 in 1970, and this does not include those at private schools. There are also 300 students studying abroad and 15,000 in adult teaching centres.

Schooling is provided in three stages: primary, for children from six to 12; preparatory from 12 to 15; and secondary from 15 to 18. Primary education is compulsory and the teaching of English as a second language begins in the third year when pupils are aged nine.

There are now two primary school teaching training colleges in Dubai and Sharjah, and

Dubai also has a commercial and industrial college, while an agricultural institute has been established in Ras al Khaimah.

An Ain University, which has a curriculum based on the American college system, should help to give nationals the necessary skills to run their increasingly technical country, but it will be necessary to send students abroad for further education for many more years yet. However, encouraging youngsters to take the right sort of subjects and then seeing them through to graduation is vital if the country is ever to reap the rewards of its investment. Engineering, medicine and commercial studies are the most widely read subjects, and in addition to undergraduates studying abroad there is a continual flow of working professionals to Europe and the U.S. for specialist courses.

Dubai police force is a good example of this trend. Large numbers of local officers have studied at Hendon College in the UK and specialists in the criminal investigation and

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HOUSING

Property boom collapses

THE UAE's feverish property boom is over. There is now overcapacity in some sectors of the market, rents have begun to fall and the tenant is at last getting a better deal.

The effects are most obvious in Sharjah, where there is an almost embarrassing number of empty buildings, but Abu Dhabi has been affected and so, to a slightly lesser extent, has Dubai. Yet in all three centres building work on apartment buildings and offices is going ahead, putting more and more property on to the market.

Easily available credit, spare cash and the self-generating effects of a boom led to fantastic growth of property building—in the years following the 1973-74 oil price rise. It was not difficult for many UAE nationals to obtain title to some land and to get a bank loan to build on it. The result was that last year an unfurnished villa in Jumeirah, the most fashionable suburb of Dubai, could cost up to Dh 140,000 (\$33,000) a year, while a flat in Abu Dhabi could cost around Dh 80,000 (\$20,000).

What is more landlords would provide nothing, often not even air conditioning units, and they would also demand rent in advance. It was not unknown for companies to pay five years rent in advance, although it was more usually two years. Moreover if the ceiling fell in or rain gushed through the roof during the winter the landlord would be likely as not say it was the tenants' problem. Most companies had to foot the bill for interior decorating and all other extras.

The boom collapsed last summer partly because it was gradually realised that the market was becoming oversupplied and partly because the credit restrictions imposed by the UAE Currency Board last May sharply curbed economic growth. With buildings still coming on to the market rents stabilised and in some cases dropped, so that landlords who had hoped to make a fast return on their investment were disillusioned. Because of the oversupply of property landlords realised that they would have to provide maintenance and services if they were to keep their tenants from moving out to more desirable property.

The result is that the more recently completed buildings are of a better standard, while the older ones are in many cases being upgraded. The tenant may not in every case be carrying a lower rent but he is getting more for his money, and



New towers blocks on Zayed the Second Street in Abu Dhabi dwarf immigrant dwellings.

the landlord is making a smaller profit (and he cannot usually obtain rent in advance). Property is being advertised for the first time and may even be let on a daily basis. A demand has arisen not just for small-time maintenance men and jobbing builders but for professional advisers on property letting and servicing. The British company Cluttons has a growing business both in Dubai and Abu Dhabi in surveying, valuing and advising companies on finding accommodation for their staff, and claims to have introduced to the UAE the concept of the service charge in blocks of apartments.

Both in Dubai and Abu Dhabi supply is still tight at the top end of the market—the villas in Jumeirah at Dubai, for example—and as European expatriates upgrade their accommodation so Asian and other expatriates move into the less lavish houses and flats which they have vacated. Villas in Jumeirah are still going for more than Dh 100,000 a year in some cases, but the greatest demand is in the Dh 80,000 to Dh 90,000 bracket. Two bedroomed flats in Deira can be rented for about Dh 50,000, but there has been a tendency to move away from the city centre, which is beginning to suffer the western malaise of parking problems and traffic jams. Both in Abu Dhabi and Dubai new accommodation is still being completed or under construction, but provided it is of sufficient quality it should even-

tually be occupied. There are forced landlords to reduce rents for Government employees by one fifth, imposing a Dh 50,000 (\$12,000) maximum on the Government's total housing bill was Dh 51m (\$12.5m). Their action has had some effect on the rest of the market but not as much as might have been expected.

In Abu Dhabi the arrival of numerous Frenchmen to work on the CFP contract for the development of the Upper Zakum oilfield, the completion in the near future of two new hospitals and the growth in population associated with the developments at Ruwais (even though this has been sealed down) should keep demand reasonably steady.

Expansion

In Dubai some construction projects are running down—notably the dry dock and the Port Rashid extension—but there is considerable expansion at Jebel Ali and elsewhere in the construction sector, while the management of projects now under construction will create a demand on accommodation just as it is being vacated by people connected with construction.

Apart from the relative drop in demand there have been specific moves to reduce rents both in Abu Dhabi and Dubai. In Abu Dhabi, the Government

may fall there are still people who are nervous to move from Dubai to Sharjah. Last year the Emirate suffered regular power cuts, leaving homes without air conditioning for up to eight miserable sweaty hours a day. It is something people do not easily forget when temperatures peak at 120°F in the summer.

However, Sharjah is a business centre in its own right, and many people prefer its atmosphere to that of Dubai, which is busier and more developed. There are also those for whom price is the major criterion who are forced to put up with the twin agonies of power cuts and the highly dangerous Dubai-Sharjah Road.

A glance up at the curtain-lax windows in many of the new blocks of flats which have been built in Sharjah in the last 12 months is a reminder of the embarrassments some landlords are facing with their bank managers.

Despite the wealth of the UAE there are still numerous

shanty towns, basically occupied by Asian manual workers and poor foreign Arabs. Their presence embarrasses governments and there have been attempts to clear them and provide low cost housing, especially in Sharjah and Abu Dhabi. Thousands of low cost homes have been built and given away to UAE nationals who are also given furniture, free electricity and free water. Other local nationals are given plots of land to build their own houses.

Budget

The Ministry of Public Works announced a budget of Dh 577m for housing this year, considerably more than the Dh 325m earmarked for 1976 when a target of 2,700 homes was set.

Individual Emirates also take some responsibility for building low cost homes. Abu Dhabi, for instance, budgeted a total of Dh 111m in 1975 compared with Dh 51.4m the year before. Even before oil prices were raised Abu Dhabi was spending 8 per cent of its budget on housing.

This has now fallen in proportion to income, partly because housing is now shared between local and federal government. While announcements are made regularly about the number of homes to be built in any year it is difficult to check on whether the target is actually reached, but it is probably only in Abu Dhabi, where the money has been regularly available, that projected figures have been attained. A scheme is underway in Abu Dhabi and Al Ain to build 5,000 homes while Sharjah's plans to build several thousand low cost homes for teachers foundered through lack of funds.

The problem of the shanty towns and labourers' camps is a thorny one since in general they are not occupied by nationals. However, as a source of disease and threat of fire such barracks townships present an obvious hazard, but so far there has been little real attempt to do anything about them.

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EDUCATION

CONTINUED FROM PREVIOUS PAGE

drugs department frequently attend courses in the UK.

All students studying overseas are sponsored by the Ministry of Education and given monthly grants, as well as reimbursement for fees, books and clothing expenses.

For older citizens who missed out on education when they were young, there is increasing opportunity for adult education. Classes for citizens unable to read and write are held regularly, and there are now over 100 centres attended by over 10,000 people.

The British Council, which has branches in both Abu Dhabi, and Dubai, plays an important role here in teaching English to adults, foreigners and Arabs alike. The classes are extremely popular, so much so that the British Council in Dubai decided to close the hall to public functions such as locally produced amateur dramatics in order to give more time for its prime role of teaching.

The majority of teachers in local schools are foreign and as yet there are few who are UAE citizens. This will change as

their own teacher training colleges and those abroad turn out more teachers. Federal schools are still overcrowded and tend towards a traditional approach to learning. Problems are further encountered by the multilingual nature of UAE society and language problems can arise. Arabic is the first language, but not all school children are Arabs by birth, so they have to master the language before teaching can begin. However, as so often happens in a developing country, the children rapidly become better educated than their parents. It is not uncommon in shops to see a youngster translating English signs for his mother.

Languages

Language difficulties have prompted the opening of private schools teaching in a variety of languages, including Urdu, English, German, French, etc. Most nationalities have established their own schools, but in general fees are high, and particularly in the case of Pakistan and Indian schools, pressure for places results in overcrowding and fierce competition. Private schools attract local pupils as well as foreigners. Dubai has a very successful bilingual Arabic and English school which takes all nationalities and follows an English system. The child spends part of the day learning in one language and part in the other—an experiment which seems to work very well.

Dubai recently announced that it will open a new international school based on the British education system and taking children up to "O" and ultimately "A" level. It will start with temporary classrooms and approximately 80 children, but by January should move into a new purpose-built complex. It will be the first time in Dubai that a school has offered a totally British style of education for children above 11. Annual fee, of Dh7,000 and a debenture of Dh20,000—however, that private education is costly.

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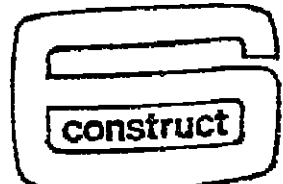
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LAST MONTH the biggest ship ever to dock at Dubai's Port Rashid, the 37,404-ton O-aka-registered Sun Dragon, came in bearing 44,000 tons of bagged cement. Dubai bankers have been reporting a recurrence of what has been called the "Dubai disease" whose primary symptom is a rush by every second souk trader to open a letter of credit in favour of some far-flung cement supplier.

Though this raises memories of the speculative over-ordering of cement which ended in a crash less than two years ago, the fact is that—despite what social gossip would have one believe—there is still a construction boom in the UAE. Private sector building is rapidly dying down after last year's recession, but both Dubai and Abu Dhabi are likely to spend record amounts on development this year, while the implementation of the federal budget is constantly rising. The total value of firm contracts in the northern Emirates alone is more than \$3.6bn, and Abu Dhabi is proposing to spend nearly \$2bn on development during the next three years.

Nevertheless, development spending is likely to peak during the next two years and decline steeply thereafter. Few new contracts are being let, projects are reaching completion, there are few major infrastructure improvements envisaged for the future and governments are finding their expenditure is creeping up inexorably on their revenues.

Contrast

As in other fields of business activity in the UAE there is a sharp contrast between practices in Abu Dhabi and Dubai, while the other Emirates are less easy to categorise. At one time during the Gulf boom it seemed as though Sharjah would assume a strong and separate character, but the boom collapsed before the Emirates could complete its developments, and Sharjah now is characterised by as many unfinished buildings as on a Hollywood film set.

Of the two major Emirates, Dubai's construction scene is probably the most active at present. The industrial zone and port at Jebel Ali appear to be going ahead according to the original mammoth plan, and Shaikh Rashid, the Ruler of Dubai, his close relations and other prominent businessmen are still interested in private sector property development. But the conditions under which contractors now have to operate in Dubai are gradually changing. There is a conspicuous lack of new projects of Jebel Ali size, or even of large-scale residential developments, and the bidding for the work available in Dubai has become more intense.

The authorities and private clients in Dubai used to follow the international FIDIC standard contract terms but this is now changing. Some of the terms of an internationally known FIDIC contract are being strengthened in order to protect the client because the client is tending to select the cheaper, but less experienced, contractors. The clients are demanding stiffer terms on performance bonds, for example, because they are choosing contractors whose lack of experience is quite likely to lead to problems, not least the underestimation of the costs and difficulties of construction in the Gulf. Dubai clients, as with others in Gulf states, are only slowly learning that, in construction terms at least, cost and competence are directly related.

At present bid bonds in

Dubai stand at 5 per cent of the contract value and performance bonds vary between 10-15 per cent, depending on the contractor. The size of current projects is causing problems for some contractors because of the commensurate size of the performance bonds that have to be raised. Different treatments of these bonds by accounting standards in various countries add to the complications. Fortunately, so far, no bond in Dubai has yet been called.

A noticeable contrast between the Abu Dhabi and Dubai construction markets is the relative absence of international contractors in Abu Dhabi, particularly British ones. Bernard Sunley is a prominent exception to the rule, but the other contractors are mostly well known regional firms or local joint ventures. Abu Dhabi is considered to be a more difficult market in both the private and the public sectors than Dubai. Dubai has always had a more open approach to commercial matters and has not been so protective towards its own nationals.

In Abu Dhabi, for example, foreign contractors have to hire 60 per cent of their transport from locals. A noticeable feature of the Dubai construction scene is the dominance of the Halcrow civil engineering consultancy either as Sir William Halcrow and Partners or as Halcrow Middle East. Among other projects the consultancy is advising the Government of Dubai on two of its biggest projects, the 74-berth Jebel Ali port and the drydock yard.

The drydock construction contract (expected to cost about \$250m) is rapidly nearing completion according to the contractors, a joint venture of Halcrow and Taylor Woodrow International, and should be finished to plan in February, 1979. Visiting the site is a strange experience as one remembers that as yet there is no management to take over the spanking new yard with its bright yellow, polythene wrapped machinery; a slightly strange experience for the contractors also, not to have the client breathing down their necks asking when they will be off the site.

The port of Jebel Ali is also in a somewhat unreal situation. There has been talk of scaling down the project, but Shaikh Rashid still appears determined to stick to the original plan for 74 deep-water berths. The cost was originally estimated to be around \$400m but this is now being revised upwards. The plan is that the port will be used by the industry in its immediate hinterland, but so far the only industries definitely to set up at Jebel Ali include Dubai's aluminium smelter, the gas processing plant, a cable factory, an aluminium extrusions plant and a structural steel plant.

The gas plant is scheduled to be completed at the end of this year and its major customer for natural gas, the aluminium smelter, should be completed by autumn 1979. Most of the contractors for the aluminium plant are British, including British Smelters' Constructors for the design and building of the plant. Hawker Siddeley for the power supply and John Brown for turbines for the Weir Westgarth desalination plant. But as Abu Dhabi has found with its LNG plant on Das Island (and Qatar with its natural gas liquids plant at Umm Said) there are more problems in building process plant in the Gulf States than elsewhere in the industrialising world.

Most residents of the UAE believe that there will be a continuing demand for high-quality office and residential accommodation, so this area of construc-

tion activity is likely to keep ticking over. But many of the UAE's private clients are finding that they cannot fund their more ambitious projects and a number are raising syndicated loans. Shaikh Mohammed bin Khalifa al Maktoum, for example, is aiming to borrow \$18m for the Deira Bazaar shop and flat complex and Abdul Wahab Galadari \$50m for his Corniche project comprising an hotel, offices, shops, revolving restaurant and other amenities. In Abu Dhabi Shaikh Suroor bin Mohammed al Nahayyan has borrowed \$19m for his trade centre and Abdul Jaill al Fahim and Sons have raised \$17m for the Holiday Inn hotel.

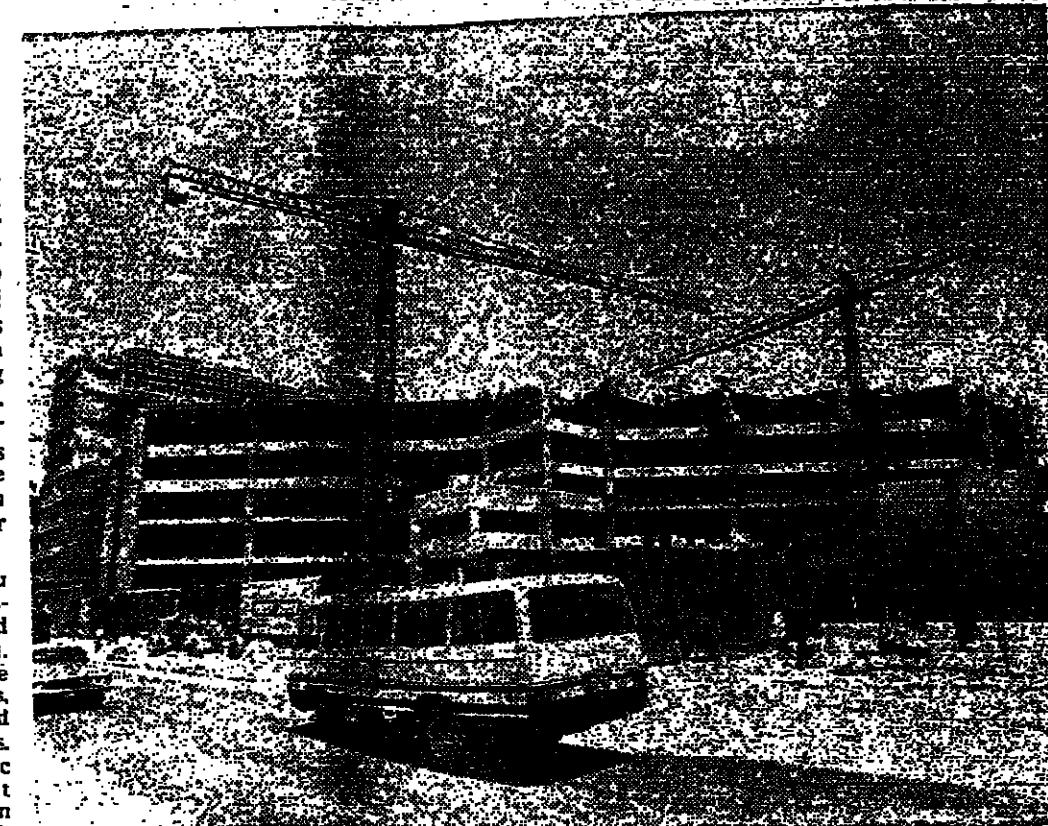
Obtaining contracts in Abu Dhabi is, according to contractors, a more difficult and lengthy process than in Dubai. The private sector, with the exception of prestige projects, tends to buy the cheapest and to be suspicious of newcomers. The bureaucracy of the public sector and the high level at which decisions are taken often leads to long delays in awarding contracts. Government contracts in Abu Dhabi are virtually always fixed price lump-sum contracts and many of the civil servants are highly suspicious of contractors' motives, suspecting padding at every possible point in a contract.

In Abu Dhabi public sector projects normally go out to open tender (resulting in 47 documents being issued for the Fujairah harbour project, for example), though some of the larger projects are restricted to a smallish list of pre-qualified contractors. When the short-list gets down to a small number of contractors the real haggling begins, and in the past the Abu Dhabi Government has been able to take advantage of contractors' need for work. However, its insistence on price as the dominant yardstick for judging a bid has kept many of the international contractors away.

Difficulties

Delays and difficulties with some projects have led the Abu Dhabi Government to invent a short cut system, especially for socially desirable projects. A number of these projects have been negotiated through the Amiri court and its chairman, Shaikh Suroor, who is empowered to sign contracts himself. Contracts handled through the Amiri court tend to package jobs, with a limited number of contractors invited to present their design and construction bids. These are evaluated by consultants Sir Alexander Gibb and Partners (whose relationship with the Abu Dhabi government is similar to that of Halcrow and the Ruler of Dubai) who then supervise the contract.

Tender bonds in Abu Dhabi are a firm 5 per cent of the contract (valid for 90 days) and performance bonds are 10 per cent, callable upon demand, though as yet none have been called. There is a trend among some consultants working in Abu Dhabi to try to set an absolute figure for the tender bonds so that the more enterprising contractors do not make a tour of friendly bankers to discover the bid range. A recent Government contract did specify FIDIC conditions which local consultants think may be the beginning of a breakthrough towards universally accepted standards of tendering and awarding contracts. Because of the greater density of bureaucracy in Abu Dhabi, and the higher levels at which decisions are taken, it has a reputation for being a slower payer than Dubai, though payments do eventually get through. (The Dubai Electricity Company was declared by one enthusiastic contractor



The Inter Continental Plaza under construction in Dubai

to be an "immaculate" client. When the economic slowdown reached the Emirates at the beginning of last year many private clients also became notoriously slow payers. Although there have been no really large bankruptcies among the contractors based in the UAE, it is known that one or two are so indebted to their banks that the banks cannot afford to bankrupt them.

The most telling symptom of the private sector's overbuilding during the boom years of 1975-76 are to be found in Sharjah. Row upon row of partially occupied blocks of flats, a great number of unfinished buildings where poor quality blockwork is already beginning to crumble, elegant but very empty hotels—parts of Sharjah are like a ghost town that was never inhabited in the first place. The Sharjah Government itself (as opposed to its private sector) has won some admiration by its firm cutting back on spending as the slowdown became more severe.

Some of those buildings in Sharjah may be finished, and of these some at least will be occupied if business picks up again. Certainly the increase in cement imports and the slight increase in letters of credit opened, particularly in Dubai, indicate that business confidence may be picking up. But local observers feel that the heady two years immediately after the oil price rise are unlikely to be repeated. There will be more construction projects, and contractors (skilful ones) will still be able to make money in the UAE. Newcomers, however, are advised to go into joint ventures with an active local partner. "Lack of local knowledge can be very expensive," comments one respected consultant. The construction industry in the UAE (as elsewhere in the Gulf) has an additional function—it is through Government projects that oil wealth percolates down to the citizens.

D.T.

EL NILEIN BANK



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**THE SUDAN IN
THE GULF**



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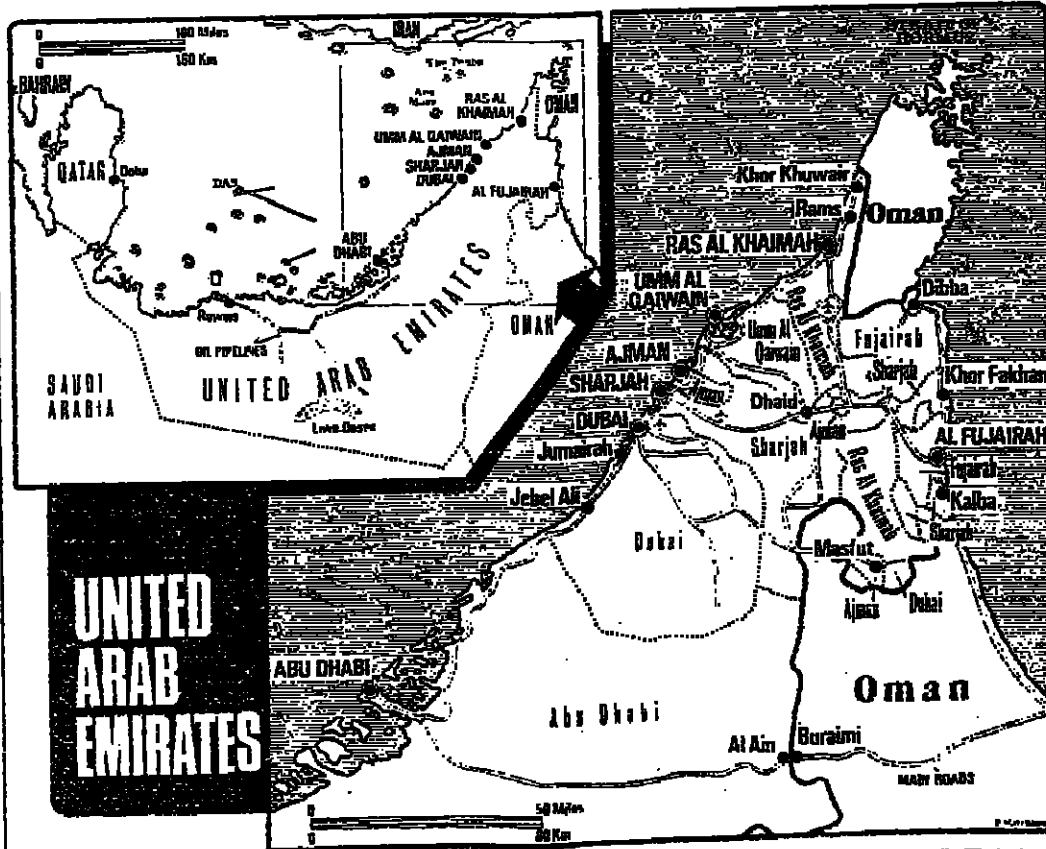
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Photographs in this Survey were taken by TERRY KIRK

Russia bids for warlike space lead

BY ROGER BOYES

THE SOVIET UNION'S latest Soyuz-Salut space link-up is being watched with particular interest by Western experts who believe that Moscow may be about to take a crucial lead in some parts of the space race.

The current mission appears innocent enough: the two-man crew was transported last week to the Salut-6 orbital laboratory where, according to the Soviet press, the cosmonauts will process certain materials under gravity-free conditions, take photographs of the earth and carry out some routine tests.

But space experts in London and Washington believe that the success, or otherwise, of the mission will show whether the Soviet Union has fully overcome the technical and psychological problems which until recently hampered its manned satellite missions.

The development of large orbit space stations—the ultimate goal of these link-ups—combined with Soviet expertise in the field of hunter-killer and surveillance satellites—would greatly advance Soviet capability in the military use of outer space. Talks in Helsinki between the U.S. and the Soviet Union, scheduled to start this week, have been aimed at working out tight controls over the deployment of killer satellites. A total ban on these unmanned vehicles is thought to be unlikely to emerge.

Earlier Soyuz missions have been plagued with docking problems. Landing techniques have been at best haphazard. The recent Soyuz vehicle landed in a blizzard-sept Siberian lake, apparently several hundred miles off target. Another landed on the side of a mountain, almost impossible to rescue teams. The psychological difficulties caused by prolonged space flight have caused some missions to

be called off prematurely. The last link-up, however, went off smoothly. The Soyuz-26 cosmonauts spending a record 96 days in space.

The success of the last mission was particularly significant from the military point of view. Western space experts believe that Delta, the automatic navigation system tested by the cosmonauts, will be applied to a Soviet shuttle system currently being developed at the Central Institute of Aero-hydrodynamics (ISAGI) near Moscow. The computer control of the space shuttle vehicle—dubbed the "spaceplane" in the West—may be similar to systems used in the Soyuz.

Spaceplanes have already been released from Tupolev Tu-95 heavy bombers in glide tests. Orbital test missions are expected soon. The spaceplane would have a mainly reconnaissance role and is quite capable of flight over the U.S. and China, but it could also destroy U.S. satellites in orbit.

The U.S., too, is working on a type of spaceplane—a reusable space shuttle ship which, it is expected, will be the cost of satellite launches—but it has played down the anti-satellite capability. This month it was revealed that the White House had ordered that all future U.S. satellites important to national security should be protected against anti-satellite weapons.

The U.S. is the moving force in the talks at Helsinki. "Washington," one space systems analyst said in London, "is way behind on satellite warfare and is scared that things will get out of hand."

Besides the spaceplane, plans for a network of large orbital space stations may substantially increase Soviet military potential in space. According to Western intelligence experts,

the Soviet Union plans during the 1980s to launch advanced space station modules, weighing between 75,000 and 100,000 lbs each, with the regular Soyuz space shots. These modules would then be put together by manned and automatic means to form a large space station complex, made up of medium-sized and larger components.

These complexes could then combine several reconnaissance functions—including the surveillance of missile silos on earth, early warning, navigation, mapping, communications and control—through directed photography. The scientific information gleaned could also have strategic value such as weather forecasting, for instance, or crop prediction.

Spinning wheel

One possible design for such a complex involves linking up and welding together station modules to form a wheel-shaped structure. Additional modules would form the spokes of the wheel. When the station rotates, the cosmonauts working in the outer rim would be able to work under artificial gravity conditions, derived from the centrifugal force of the spinning wheel. There would, however, be a vacuum and zero gravity in other parts of the complex—hence the emphasis on weightlessness tests in the current Soyuz programme.

The Soviet President, Mr. Leonid Brezhnev, has described the projected network of such stations as "man's highway into outer space." The plan is to arrange the stations so as to accommodate both relay-type missions and extensive refuelling operations. The complex, so the Russians believe, could then act as a platform for lunar and interplanetary missions, apart

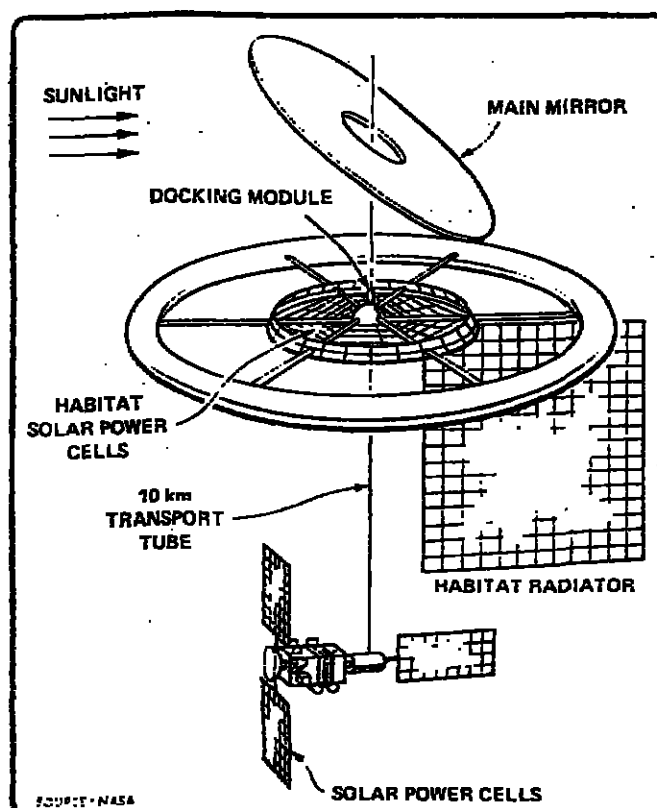
from having military functions. "Soviet space stations," a former space engineer says, "will play the same role in space that American aircraft carriers currently play on earth. Soviet hunter-killer satellites will play the same role in space that American fighters play on earth. The Soviets are well on their way to achieving superiority in space."

It is clear the U.S. is rapidly losing the dominant position in space exploration that it appeared to have achieved after the Apollo moon landing in 1969. The primary reason, of course, is financial: the Soviet Union, it is believed, spends three or four times more on space exploration than does the U.S.

The U.S. space programme secured huge budgetary allocations after the first shock of the Soviet Sputnik launch in 1957. The Sputnik, along with some other notable Russian "firsts"—first satellite to carry an animal, first photographs of the hidden side of the moon, first man in space, Yuri Gagarin and the first, and only, woman in space, Valentina Tereshkova—gave impetus to the U.S. programme.

The funding, and main thrust of U.S. space research was centred on the "winnable" goal—that is a goal apparently out of reach of Soviet technology—of landing a man on the moon. In many ways it was a dead end. The U.S. did not have the hardware to follow through after Apollo, and the programme was dismantled. It was never really clear during this time whether the Soviet Union also intended to put a man on the moon. But whatever Russia's lunar ambitions, it was unquestionably pursuing a comprehensive near-earth manned space programme.

The Russians gained valuable near-earth experience, set



An American proposal for a space station—an area in which the Russians may be ahead. The main mirror reflects light on to the habitat module which simulates gravity by spinning in space. Surplus heat is dispersed from the radiator, energy provided by solar power cells installed at the end of a 10 km connection. The main wheel of the design would be about 1,800 metres in diameter.

records for spaceflight missions of long duration, learned how to manoeuvre and carry out space flights, and focused much research on manned spacecraft and space stations. The design of the U.S. Apollo spacecraft by contrast is not readily adaptable to exploiting near-earth space for scientific or military purposes, though its Saturn V launcher was rebuilt as the

SkyLab research station in the early 1970s.

But the main Soviet lead over the U.S. at present is in the field of unmanned satellites—specifically radar scanner and hunter-killer satellites. The growing role of ocean-scanning satellites received attention early this year when the nuclear-powered Cosmos 954 crashed in northern Canada.

The satellite was one of a series used to chart the movements of naval forces and merchant fleets. With the rapid expansion of the Soviet naval power, such satellites are essential both tactically and strategically. They can report the position of enemy ships and estimate accurately the range of targets from Soviet submarines.

It is the hunter-killer satellites, however, that have caused the most concern in the West, primarily because their sole function is aggressive—to knock out orbiting U.S. reconnaissance and communications satellites, thus "blinding" the Americans during a possible nuclear war.

The Russians began testing their current generation of hunter-killers in 1976. Shortly before leaving the White House, President Ford ordered a U.S. programme to test and deploy a similar weapon. President Carter vetoed deployment, but allowed development to continue. The U.S. is debating two types of killer satellite, but progress is hampered by the Administration's uncertainty whether to push ahead with development or to seek a treaty banning the weapon altogether.

The Soviet Union has carried out several hunter-killer tests — all apparently successful. Last December, Cosmos 970 was launched into a low earth orbit, and then boosted another 800 miles to catch up with another Soviet satellite. After travelling alongside the target, it moved slightly off course and blew it up.

According to the Stockholm International Peace Research Institute, the Soviet Union has been testing four types of intercept satellite. They are the current treaties outlawing perigee matching satellites, which catches its target at the lowest point of its orbit; the co-orbital satellite, which comes in on an orbit similar to that of the target; apogee matching

satellite which by-passes its target at the highest point of its own orbit; and the so-called "pop-up" satellite which enters an orbit much lower than its target and is then boosted up to target level.

It is thought that at present these killer satellites could catch only certain U.S. vehicles, and that technologically many targets are still out of their reach. This leads to two lines of speculation: the hunter-killers could be simply a way of defending Soviet satellites against U.S. attempts to jam Russian surveillance; or Chinese satellites could be the main target.

Soviet satellites are often launched shortly after a new Chinese satellite has entered orbit, and the orbital paths of Soviet satellites are close to those of the Chinese. None the less, Western space experts are working on the assumption that the bulk of the Soviet military space programme is aimed at the U.S. and that it is basically designed to fight and win wars.

Certainly the combination of large orbital space stations, the "spaceplane," and of radar surveillance and hunter-killers adds up to a formidable Soviet space potential. Much of it is barely off the drawing board, although the unmanned satellites are in an extremely advanced stage of development. But a crucial advantage has been established.

President Carter, faced with the problem of controlling the arms race on earth, clearly does not want to become involved in a dangerous and costly arms race in outer space. Yet the current treaties outlawing nuclear weapons in space—assumed in 1967 to be sufficient to de-militarise space—are evidently lagging behind developments in military space technology.

Letters to the Editor

An unselfish Community

on the Chairman, London Europe Society

Sir—Mr. Newton Jones (June 18) takes the now customary line against anti-market forces of the European Community, or the things he dislikes about the world we live in and policies of our Government. It is not the only one who likes protection, whether of steel industry or of Western farmers. I do myself.

He is really going to follow his arguments to their logical conclusion and say that the steel industry should be allowed to go out of business as a world economic and the undermining of Community market by cuts in imports? Does he not see the social consequences of such principles into dogma? We not have enough unemployment already? How, in a world when industrial conflict is lacking, would he ensure re-employment of the additional numbers put out of work by his doctrine?

I would be fully, for reasons of his doctrine, to allow disappearance of capacity shall need when the world really recovers. The EEC has many taken the sensible view that we should have had to ourselves if there had not been a Community foreign trade.

We should be grateful to the EEC, through its great existing power in world trade, to far been able to preserve the liberal framework of its world trading system. Only a small number of national actions to safeguard the world's largest producer of textiles (e.g. textiles) have been taken to New Zealand. What have I learnt from the experience? What are my views about the future of these machines?

Windmill power

From Sir Henry Lawson-Tancred

Sir—In view of David Fishlock's mention of my name and the picture he shows of my aerogenerator in his article entitled "The two pitfalls of windmill power" (June 18), I feel entitled to reply to some of his statements.

By inference he asserts that I have been involved in "heated debates" and see "almost no limits" to the use of windpower. Neither is true, as far as I am concerned.

It may seem strange that as a pioneer of the art in the UK, any rate—mine is the largest aerogenerator to be operational at the moment—I have always seen only a very limited scope for these appliances here in the UK. Why then, did I undertake the considerable task of the design and construction of the Aldborough aerogenerator? What have I learnt from the experience? What are my views about the future of these machines?

The operative words are "here in the UK." The limiting factor in this country is in my view undoubtedly environmental. I am not satisfied that this problem can be overcome by off-shore machines. The cost is likely to be prohibitive. Overseas there are many countries which have good sites and where the environmental issue does not arise and I think that many will have aerogenerators built on them. This country can not afford to be left out of this likely lucrative business.

I have learnt that it is indeed possible to use structural steel expertise in place of the aero-space expertise used by others—and achieve the same end result. The most vital parameter of all—being the beneficiary of all the structural steel approach. The aerogenerator must be regarded as a steel building not an aeroplane. Traditionally, everything made under the generic title "structural steel work" has always shown the lowest cost per ton weight. Aerogenerators must not be an exception, if they are to be commercially viable.

Experience has shown that noise is not going to be a problem. But it cannot be over-emphasised how important the cost of the energy produced is going to be for the prospects of all sources of alternative energy.

Because of the same goes for wind (and the same goes for wave and tidal power) no utility wave wind power can reduce its requirement for conventional equipment to meet the load demand it is committed to provide because it has installed wind power capacity. Therefore depreciation and administrative expenses are always going to be relevant and payable regardless

Non-executive directors

From the Managing Director, Ores International

Sir—With all the fascinating correspondence on the role of directors, two-tier boards, non-executive directors and work-directors, I feel that my basic point has tended to become lost. In brief, I contend that while main boards may—and do—recruit non-executive directors, since sub-companies have authority, responsibility and accountability as profit centres, it follows they should have, and employ the right to elect non-executive directors if they consider they will be cost effective in contributing to the company's objectives.

In this way one may optimise the employment of the brain power that is available in and industry.

M. L. Webb-Bawen, 35-39, Maddox Street, W1.

Complexities of reinsurance

From the Chairman, Merritt Dixey Syndicates

Sir—I hope that you will allow me the opportunity to comment on John Moore's interesting piece (June 22) offering some clarification on what is inevitably a very complicated dispute, and one where the discussion is made for the time being more difficult by some matters being "sub-judice". There are a number of errors of fact, of varying degrees of importance.

The document from which Mr. Moore quotes is not an Institute Resolutions do Brasil affidavit: it is the affidavit of a partner in Elborne Mitchell (solicitors to IRB in this matter) made not as a defence but only in opposition to the plaintiff's application for summary judgment.

There are not "claims on 1,300 contracts": there were approximately 1,300 risks involved, several of which there were claims.

The syndicate was not suspended "when it became clear that IRB was not prepared to settle the reinsurance claims": since that did not become clear until the formal repudiation, the syndicate was placed in an intolerable position because innocent assured had valid claims on Lloyd's policies and were therefore being indemnified: the Committee of Lloyd's acted in December when IRB declined to pro tempore make any further payment. The immediate solvency of the syndicate had thus been impaired.

Local authority accounting

From Mr. R. Godin

Sir—Your report of June 21 (Page 7) does not qualify me to say whether the Greater London Council "scandal" is such because of its size, or because it occurred at all. My question is simply "Why is it a surprise?" I would truly love to believe that the army of accountants in County Hall was from an early stage advising the responsible officials of regular potential overspends and that the much vaunted internal audit at County Hall was raising similar reports. I suspect, however, that subsequent investigation will demonstrate that neither of these parties were organised other than to act as retrospective "bean counters" or as historic auditors of final accounts.

Such scandals are, of course, not unique to local authorities, but former colleagues do lead me to believe that the approach to project accounting is such that the probability of far greater proportions in the public sector than elsewhere.

If only all the talent currently engaged in drawing up standards, exposure drafts, and recommendations could be applied to actually saving money for the taxpayer or rate payer, my beloved profession could once again become respected in this field. When will we accountants wake up to the commercial world around us by promulgating rather than apologising?

R. K. Godin, 30, Powerscroft Road, E3.

Today's Events

GENERAL

Mr. James Callaghan, Prime Minister, due to meet President Carter in the U.S. for discussions on aerospace. Mr. Callaghan will receive the Mr. Hubert H. Humphrey award for international statesmanship from the National Committee on American Foreign Policy in New York.

Quarterly analysis of bank advances (mid-May).

Two-day meeting of EEC Foreign Ministers opens in Luxembourg.

Lord McCarthy hearing of submissions from Post Office Engineering Union and the Post Office on industrial problems of telephone engineers.

Trades Union Congress Finance and general purposes committee meeting, Congress House, London. Captain Harmut Weinert,

master of the salvage tug, expected to give evidence at Liberian Board of Inquiry on Amoco Cadiz disaster hearing, 10 Upper Belgrave Street, London.

Mr. Edmund Dell, Secretary for Trade, meets

Institute of Directors to discuss industrial democracy plans. The delegation will be headed by Lord Ernol of Hale.

Two-day Financial Times conference opens at University of Edinburgh on Scottish Finance and industry—chairman of the four sessions will be Lord Thomson of Monifieth. Mr. Alan R. Devereux, Mr. Ian R. Clark and Mr. John B. Burke.

Annual meeting of International Whaling Commission at Mount Royal Hotel, Marble Arch, London, opens with address of welcome by Mr. Edward Bishop.

Minister of State, Ministry of Agriculture (ends June 30).

South African Government plans to start registration of votes for Namibian constituent assembly (continues until September 32).

Chancellor Helmut Schmidt of West Germany starts two-day visit to Nigeria.

Three-day meeting opens in Athens organised by the Hellenic Chamber of Development and Economic Co-operation with the Arab Countries, to attract Arab capital investment to Greece.

Southern Gas Consumers' Council annual report for 1977-78. Canvey Island public meeting on Health and Safety Executive report on potential hazards. The Paddocks, 8 pm.

Queen begins visit to Channel Islands (until June 29).

Prince Charles opens "The Richer Heritage" exhibition, County Hall, SE1, 2.30 pm.

Publication of "Britain Today and Tomorrow" book by British Council of Churches.

Lord Mayor of London attends Girdlers' Company dinner, Girdlers' Hall, Basinghall Avenue, EC2, 7 pm.

PARLIAMENTARY BUSINESS

House of Commons: Debate on trade and the prosperity of the nation.

House of Lords: Debates on Official Secrets Act and on monetary union in EEC.

OFFICIAL STATISTICS

National Food Survey report on consumption (first quarter).

COMPANY RESULTS

Trident Television (half-year).

COMPANY MEETINGS

See Week's Financial Diary on Page 39.

Antony Gibbs Holdings Ltd.

Merchants and Bankers

Founded 1808

Antony Gibbs Holdings Limited		
Abridged Consolidated Balance Sheet 31st December 1977		
	1977	1976
Share Capital and Reserves		
Issued share capital of Antony Gibbs Holdings Limited	5,062,500	5,062,500
Reserves	8,768,539	8,655,500
Shareholders' Funds	13,831,000	13,718,000
Minority Interest in Subsidiary Companies	1,937,000	1,081,000
Current Liabilities	160,480,000	136,155,000
Acceptances on behalf of Customers	45,634,000	36,968,000
	<u>£221,862,000</u>	<u>£187,922,000</u>
Current Assets	161,721,000	132,043,000
Liabilities of Customers for Acceptances	45,634,000	36,968,000
Investments:		
Associated companies	2,286,000	663,000
Others	3,400,000	1,738,000
Fixed Assets	6,950,000	14,834,000
Premium on Acquisition of Shares in Subsidiaries	1,871,000	1,876,000
	<u>£221,862,000</u>	<u>£187,922,000</u>

From 26 June 1978 our new address is:

3 Frederick's Place, Old Jewry
London EC2R 8HD

Telephone and Telex numbers are unchanged

Telephone: 01-588 4111 Telex: 886720

MINING NEWS

ARCO seeks bi coal build-up

BY KENNETH MARSTON, Mining Editor

AMERICA'S Atlantic Richfield Co. (ARCO) is seeking to build up its coal reserves in the United States, according to the press officer of the company, Mr. Thomas F. Bradshaw. He said that the group's first coal mine, Black Thunder, near Glendale in Wyoming, is expected to produce 200,000 tons of coal a year. The second mine, 18 miles to the north, is due to begin construction later this year and will produce 100,000 tons of coal a year. Mr. Bradshaw said that ARCO's coal reserves are currently 1.5 billion tons, and that the company is seeking to build up its reserves to 2.5 billion tons. He said that the company is seeking to build up its reserves to 2.5 billion tons, and that the company is seeking to build up its reserves to 2.5 billion tons.



Mr. John C. Sheffield, chairman of Norcross group, holding sheet at March 31 remains liquid, with cash nearly £4m higher at £14.4m.

HYUNDAI AND NSW COAL

The New South Wales-based coal miner, contractor and civil engineer, White Industries, has been seeking to build up its coal reserves in the United States, according to the press officer of the company, Mr. Thomas F. Bradshaw. He said that the group's first coal mine, Black Thunder, near Glendale in Wyoming, is expected to produce 200,000 tons of coal a year. The second mine, 18 miles to the north, is due to begin construction later this year and will produce 100,000 tons of coal a year. Mr. Bradshaw said that ARCO's coal reserves are currently 1.5 billion tons, and that the company is seeking to build up its reserves to 2.5 billion tons. He said that the company is seeking to build up its reserves to 2.5 billion tons, and that the company is seeking to build up its reserves to 2.5 billion tons.

PANCONTINENTAL IN QUEBEC FIND

The James Bay Development Co., a Quebec Government-owned agency in charge of mineral resources, has found a large deposit of uranium in the James Bay area.

Country & New Town to consolidate overseas affairs

MR. GERALD NEWTON, chairman of Country & New Town, has announced that the company is seeking to build up its overseas affairs. He said that the company is seeking to build up its overseas affairs, and that the company is seeking to build up its overseas affairs.

FT Share information Service

The following securities have been added to the Share Information Service appearing in the Financial Times:

American District Telegraph (Section: Overseas—New York)
Baryman Exploration (Section: Mines—Miscellaneous)
Cockburn Cement (Section: Overseas—Australia)
Texas Eastern Corporation (Section: Overseas—New York)
Third Mile Investment (Section: Industrials)

ECCLESIASTICAL INSURANCE

In connection with the placing by Rowe and Pitman Hurst-Brown of £10m of 10 per cent redeemable second cumulative preference shares in Ecclesiastical Insurance Office at par, a total of 300,000 shares will be available to the market tomorrow.

LWT/HUTCHINSON

LWT (Holdings) offer for Hutchinson preference shares has been accepted in respect of 337,420 shares (70.25 per cent). The offer is extended to July 6.

SIMCO MONEY FUNDS

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	7 day	3 month	6 month	1 year
Mon.	10.886	10.502	—	—
Tues.	10.440	10.558	—	—
Wed.	10.529	10.823	9.625	—
Thurs.	10.423	10.725	—	—
Fri./Sun.	9.782	10.561	—	—

LOCAL AUTHORITY BOND TABLE

Authority (telephone number in parentheses)	Annual gross interest payable	Interest rate	Minimum term	Life term
Barking (01-592 4500)	100	4-year	1,000	4.8
Barking (01-592 4500)	111	4-year	5,000	4.8
Barnesley Metro. (0226 203222)	111	4-year	550	5.7
Knowsley (051 548635)	111	4-year	1,000	5.7
Poole (02013 5151)	101	4-year	300	5.5
Poole (02013 5151)	111	4-year	500	5.7
Redbridge (01-478 3020)	111	4-year	200	5.7
Sefton Met. BC (051 922 4040)	111	4-year	2,000	5.7
Thurrock (0575 5122)	111	4-year	300	4
Thurrock (0575 5122)	111	4-year	300	3.8

FINANCE FOR INDUSTRY TERM DEPOSITS

Deposits of £1,000-£25,000 accepted for fixed terms of 3 years. Interest paid gross, half-yearly. Rates for deposits received not later than 30.6.78.

Term (years)	3	4	5	6	7	8	9	10
Interest %	10.1	11.1	11.1	11.1	12	12	12	12

Rates for larger amounts on request. Deposits to be made and further information from The Chief Cashier, Finance for Industry Limited, 91 Waterloo Road, London SE1 8XP (01-928 781 Ext. 177). Cheques payable to "Bank of England, a/c FFI". FFI is the holding company for ICFI and FCI.

ALLIED LEATHER INDUSTRIES LIMITED

Capitalisation Issue of £600,000 9 per cent Cumulative Preference Stock

The above securities have been admitted to the Official List and dealings in them will begin on 26th June, 1978.

Particulars of the Preference Stock are contained on cards circulated by Exel Statistical Services Limited and copies may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 10th July, 1978 from—

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COMPANY NEWS+COMMENT

Norcross expands to record £14.51m

FOLLOWING A firm advance at half-time to £13.54m, Norcross finished the March 31 1978 year ahead from £12.09m to a record £14.51m, which included a lower contribution from associates of £0.22m compared with £1.31m.

Sales increased by £22.6m to £121.4m; associates share was £16.55m against £17.5m which included £5.8m exports, and £1.46m overseas.

Stated earnings per 25p share are up from 13.93p to 14.7p and the dividend is stepped up to 4.42p (3.96p) net, with a final of 2.52p.

An analysis of sales and pre-tax profits shows: UK operations £17.7m (£14.5m); consumer and allied products £13.9m (£14.9m); engineering £17.1m (£15.5m); and £2.1m (£1.5m) of overseas business. Meanwhile, printing and packaging £12.0m (£12.7m) and £1.1m (£1.2m); overseas £15.7m (£10.8m); and £4.34m (£3.25m); and head office and associates £16.8m (£17.5m) and £2.05m (£1.01m).

Profits were subject to tax of £3.25m (£3.49m) and pre-acquisition losses for the period of £6.0m. Also there was an extraordinary debit for the year of £0.76m against a £0.00 credit last time.

Surplus for the year was down from £7.78m to £7.41m but a smaller transfer to reserves of £4.5m compared with £5.5m left the available profit up at £2.46m.

As at March 31 assets totalled £18.1m (£17.5m) and net current assets stood at £43.0m (£37.3m).

	1977-78	1976-77
Group sales	121.4	108.8
UK	121.4	108.8
Overseas	22.6	14.5
Associates	16.6	17.5
Trading surplus	16.55	13.93
Associates	16.55	13.93
Investment income	8.8	12.5
Interest payable	1.4	3.8
Profit before tax	14.51	12.09
Tax	3.25	3.49
Net profit	11.26	8.60
Pre-acquisition losses	6.0	—
To minorities	0.76	—
Pre dividends	1.1	1.0
Dividend	4.42	3.96
To reserves	4.34	3.25
Available	2.46	2.05
Interim and Proposed final	1.567	1.067

● comment
With full year pre-tax profits up a fifth, following the 22 per cent interim improvement, Norcross has lived up to expectations. Interim has been a solid advance Bond's directors and staff will be joining the Datastream group.

BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not given whether dividends are to be increased or decreased and the sub-divisions shown below are based mainly on last year's timetable.

TODAY
Interim—Cranite, Trident Television, Fidelity-Centex, Soma, Walker and Salf, Whitecroft, Wilson Brothers.

FUTURE DATES

	Interim	Final
Granite Trust	June 26	June 26
Norfolk Capital	June 26	June 26
Trust Houses Forte	June 26	June 26
Finlay	June 26	June 26
Caird Dundas	June 26	June 26
Gillieper	June 26	June 26
Gresham House Estate	June 26	June 26
Jarvis	June 26	June 26
Monk (A.)	June 26	June 26
National Carbonisation	June 26	June 26
Procter (Aldrich)	June 26	June 26
Worbar Mill Furnitures	June 26	June 26

Advance by Continental & Industrial

With total revenue higher at £2,473,720 against £2,221,884, pre-tax revenue of the Continental and Industrial Trust advanced from £1,688,222 to £1,819,563 for the year ended May 31, 1978.

The taxable result was struck after expenses of £137,263 (£110,718) and £16,860 (£42,044) interest. After tax of 2634,270 (£244,174) and preference dividends, available revenue expanded from £1,855,558 to £1,126,825. Stated earnings are 6.55p (5.32p) per 25p share and the dividend total is stepped up from 3.75p to 6.43p net, with a final of 4.19p.

Net asset value per share at the year-end stood at 239.4p (240.4p).

Continued progress for Lowman

The Tiverton-based Lowman Group, which has interests in property, investments and engineering, achieved a pre-tax profit in 1977 of almost £1.5m compared with just over £1.1m in 1976. Tax amounted to £680,000 compared with £155,000 and co-partnership paid to employees exceeded £75,000. A similar figure is recommended as dividends to shareholders of about 40 per cent are charitable trusts.

Mr. Ian Heathcoat Amory, the chairman states in his annual report that all sections contributed

to this success although Lowman Oils had a difficult year due to extreme competition.

Capital expenditure on new assets in the engineering companies are expected to cost £300,000 while another £80,000 will be spent on alterations. The Eschebach Foundry development is now costing £600,000 against the original plans which would have cost £450,000.

The chairman also refers to the acquisition of a major interest in Berkeley House, an office property in Exeter, a minority interest in a computer software innovation and a substantial interest in a consortium drilling for natural gas in the U.S.

Mr. Amory expresses confidence that 1978 will see the continuation of the group's success.

Normand shuts down in Canada

Despite close supervision from the UK the Canadian venture by Normand Electrical Holdings did not come up to planned performance in 1977-78 and has been shut down. The company, formed in Toronto to handle group sales in the region, had lost £55,000 in the previous 12 months. Its first year of trading.

The market has remained very depressed and an additional import duty was imposed covering the group's range of products, which include electronic motors, gear boxes and electronic and marine equipment. Mr. J. W. Bowdage, the chairman, tells members that the registered company in Canada is being retained in case it may be used profitably at some future date.

The group has recently implemented a substantial programme of updating of manufacturing processes and machinery, a proportion of which will be financed by lease to assist cash flow.

The group's new South African company began trading on March 1, 1978. Backed by a great deal of sales promotion, it got off to a "flying start" and should be contributing to group profit in the current year, he says.

Meeting, Kensington Palace Hotel, W, on July 20 at 11.45 a.m.

Parkland chief optimistic but warns on imports

ALTHOUGH ENCOURAGED by the State-controlled countries and the first few months of trading showing increased turnover, Mr. Jack Hanson, chairman of Parkland Textile (Holdings), expresses great concern in his annual statement over the effect of cheap imports on the UK textile industry.

"Given a fair chance to compete, I am optimistic that your company will continue to prosper in the current year," he tells shareholders.

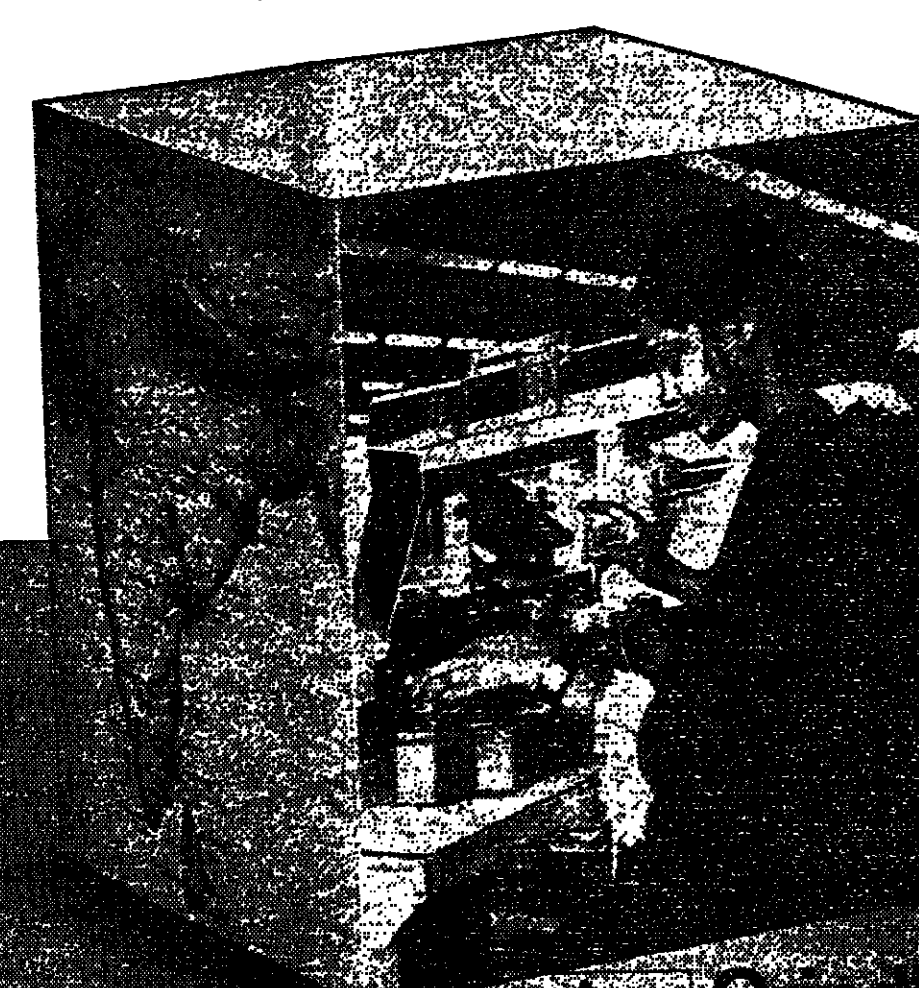
Nevertheless, he says he is now disappointed with the prospects for selling products in the Common Market. The opportunities, he adds, of a much bigger home market in the EEC seems to have become "opportunities for

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Members of the Group's Export Finance Department discuss various forms of ECGD finance with a major U.K. exporter. The Group can now handle ECGD buyer credit business in U.S. Dollars or Sterling and can also arrange the financing of supplier credit business. ►

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OFFSHORE AND OVERSEAS FUNDS

OVERSEAS FUNDS									
Arbuthnot Securities (C.I.) Limited									
P.O. Box 51, Heller, Jersey	08472577								
Cap. Tel. Jersey	115.9	120	0						
Next dealing date July 10									
East End Ltd. (C.I.) Ltd.	135								
Next sub. July 8									
Australian Selection Fund NV									
25, Boulevard de la Reine, Luxembourg									
Capitalized: 121, Kent St., Sydney									
Net Asset Value June 10									
Bank of America International S.A.									
35, Boulevard de la Reine, Luxembourg	08472577								
Widevine Income	1513319	1124	420	1	5.0				
Prices at June 22. Next sub. day June 24									
Bank of America (S.A.)									
40-48 Queen Victoria St., London	01-6302313								
Alexander Fund, 1874 W. 41									
Banque Bruxelles Lambert									
2, Rue de la Reine, 2100 Brussels									
Rema Fund (C.I.) Ltd.	1185	1352							
Capitalized: 100, Vauxhall Rd., London									
1. Charles Cross, St. Helier, Jersey	08472577								
Oversea Income	146	118	50	1	11.25				
Prices at June 22. Next sub. day June 24									
Unbonded Trust	1212351	1345			1.00				
Barclays Calcutta Int. (C.O. Man) Ltd.									
1, Thomas St., Douglas, I.O.M.	08472577								
Do. Athens, Greece	57.5								
Do. Amsterdam, Holland	57.5								
Do. Antwerp, Belgium	57.5								
Do. Berlin, Germany	57.5								
Do. Br. London	57.5								
Do. Calcutta, India	57.5								
Do. Hong Kong	57.5								
Do. Manila, P.I.	57.5								
Do. Mexico City	57.5								
Do. New York	57.5								
Do. Paris	57.5								
Do. Rio de Janeiro	57.5								
Do. Sao Paulo	57.5								
Do. Singapore	57.5								
Do. Tokyo	57.5								
Do. Yokohama	57.5								
Blahopagne Commodity Ser. Ltd.									
P.O. Box 42, Douglas, I.O.M.	08472577								
Capitalized: 100, Vauxhall Rd., London									
CANFHO - June 15	1225								
Originally issued at -100 and -120									
Briggs Management Ltd.									
25, Boulevard de la Reine, Luxembourg									
S. Smith Jones, 11533 N.W.									
P.O. Box 101, Hong Kong									
Wipac S.A. June 15	170				0.70				
Stock Split									
Brilliant Ltd. (C.I.) Ltd.									
30 Bath St., St. Helier, Jersey	08472577								
Starling Discounted Fund									
Growth Index	121.5	124	1	1.10					
Prices at June 22. Next sub. day June 24									
Jersey Energy Ltd. 11818					1.10				

[illegible]

FINANCE, LAND—Continued[illegible]

44

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FINANCIAL TIMES

Monday June 26 1978

BRC

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Executive salaries in UK 'buying less'

BY JASON CRISP

THE SALARIES of Britain's executives have a lower purchasing power than almost all their colleagues in other industrial countries and it is getting worse, according to a survey published today by Employment Conditions Abroad.

By comparison with 11 other countries the purchasing power of the UK executive's salary has fallen 10 per cent in the year up until the end of March.

This, according to the survey, was because the comparatively higher rate of inflation in the UK and the hardening of sterling had reduced the advantage of Britain's relatively low cost of living.

The most recent tax cuts would reduce this decline to 6 per cent, says Employment Conditions.

The survey compares the salaries by job description in a number of companies in each country and translates them into sterling.

The widest gap between the UK and other countries is where the salaries are measured in gross terms. Surprisingly it is less wide after tax, implying a lower tax on income in the UK than elsewhere. Employment Conditions explains this by saying overseas executives are

paid around twice their UK equivalent and are, therefore, eligible to pay more tax.

The gap is least wide when measured in terms of purchasing power because Britain still has a lower cost of living than most of the countries surveyed.

The survey says that the reason for this is that the UK's position in the table has not improved in spite of a less able from Employment Conditions Abroad, Devonshire, income tax rates and lower House, 13 Devonshire Street, London W1N 1FS.

EXECUTIVE SALARIES COMPARISONS

	Gross Pay	Net After Tax	What That Buys	Gross Pay	Net After Tax	What That Buys
UK	8,700	6,450	6,450	12,100	8,145	8,145
OTHER COUNTRIES						
Australia	15,087	10,435	9,317	20,688	12,981	11,591
Belgium	27,272	17,432	11,621	40,085	22,619	15,079
France	21,172	17,336	12,301	29,641	23,781	16,400
Netherlands	23,876	14,392	9,407	34,000	17,886	11,677
Spain	15,878	11,390	10,079	22,793	14,610	12,292
Sweden	19,097	8,078	5,689	25,602	9,015	6,349
Switzerland	31,237	22,613	12,157	43,775	29,520	18,871
U.S.	22,143	14,670	13,840	30,385	17,967	16,950
W. Germany	27,910	18,865	11,718	38,232	24,010	14,913

Bank loans to private sector show rise

By Michael Blandon

THE RENEWED upsurge in bank lending to the UK private sector, which was one of the main reasons for the recent official measures to control the growth of the money supply, is confirmed today by the latest breakdown of bank loans published by the Bank of England.

In the three months to mid-May, the underlying increase, after allowing for seasonal influences, appears to have been about £1.5bn. This was nearly double the rise recorded in the previous three months.

The figures confirm the evidence already available from the monthly banking statistics that the rise in lending has been mainly concentrated outside the manufacturing sector.

The demand for funds by manufacturing industry, however, may be understated because of the substantial amount of resources which have been made available through leasing operations and which are only indirectly reflected in the figures.

Seasonal

The quarterly analysis shows that during the three-month period sterling advances to UK residents on an unadjusted basis rose by £1.23bn compared with £1.16bn in the previous period. All but about £50m in each period went to the private sector.

In the February to May period, however, seasonal factors may have depressed the total by about £350m, where as in the previous three months the seasonal factors were the other way.

Two main sectors accounted for the bulk of the unadjusted increase. These were services, which took £982m, and personal borrowers with £278m. These represented rises of 9 per cent and 6 per cent respectively.

Lending to manufacturing industry rose by only £52m, or 1 per cent. But this was after including a fall of £150m under the vehicles category reflecting repayments of borrowing by British Leyland after its recent rights issue.

Services

Advances to other manufacturing categories rose by £202m, or 4 per cent. There were notable increases in food, drink and tobacco (£52m or 5 per cent) and textiles (£53m or 3 per cent).

Within the services sector significant rises were recorded by retail and other distribution — up £202m or 10 per cent — and local government — up £112m or 35 per cent.

The miscellaneous category, which includes leasing companies and the motor trade, showed a rise of £210m or 7 per cent.

In the 12 months to mid-May sterling advances to UK residents increased by £4.35bn, or 17 per cent. Manufacturing industry went up by £977m (15 per cent) of which £406m was accounted for by electrical and other engineering and £118m by food, drink and tobacco.

Advances to the miscellaneous services group rose over the year by £679m (27 per cent), to agriculture, forestry and fishing by £403m (33 per cent) and to the personal sector, other than for house purchase, by £703m (24 per cent). Advances to property companies dropped by 10 per cent.

Further rises in U.S. interest rates forecast

BY STEWART FLEMING

NEW YORK, June 25

FURTHER INCREASES in short-term interest rates in the U.S., including a possible rise to 9 per cent in commercial bank prime lending rates this week, are being predicted on Wall Street. The forecasts are based on the strength of credit demands in the economy but also on the evidence of growing concern at the Federal Reserve Board about the surge in the growth of the U.S. money supply in recent months.

The minutes of the May meeting of the Federal Open Market Committee (FOMC) which decides on Fed monetary policy disclosed that on June 16, only four days before the regular June meeting of the committee, a "consultation" of the committee was held because of concern about the growth of money supply. The minutes were released to the public last Friday.

In the wake of the June meeting last week it became clear that the Fed had indeed tightened monetary policy raising its target for Federal reserve banks lend each other from around 7 per cent to 7.5 per cent.

Now money market economists such as Dr. Henry Kaufman of Salomon Brothers point out that such a small rise in the Fed

funds rate has historically tended to be followed by another increase. Mr. Alan Lerner, senior vice-president of Bankers Trust, points out that so slight an increase as has already occurred will do little to check the growth of money supply.

Over the past six months money supply on the narrow M1 definition has been growing at the 8 per cent well above the upper end of the Federal Reserve's long-term target of 6 per cent.

Monetary policy is based in part on the evidence that too rapid a growth of the money supply tends to intensify inflation.

Even if the Fed does not tighten credit policy, it seems to be following them in the U.S. economy are now so strong that this alone could force rates higher. Dr. Kaufman points out that in its latest move the Fed does not seem to be leading market rates up but seems to be following them.

On Friday of this week the money market will be watching to see if Citibank raises its prime rate. Only a slight firming of commercial paper interest rates is now needed to ensure that the formula Citibank uses to trigger a prime rate increase indicates a rise. But it is possible that another major bank could lead the way earlier.

More doubts cast on North Sea aid

BY RAY DAFTER, ENERGY CORRESPONDENT

THE LIKELY help that the UK economy will receive from offshore oil and gas production this year has been further downgraded in the North Sea report, published today by the Government.

Presenting the most pessimistic view so far published of this year's economic impact of North Sea production, stockbrokers Wood Mackenzie said that the contribution to the UK current account was likely to be £1.5bn rather than the £2.7bn forecast in their December report. This month brokers Phillips and Drew downgraded their February forecast from £2.2bn to £1.7bn.

Taking Wood Mackenzie's figures, at least half of the cut is seen as a result of disappointing production levels. Latest Government figures show that North Sea oilfields are now producing crude at the rate of about 1m barrels a day, equivalent to about half of the country's rate of oil consumption. But the pace of the build-up at present is slower than previously forecast, although the Department of Energy still expects energy self-sufficiency to be attained in 1980.

Wood Mackenzie believes that the average production rate this year will be 1.19m b/d instead of the 1.3m b/d forecast in February.

Today's report points out that Occidental's Claymore Field production has built up more slowly

than expected because of compressor problems, while British National Oil Corporation's Thistle Field did not begin yielding oil in commercial quantities until April instead of the expected start-up date of November 1977.

It was also unlikely that Occidental's Piper Field would reach an average output of 300,000 b/d this year, so Wood Mackenzie has estimated an average nearer 250,000 b/d.

Apart from a slower-than-expected build-up of oil production, the trade balance forecasts have been hit by higher costs and slightly higher import levels.

Even so, Wood Mackenzie expects the North Sea current account to stabilise in the £5bn to £6bn a year range during the early 1980s.

Figures produced this month by the Government's Central Statistical Office show that even with the revision of estimates, this year's contribution of the North Sea towards Britain's trading balance will be very much higher than last year's.

In 1977 the direct contribution to the current account was £907m as against deficits of £105m in 1976 and £546m in 1975. The net benefit to the current account in the first quarter of 1978 was estimated to be more than £450m, some £100m more than in the fourth quarter last year.

Overtime level at five-year peak as upturn starts

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

OVERTIME working in manufacturing industry is now at its highest level since the summer of 1974 as a result of the recent upturn in economic activity.

This will be confirmed by new figures to be published on Thursday in the Department of Employment's monthly Gazette. Evidence of the impact on employment and the labour market generally of the recent rise in output is also expected to be included.

Mr. Denis Healey, the Chancellor of the Exchequer, told a Commons select committee last week that overtime working had increased by 5 per cent in the last three months compared with the previous quarter.

The official figures later this week will highlight this underlying increase which, along the buoyant level of retail sales, is an important indicator of the marked recovery in economic activity now under way, with total output probably rising at an annual rate of at least 3 per cent.

The monthly average of overtime hours worked of about 16.2m in manufacturing in the February to April period is more than a quarter higher than at the low point of the cycle in autumn 1975.

The increase in overtime working reflects the usual response of companies to an upturn in demand—they increase the use of the existing labour force before starting to take on large numbers of extra workers.

Nevertheless, month-to-month fluctuations are expected to be reflected in the new figures since the April total for overtime hours worked, on a seasonally-adjusted basis, is likely to be slightly lower than in March, but much higher than at the end of last year.

The April total of those with jobs in production industries—just over two-fifths of all employees—will also be published in the Gazette. There will be close interest to see whether the fractional rise in the first three months of the year has continued or accelerated. The March total of 9.12m, seasonally-adjusted, was less than the figure between February and September of 1977.

The overall level of employment has been flat since last summer and there has been puzzlement in Whitehall about the contrast between these figures and the steady fall in unemployment, for nine successive months, and the increase in notified vacancies.

Oil companies silent on sanctions claim

BY BRIDGET BLOOM, AFRICA CORRESPONDENT

FRESH ALLEGATIONS that British and French oil companies continued to supply Rhodesia long after the imposition of UN mandatory sanctions received a tart "no comment" last night from the oil companies concerned—including BP and Shell—and the Foreign Office in London and Paris.

The charges were made by Sir Jorge Jardim, former personal adviser to ex-President Salazar of Portugal, seen likely to increase speculation about the outcome of the Bingham inquiry into alleged breaches of oil sanctions.

All the British Foreign Office would say last night was that the Bingham report was in "its final stages of preparation," and that therefore no comment on detailed allegations of sanctions-breaking would be appropriate at this stage.

Dr. David Owen, the Foreign Secretary, announced in April 1977—only once before his visit to Africa and after tough African criticism of the Rhodesia role of British oil companies—that he would appoint an inquiry into alleged sanctions-breaking.

Mr. Thomas Bingham, QC, was appointed just over a year ago to conduct the inquiry. In recent weeks, the Foreign Office has counteracted questions concerning oil sanctions by declaring the Bingham inquiry into alleged breaches of oil sanctions.

There is increasing scepticism in Africa about the Bingham inquiry, which it is widely believed, was set up precisely to avoid and deflect questions being asked about sanctions during what are considered to be delicate negotiations for a Rhodesian settlement.

The burden of Mr. Jardim's allegations, which were published in yesterday's Observer newspaper, is that Shell as well as other multinational oil corporations continued to supply oil to Rhodesia after the introduction of mandatory sanctions in 1968 by using a circuitous route through their own and other company subsidiaries in South Africa.

Mr. Jardim's book specifically alleges that Shell's subsidiary in South Africa arranged to use Total, the marketing company of Compagnie Francaise des

Petroles, to supply oil to Rhodesia.

A British Petroleum spokesman said in London yesterday: "We have absolutely no comment to make. The situation is subject to the Bingham inquiry." Shell also refused to comment.

Similarly in Paris, M. René Granis de Lillie, chairman of the Total Group, would neither confirm nor deny that his company was involved in covert oil supplies to Rhodesia. He said he was awaiting the outcome of the investigations into the company's operations in South Africa.

Total's parent company, Compagnie Francaise des Petroles, is 35 per cent State-owned. The French Foreign Ministry said it was unable to comment before examining the latest reports.

Lords urged to act on devolution

BY RUPERT CORNWELL, LOBBY STAFF

THE Tory-dominated House of Lords, which has treated the Government's Scottish devolution proposals with some restraint so far, was urged yesterday to dig in its heels and insist on its amendments to the Bill which are inadequately debated in the Commons.

The call, which if accepted could provoke a constitutional confrontation between the two Houses of Parliament, came from Mr. Francis Pym, Conservative spokesman on devolution and a vigorous opponent of the measure as it stands.

He praised the peers for their "careful and constructive" approach to the Scottish legislation which receives its Third Reading in the Lords this week before returning to the Commons—and urged the Government to accept all the changes wrought by the Upper House—and there by secure an improved Bill.

Mr. Pym, who was addressing

ing role in prompting thinking on this matter," he declared. It would be pointless to "rush into" a detailed consideration of P.M. since a large majority of MPs (though not the Government version of it), was an important part.

During his speech he dealt with the issue of Lords reform, bitterly attacked Labour for destroying the fragile institutional balance by bending Parliamentary rules for its own political ends, and spoke out sympathetically on proportional representation, an idea detested by Mrs. Thatcher, the Opposition leader.

Although PR was often over-sold, he said, it could have the overriding merit of reflecting the basic unity of the people that was obscured by inter-party feuding at Westminster. "I would have liked the Conservative Party to have played a lead-

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ing role in prompting thinking on this matter," he declared. It would be pointless to "rush into" a detailed consideration of P.M. since a large majority of MPs (though not the Government version of it), was an important part.

During his speech he dealt with the issue of Lords reform, bitterly attacked Labour for destroying the fragile institutional balance by bending Parliamentary rules for its own political ends, and spoke out sympathetically on proportional representation, an idea detested by Mrs. Thatcher, the Opposition leader.

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The belt tightens for companies

THE LEX COLUMN

THE COMPANY sector has been passing through one of its most financially relaxed periods.

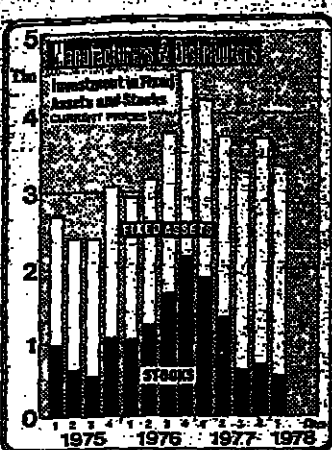
It emerges from recent official statistics that in the first quarter of the year companies built up their liquidity to unusually high levels: according to the survey by the Department of Industry of 228 large companies, current assets were 132 per cent of current liabilities, a higher ratio than the previous peak in late 1972 and early 1973. Companies, in fact, were sufficiently flush with funds and impressed by the dearth of sterling to indulge in a little stockpiling of imported raw materials.

Since the end of the first quarter, however, there have been tentative signs of a change of trend in the company sector. The sharp rise in the level of interest rates and the noticeable increase in bank lending to the private sector tend to be the cause of the City in making technical or political terms, but they also reflect shifts within a real economy. Meanwhile the fluctuations in the inflation rate, the sharp jump in wage rates and the pick-up in output prices have continued to rise at a very moderate rate (under 10 per cent during the year to May). The 15 per cent year-on-year gain shown by the earnings index for April may reflect bunching and backdating, but this is still a cost to be borne. The raw materials index, moreover, jumped by 51.5 per cent in the three months to May, though the index should be steadier now that sterling has stabilised.

The implication of these cost-price patterns is that the amount industry is investing in its stocks is now rising again, while revenues are still quite sluggish. There is also, however, an improvement in output levels which will have some effect in holding down unit costs.

Stock appreciation

Essentially the squeeze will be on real profit margins. Conventional reported profits in the stock market are still quite low, particularly in those areas exposed to the rather patchy consumer boom which is being experienced. In cash terms, however, companies are likely to find trading conditions less favourable. The Bank of England Bulletin last week considered that "the company likely to be in cyclical de-



pressure (though detailed official figures are not yet available). Wholesale prices were up only about 12.4 per cent a year earlier, while wages costs were accelerating a little. But the increase in the book value of stocks eased further—to 550m—and the £225m spent on additions to fixed capital was no higher than the average in the two previous quarters. In these conditions industry was able to build its liquidity further.

What has happened since then, however, is that costs have begun to accelerate while output prices have continued to rise at a very moderate rate (under 10 per cent during the year to May). The 15 per cent year-on-year gain shown by the earnings index for April may reflect bunching and backdating, but this is still a cost to be borne. The raw materials index, moreover, jumped by 51.5 per cent in the three months to May, though the index should be steadier now that sterling has stabilised.

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Weather

UK TODAY

COOL: SE and SW England, E Anglia, Channel Is.

Rain at first, sunny later. Max. 19C (66F).

E, Cent. N and SW England, Midlands

Mostly dry, sunny later. Max. 18C (64F).

Wales, NE and NW England, Lakes, 1 of Man, Borders, Edinburgh, Aberdeen, SW Scotland, Glasgow, Cent. Highlands, Moray Firth, Argyll, N Ireland

Mainly dry, sunny spells. Max. 17C (63F).

NE and NW Scotland, Orkney, Shetland

Cloudy, Drizzle on coasts. Max. 15C (59F).

Outlook: Mostly dry.

BUSINESS CENTRES

Year	Month	Day	Year	Month	Day
Amsterdam	C 12	54	London	F 12	54
Antwerp	S 12	54	Madrid	F 12	54
Bahia	S 12	54	Manila	F 12	54
Bombay	S 12	54	Melbourne	F 12	54
Buenos Aires	S 12	54	Perth	F 12	54
Cairo	S 12	54	Rangoon	F 12	54
Calcutta	S 12	54	Singapore	F 12	54
Canton	S 12	54	Taipei	F 12	54
Cebu	S 12	54	Tokyo	F 12	54
Colon	S 12	54	Yokohama	F 12	54
Hankow	S 12	54			
Hong Kong	S 12	54			
Kobe	S 12	54			
Lyons	S 12	54			
Manila	S 12	54			
Medan	S 12	54			
Osaka	S 12	54			
Shanghai	S 12	54			
Singapore	S 12	54			
Sourabaya	S 12	54			
Taipei	S 12	54			
Tokyo	S 12	54			
Yokohama	S 12	54			

HOLIDAY RESORTS

elo	F	23	73	Jersey	S	15	57
ers	F	27	81	Las Pinos	S	23	72
ritz	S	17	83	Lacarne	F	19	66
ool	R	11	52	Luxor	S	38	100
eam	C	16	81	Majorca	F	23	77
ome	C	14	57	Malaga	S	29	94
blino	F	31	70	Malta	S	28	82
Tn.	S	18	66	Nairobi	C	21	70